

EUROPEAN NEWS

Euro-fanatics drown out bickering at the summit

BY TIM DICKSON IN BRUSSELS

A PASSIONATE demonstration of Euro-enthusiasm upstaged the predictable and largely nationalistic bickering of EC heads of state as the European summit got under way in Brussels yesterday.

Hordes of Euro-fanatics descended on the Charlemagne building just after lunchtime making their presence felt with placards calling for a "United States of Europe" and throwing water "bombs" constructed from balloons commemorating the 30th anniversary of the Treaty of Rome. Several appeared to be aimed in the direction of the British Prime Minister, Mrs. Margaret Thatcher, who was quickly surrounded by a swarm of Belgian security men no doubt fearing the real thing. Two demonstrators are understood to have been arrested.

Their chanting was not quite up to the standard of European farmers—a more vocal group occasionally seen in these parts. But the strong reaction of the



MISSING THE JOKE: Mrs Thatcher's attention turns elsewhere as he fellow prime ministers, Jacques Santer (left) of Luxembourg, Felipe Gonzalez (centre) of Spain and Ruud Lubbers of the Netherlands share a humorous moment at the summit

large numbers of helmeted and truncheon-wielding police managed to pacify them. More dramatically the leader of the Italian Radical Party, Mr. Marco Pannella—a member of the European Parliament and a super Euro-enthusiast—attempted to throw himself in front of a car, but happily missed. Unkind observers

suggested that the party's publicists would have done better to call in the services of Ilona Staller, or "Cicciolina," the striptease artist who created such a stir in the recent Italian elections.

Few people inside the Charlemagne this week would be prepared to die or even take off their clothes in the cause of

Europe. But one such is possibly Lord Plumb, the defiantly "monoglot" British president of the European Parliament who cleverly got in on the act yesterday via the "first ever" summit meeting between heads of state and representatives of the Parliament.

His briefing afterwards got off to a somewhat unhappy

start when a senior British government official announced to waiting journalists that "Mr. What'sname" had not yet started speaking. But with little useful information filtering through from the heads of state themselves, the latter pulled in a big audience to hear his "very frank and straight views."

These were clearly a little too frank for some Spanish journalists who were dismayed by Lord Plumb's assertion that "the position of Gibraltar in the Treaty of Rome is quite clear" (broadly the British view) and his regret that Spain "had raised the matter" in the recent talks on EC airline reforms. Challenged to say whether he thought Spain was to blame he gave a good Euro-answer: "I am not blaming anybody."

Meanwhile, elsewhere the heads of state were certainly busy blaming each other for the financial mess which ostensibly they have come here to sort out. The latest plan put forward over the weekend by Mr. Leo Tindemans seemed to have been quickly shot down by France and the Mediterranean countries while speculation mounted last night that the "old firm"—the Franco-German alliance—was putting together another compromise.

Deep chill returns to Greek relations with Washington

BY ANDRIANA IERODIACONOU IN ATHENS

THE SUDDEN chill into which Greek-US relations plunged at the end of last week over the issue of terrorism has deepened following a blunt warning by Prime Minister Andreas Papandreu that the four US military bases here would be closed unless Washington publicly retracted its claim that Athens bargained with the Abu Nidal group for immunity from terrorist attacks.

If the Americans believe that through this sort of pressure and by harming our national interests we will be led to extend or sign any agreement on the bases, they are grossly mistaken," Mr. Papandreu said in Brussels, where he is attending the European Community summit. "If 1988 goes by without any retraction, the bases will go."

The 1983 agreement on the bases operation expires in December 1988. Under its terms, Greece may serve advance notice that the bases must be dismantled within 17 months. The Greek Socialists came to power in 1981 promising to remove the bases, but later made this a long term "strategic goal," partly in in-

direct recognition of the country's dependence on US military aid of some hundreds of millions of dollars annually. Mr. Papandreu recently announced he would seek a referendum on any new agreement beyond 1988.

The two sides were poised to launch preliminary talks on the bases' future when the crisis over terrorism erupted last week following press reports based on unidentified sources which said the issue of bargaining with terrorists had been raised by Mr. Robert Keesley, the US ambassador to Athens, in a meeting with Greece's Foreign Minister on June 25. The reports were confirmed by the Greek Government.

Meanwhile, the Government has reacted strongly to accusations by the Conservative opposition that the Socialists have been reluctant to tackle terrorism in Greece "for fear that any search for the source would lead to persons associated with the Socialist party." It accused the Conservatives of joining forces "in a suspicious political game which turned against the interests of our country."

Banking system freed to set own lending rates

BY OUR ATHENS CORRESPONDENT

THE BANK of Greece yesterday partially freed the highly regulated banking system, allowing it to set its own lending rates, and reduced the proportion of deposits placed on compulsory reserve. At the same time by restructuring the allocation of compulsory reserve funds, the Bank's measures seek to generate approximately Dr 750m (\$340m) in extra financing to meet the needs of the public sector this year.

Under a government economic stabilisation programme the authorities hope to reduce the net public sector borrowing requirement from 14 per cent of gross domestic product last year to 10 per cent by the end of 1987, but deficits are reportedly overshooting targets.

On the interest rate front, the main innovation introduced by

the measures consists of the setting of a minimum lending rate of 21 per cent for working capital loans, to replace the existing 21.5 per cent set maximum rate. The Governor of the central bank, Mr. Dimitris Chalkias, discounts a sudden steep rise in lending rates as a result of the measure on the grounds that demand for capital will operate as a natural check and balance.

In parallel, banks will be able to offer depositors freely negotiable interest rates on deposits above Dr 5m for deposit periods of three, six, 12 or 18 months.

By doing away with a 15 per cent compulsory reserve requirement for investments, the Bank of Greece estimates that it will reduce the overall proportion of commercial bank deposits on reserve from 77.5 per cent to 65.

French bank lifts gloom in markets

BY GEORGE GRAHAM IN PARIS

THE BANK of France yesterday offered a more optimistic signal to the Paris financial markets after a fortnight of gloom about the country's economic performance.

The central bank lowered its interest rates by a quarter of a percentage point, bringing its intervention rates back to a band of 7½-8 per cent, the same level as at the beginning of 1987, and countering a recent sharp rise in money market rates.

At the same time, however, the Bank announced it was increasing the rate of obligatory reserves which banks must maintain in proportion to their deposits and their holdings of tradable securities like certificates of deposit from 1 per cent to 2 per cent. The move to increase reserve levels is seen as partly offsetting the reduction in interest rates, which is nevertheless expected to have a significant psychological effect.

"The mood has been catastrophic in recent weeks. What was needed to improve the atmosphere was a gesture from

the Bank of France," said Mr. Christopher Potts, senior economist at Banque Indosuez.

The "decline" has become a preoccupation in France over the past 10 days, and the Government has had to try to counter the impression that France was doomed to an inevitable slump in economic performance. The bout of collective despondency was triggered by the announcement of a sharp deterioration in the foreign trade balance, which slumped to FFr 5.6bn (\$872m) last month.

Economists have focussed on the level of capital investment, with both the left-wing opposition and right-wing critics of the administration of Mr. Jacques Chirac calling for a tax stimulus to help companies invest more.

Mr. Edouard Balladur, the Finance Minister, yesterday said that investment levels would be higher in France than in any of the other six leading Western industrial nations, rejecting any need for further investment incentives.

EC ship workers' aid plan delayed

BY WILLIAM DAWKINS IN BRUSSELS

A KEY European Commission report on how to help the up to 45,000 shipyard workers who are expected to lose their jobs over the next two and a half years has hit financial and political snags.

The report calls for a major boost in EC social aid for retraining redundant shipyard workers from last year's Ecu 9.7m (\$6.8m) to Ecu 183m (\$128m) for the period between now and the end of 1990. The figures emerged on a day when EC government leaders met here to grapple with the wider problem of Community budget reform, on which the Commission's ability to pay more aid to shipyard workers would depend.

A full meeting of the 17-man Commission was to have debated the study last week to prepare it for submission to the Council of Ministers, member states' decision making body. However, it was pulled off the Commission agenda partly to await any progress that today's summit might make on the EC's growing lack of funds and is now unlikely to be discussed at a meeting of Commissioners before the middle of next month.

An EC ban on high-level contacts by Community ministers with Syrian government officials could be lifted next month, following the closure of offices of the Abu Nidal Palestinian terrorist group in Damascus, British diplomats said yesterday, writes Quentin Peel in Brussels.

However, other EC measures against Syria, approved in London last year following the disclosure of Syrian involvement in the attempted hijacking of an Israeli aircraft at Heathrow airport, are likely to remain in force. They include rigorous surveillance of Syrian embassies, Syrian Arab Airlines flights, and a ban on

EC financial aid to the country.

British officials confirmed yesterday that the subject of relations with Syria was likely to come up at the political co-operation meeting of EC foreign ministers in Copenhagen on July 13.

The UK has been under pressure for some months to relax its hostile attitude towards Syria, regarded as a key player in efforts to achieve a Middle East peace conference, and the release of hostages in Beirut. Britain itself is not planning to resume diplomatic relations with Syria, broken off after the Heathrow incident, and it can also maintain its veto on EC financial aid indefinitely.

The report was also being held up by wrangles between Commission officials over the extent to which such aid should be used merely to support national assistance schemes or should be directed centrally from Brussels.

At the heart of the document, which has already taken almost a year to produce, is a grim

forecast that the EC's present shipbuilding capacity will have to be cut by about a third in the next few years. Even after that, the most profitable yards would be running only at 70 per cent of full output, with the prospect of eventually clawing back to 80 per cent.

The report points out that it will be impossible to spread

the closures evenly across the EC. Clearly, it warns, the bulk of any cuts would have to fall on the yards which have little prospect of becoming competitive.

The Commission estimates new orders for the world's shipbuilding industry will have halved by next year from the 1977 level of 14m tonnes. That is a much bigger drop than was being forecast as little as two years ago, and next year's estimated 7m tonnes order book represents a mere 40 per cent of present world capacity.

The source of the downturn, says the report, is a "structural change in the general pattern of maritime transport." It adds: "An entirely new feature of essential importance is that the upturn that the world economy has taken during the last few years has not been accompanied by an equivalent increase in seaborne cargo volumes."

All this means that earlier forecasts of a revival in world capacity to between 17m and 20m tonnes in the 1990s could now sustain production only of "substantially less than estimated up to now."

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EUROPEAN NEWS

Hungary to allow more private employment

By Leslie Collett in Berlin

PRIVATELY OWNED companies in Hungary's "second" economy will soon be allowed to double the number of people they may employ, according to a senior Hungarian politician.

Mr Laszlo Marothy, head of the National Planning Office and a member of the Communist Party's politburo, said up to 24 people would be allowed to work in a private company.

The new regulation is expected to come into effect this year he said in an interview. When private concerns were first permitted in Hungary 10 years ago they could only employ three people.

Mr Marothy also noted that "employment problems" would arise in certain areas as a result of reforms to restructure industry. This would generate previously "unknown tensions" in Hungary, suggesting some of the jobs might find employment in the private sector.

Government statistics show that 6 per cent of Hungary's national income (GNP minus services) comes from the private sector, 6 per cent from household farm plots and about 4 per cent from economic work co-operatives which lease equipment from state companies.

Mr Ivan Berend, president of Hungarian Academy of Sciences and a leading economist, noted recently that all forms of private enterprise in Hungary accounted for a third of agricultural output, more than half of services, 80 per cent of construction and a third of national income. The population's average monetary income was doubled by work in the so-called "second" economy.

The Industry Minister, Mr Laszlo Kapolyi, said last month that private artisans and small companies which employ about 150,000 people, are playing an increasingly important role in industry. The majority made consumer goods and components and their contribution to exports and import substitution was "indispensable," he said. Small, short-term loans were to be made more readily available to private artisans through a new bank.

Gibraltar airport: bone of contention choking the Spanish

BY DAVID WHITE IN MADRID

VISITORS TO Gibraltar come mostly by road these days. Long lines of cars queue up at the border waiting to get in. Since Spain opened the frontier gates in 1985, car-borne tourists have been the main source of commercial boom on the colony, but they still have to go through the airport.

They cross the runway on their way in, and after searching for a parking space or getting stuck on the narrow lanes that climb up the side of the Rock they cross it again on their way out.

The RAF-controlled airstrip

has become one of the most well-trodden military facilities anywhere. The little room there is for civil aviation use has turned it, especially since last week, into a bone of international contention.

The runway sticking out into the Bay of Algeciras now serves for an average of two or three scheduled connections a day with the UK, between GB Airways, a British Airways joint venture, and Air Europe. The former also runs flights to Tangiers with its own aircraft, an ageing Viscount. There is talk of raising daily services

from the airport to the dizzying number of four.

A row over Gibraltar airport has been slowly brewing in the two years that Britain and Spain have been discussing it. In the agenda of Gibraltar negotiations, begun after Spain acknowledged the rights of the 30,000 Gibraltarians and lifted its border restrictions in exchange for being able to breach the question of sovereignty. The airport has been at the top of Spanish priorities. In that time, Spanish optimism has soured into frustration. Madrid wants to turn it into

a partly-Spanish airport, enabling a resumption of Gibraltar-Madrid flights. The planned EC airline liberalisation, if applied to Gibraltar, would mean recognising the airport as British and opening it to other carriers while all that remained unsettled.

The nub is Spain's particular touchiness about the fact that the colony, part of the tongue of sand joining the Rock to Europe, where Britain built the airport in the Second World War.

Spain's 1984 agreement with the UK refers cryptically to the

issues of sovereignty. To the Spanish this means two claims: one to the Rock, taken by the English in 1704 and ceded to them in perpetuity (unfairly, say the Spanish) under the Treaty of Utrecht in 1713; the other for the isthmus over which Britain claims prescriptive rights, but which Spain never ceded to anybody.

"I think our position is that it's British and that's it," a British Foreign Office official, turning a Neilsenian blind eye to this diplomatic nicety. But British maps from the 19th century, when the Spanish let

the Rock's occupants build a race-track on the flat area, clearly describe the isthmus as no-man's land. A pre-war French travel guide shows the "neutral ground" pushed back, with the race track by then safely contained within a frontier fence—marked as *las anglaes*.

Spain is simultaneously sticking to the letter of the treaty, which gave Britain "full and entire property of the town and castle, together with the port, fortifications and forts thereunto belonging," and dismissing the treaty as an anachronism.

The document, under which Britain also obtained Minorca, is nothing if not quirky. It forbids land communications with the Rock, which means that General Franco was complying with it when he cut the colony off in 1969. It is also adamant that "no leave shall be given, under any pretence whatsoever, to Jews or to Moors, to reside or have their dwelling" on Gibraltar. This is curious, since Gibraltar has a solid Jewish community and, when Franco withdrew the Spanish workforce, imported 4,000 Moroccans.

David Barchard looks forward to Turkey's referendum on banned political leaders

Sleepless nights for Ozal and Demirel



Mr Demirel: Premier six times; deposed twice. Minister Bulent Ecevit, is now rising. It is here that Mr Ozal has seen his chance and seized it.

NEARLY 18 months before the next general elections are due in Turkey, the years of political calm ushered in by the 1980 coup are over.

Instead a scramble for political survival has begun between the Prime Minister, Mr Turgut Ozal, and his one-time master, Mr Suleyman Demirel.

Battle was joined two months ago when the Prime Minister publicly let it be known that he was thinking of holding the general elections this year rather than next.

On the face of it, this was an extraordinary step. Early elections would risk 18 months of secure government with the biggest majority in Turkish history in three decades.

Even if Mr Ozal's Motherland Party (MP) wins (and currently it looks in poor shape) it would certainly never get anything like the 252 seats it now has in the 400 member Assembly. Ordinary voters in Turkey mostly seem indifferent to the striking advances the country has made since 1983. The MP is seen as a rich man's party and Mr Ozal as the millionaire's friend.

There have been some encouraging signs such as the 45 per cent of the votes the MP won in a round of municipal elections three weeks ago. But most people's bets are still on Mr Suleyman Demirel, six times prime minister since 1965 and twice deposed in military coups, who now seems poised for a remarkable political comeback.

Mr Demirel has one huge handicap however. He may be popular with the masses in villages and towns—but he is barred from running for office until 1992. Only two years ago, he and the other pre-1980 politicians were still political non-persons who could not even make public statements.

Pressure to lift the bans imposed by the military on Mr Demirel and other senior figures such as ex-prime

ministers Bulent Ecevit, is now rising. It is here that Mr Ozal has seen his chance and seized it.

The leaders were banned from politics by a clause in the 1982 referendum, which was approved by 92 per cent of the voters. Certainly, by most standards the referendum was not exactly a democratic affair. Martial law was in force. Discussion was forbidden. Local headmen in villages across the country were hauled in and told which way the vote was supposed to go.

Nonetheless Mr Ozal has been able to argue plausibly that a ban imposed by referendum should be lifted by one. So on September 6, Turkey will hold its third referendum.

It looks like being a make-or-break occasion for both Mr Demirel and Mr Ozal. The Prime Minister and his party are staying ostensibly neutral, while in practice urging their followers to vote for the bans to continue. So a resounding vote to lift them would put Mr Demirel very much in the lead and per-

haps turn the Government into a lame duck administration. On the other hand, if the bans continue, Mr Demirel will be out of the game. Things would be set extremely fair for a general election.

So how will the Turkish electorate vote on September 6? The question must be giving Turkey's leaders sleepless nights. If there is a high turn out and everyone votes along party lines, then Mr Demirel could face a serious threat.

For even if his True Path Party is the largest grouping in the country with perhaps 40 per cent of the voters behind it (an optimistic guess), Mr Demirel is the only banned leader likely to command double figures in the percentage of his support.

The majority of social democrats will probably vote no if they vote at all, because Mr Bulent Ecevit, their former leader has split the left in Turkey by forming his own breakaway party.

Crossing the 50 per cent barrier may therefore be more difficult than it looks at first sight.

There is no doubt that memories of the mistakes of the 1970s, of intransigence while a death toll mounted from political violence, will play a part in the referendum.

Mr Demirel and Mr Ecevit never understood the bitterness a parent feels when a child is killed," said one elderly Turkish worker to me last week.

The referendum stratagem has come as a kiss of life for Mr Ozal's administration when it looked set on a hopeless downwards trajectory.

Still all is far from rosy. The civil service is once more infected by listlessness and uncertainty about which party will be in charge this time next year.

Government policy-making is overshadowed by the elections and the need to curry favour with the voters. This has potentially dire consequences for economic management. Civil servants and pensioners for example, have just been given a 48 per cent pay rise.

Unpopular laws are being amended or relaxed. Mr Ozal even briefly tried to loosen the law on firearms possession.

Parties up and running in Portugal's poll campaign

BY DIANA SMITH IN LISBON

AN HOUR of party political broadcasts in prime television time officially opened the campaign for Portugal's general election and election for European Parliamentary deputies on July 19.

The main contenders are the social democrat PSD, whose downfall through an opposition

censure motion in April provoked the fifth snap election in eight years, the socialist PS, struggling for leadership of a left splintered by the new, maverick PRD (Democratic Renewal Party) of ex-President Antonio Ramalho Eanes, who is out to capture the socialist electorate, the Communists, running with independents and some Greens, and the Christian Democrat CDS, fighting eclipse by the self-assured PSD. Aside from them, a bevy of tiny parties on the left and right, and the ecological Monarchs are all allowed lavish television and radio time for the next 17 days.

Three opinion polls carried out since late April give the PSD and its ambitious leader, Prof. Anibal Cavaco Silva, 34-

46 per cent of the vote. A majority requires 43 per cent.

The PSD and CDS—whom polls give 2-8 per cent—will join forces if the Social Democrats fall short of a majority on their own and the CDS wins enough votes to compensate. In 1985 the PSD took 30 per cent.

Capitalising on squabbles on the left, the PSD are after a majority hinged on economic recovery. They, like the PRD which took 18 per cent in 1985 and now gets 84 per cent in the polls, are training their big guns on the Socialists, led by the conscientious but lacklustre Vitor Constancio, former governor of the Bank of Portugal.

Dr Constancio aims to restore standing lost by the PS in 1985, when it plummeted to 21 per cent after exceeding 30 per cent for years. He wants to make his party a credible moderate alternative to the PSD, edging towards a two-party system. The polls give him 31-28 per cent.

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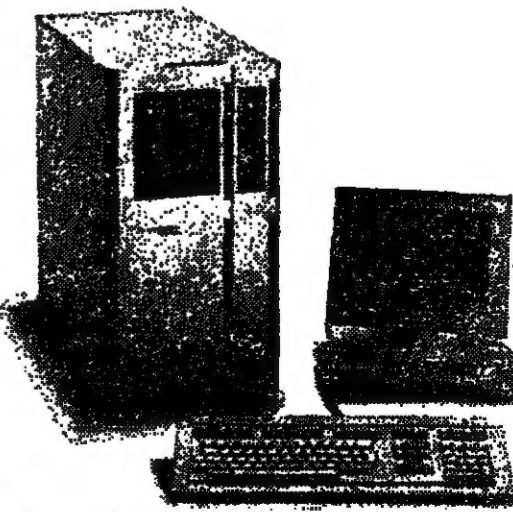
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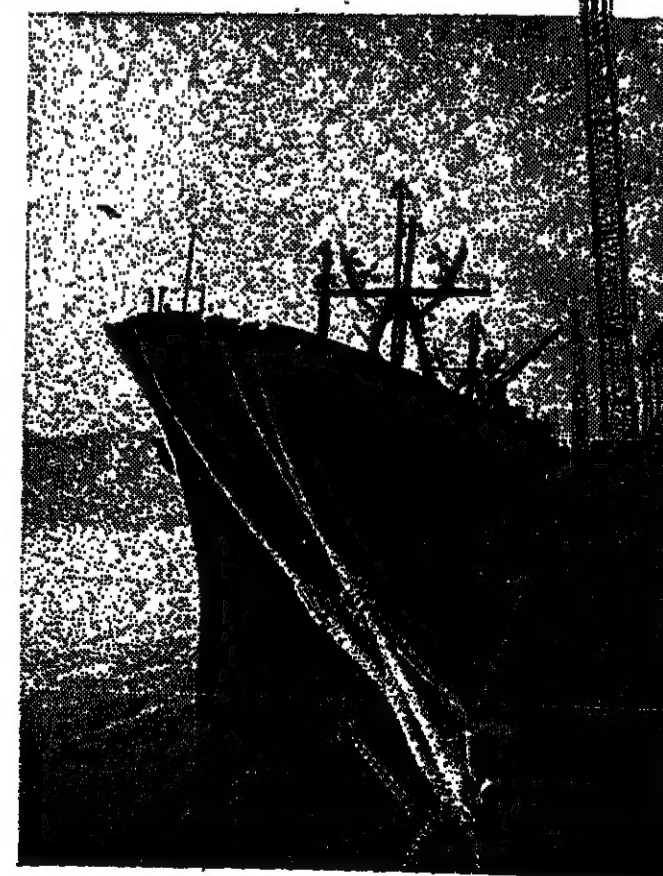
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OVERSEAS NEWS

Fiji devalues as crisis takes turn for worse

BY ROBIN PAULEY, ASIA EDITOR, IN NADI

FII DEVALUED its currency yesterday as the political and economic crisis facing the South Pacific island state took a serious turn for the worse.

The Reserve Bank announced the Fiji dollar was being devalued by 17.75 per cent with immediate effect, partly to try to protect the nation's rapidly dwindling foreign reserves and partly to help tourism which has collapsed since the May 14 military coup. Petrol and diesel prices were also raised yesterday.

At the same time Dr Timoci Bavadra, the ousted Prime Minister, killed any hope of an early solution to the political crisis. He told Ratu Sir Penaia Ganilau, the Governor General, that his proposals for constitutional reform, giving political supremacy to Melanesian Fijians at the expense of the larger Indian population, amounted to racial apartheid and so were unacceptable.

The entire workforce of 500 walked out of Labasa Mill, one of only two cane crushing plants working. They were protesting against the presence and behaviour of armed soldiers in the mill.

In a separate incident arson was reported to have caused \$300,000 (£186,000) of damage to buildings at a Fiji Sugar Corporation centre.

Two more major mills are due to open today but there is little sugar cane for them to crush and it is not clear whether more mill workers will now take action in support of the Labasa strikers.

Ratu Ganilau is hoping Dr Bavadra will ask the sugar farmers to bring in the crop to save the national economy. But this seems unlikely unless Ratu Ganilau withdraws the regulations announced last week which empower him to order soldiers to seize private land, island.



Ganilau: hoping

property, buildings and vehicles.

Indian farmers say that if the army harvests the cane or forces them to do it at gunpoint they will not plant and cultivate a new crop, guaranteeing economic ruin next year.

Sugar exports earn Fiji about \$200m a year representing nearly half of the island's foreign exchange. The other key source of foreign exchange is tourism which has been devastated by the coup.

Tomorrow Air Pacific, Fiji's airline, will slash return fares from New Zealand and Australia and hotels will offer accommodation at below cost price in an attempt to lure tourists back. Some hotels are closed and most others have laid off hundreds of workers.

Air Pacific is also making staff redundant, cancelling flights and risks running out of cash during July.

Meanwhile in New Zealand two Indian Fijians, both former soldiers, have started fund-raising to buy weapons for an armed guerrilla revolt in the island.

FOREIGN SCEPTICS in Seoul often wonder whether South Korea is ready for democracy. However, they ask, can be a country which has been ruled since 1910 by a string of harsh regimes, ranging from the Japanese colonial Government to two home grown military dictatorships, even know what democracy is?

But a remarkably uniform picture of how a democratic South Korea should work emerges from informal conversations with educated middle class South Koreans. Their ideas are based not so much on creating new institutions as on making existing institutions play their role. Their aim is to create a free and equal modern society.

Yesterday the consensus on the proposals put forward by Mr Roh Tae Woo, leader of the ruling party, was that they went a considerable way towards addressing the country's basic problems.

The people's demands for the foundation of a democratic state fall into eight basic categories:

- Free elections, with universal suffrage and secret ballot;
- Civilian control of the military, and an end to its involvement in politics;
- Freedom of the press;
- An independent judiciary and a fair legal system;
- Revision of the National Security Law;
- The independence of public officials and an end to corruption in all areas;

Equal opportunities in economic and social spheres for women, lower income groups, and people from different regions;

Balanced development spending and equitable distribution of the benefits of the country's economic progress;

The immediate object of democratic change, South Koreans say, is to untie the apparatus of state control. The starting point is the military, which is in turn underpinned by the police and intelligence services and administered, frequently against its will, by the judiciary.

The system has allowed bribery and corruption to flourish, they feel, enforced by the threat of action from the authorities if people refuse to take part. Koreans want to develop independence and respect for legal process in their institutions.

The case of the death of a tortured student is a case in point. Two policemen were asked to take responsibility by their superior officers. They were promised that their families would be supported, and that assistance would be provided for them to move away from accusing neighbours. They appear to have been led to expect short sentences, and of course would have received

Seoul rolls down the fast track to democracy

Maggie Ford looks at popular aspirations in South Korea



Violence on the streets has wrought change in Korea

good treatment while in jail. The question of who actually committed the crime, the matter of evidence and legal process were simply ignored.

Those Koreans unfortunate enough to be involved in car accidents experience similar problems. Whether at fault or not, a driver is immediately

arrested and taken to the police station, where compensation for the victims is negotiated. Failure to agree will bring official charges, which are to be avoided: they will result in fines and removal of the driver's licence. Legal process is again ignored.

Further abuse of the law occurs under the National Security regulations. Originally framed to deal with Communist spies, this law has been widely abused, South Koreans complain, to include such offences as insulting the President.

Young businessmen and those in banking and finance are particularly concerned about the issue of the independence of public officials. They allege that the Pan Ocean scandal, in which the chairman of a major shipping company committed suicide, was "only the tip of the iceberg."

The Office of National Tax Administration investigated the company and found widespread evidence of fraud and foreign exchange irregularities. But businessmen say that the independence of the tax authorities cannot itself be guaranteed. A tax investigation is reported to be a widely used ploy in dealing with companies which fail to toe the Government line.

A free press is one important way to protect the independence and freedom of individuals and

institutions. South Koreans believe. At present, letters to the editor are not published in newspapers, partly because a signed letter will invite a visit from the authorities to its author. But the press has achieved significant freedoms in the past few weeks and has played a strong role in the present movement for change.

Although South Korea has an elected National Assembly, complaining to an MP is not really an option. MPs in the Opposition Party are subject to arrest if they annoy the Government—the deputy leader of the main Opposition party is in jail at the moment—and anyway, the National Assembly has no power to take up complaints with the authorities.

Demands for equal opportunities get to the root of some of the basic social problems in the country. Women, although often highly educated, have few rights. Family and inheritance laws, the product of Confucianism, resemble those in Islamic countries, and women are frequently fired from their jobs when they get married.

Workers are under strict control, with no trade unions allowed and often low wages. There is wide agreement that the fruits of the country's prosperity should be more fairly shared, while businesses remain competitive internationally.

Regional development is a particularly thorny problem. The Eastern side of the country, including the cities of Seoul and Pusan has received almost all development spending over the past 20 years. The western side, including the city of Kwangju, is an agricultural backwater, with only a few factories providing employment.

Although this area has seen increased spending on industry and infrastructure in the past few years, young South Koreans believe that efforts must be increased.

The articulate nature of the South Korean opposition is a function of the level of education, which is exceptionally high. More than half the adult population of Seoul has either graduated from or currently attends a university. The demands of the people reflect a more Western attitude to rights and freedoms than many would expect in an Asian country.

But the scale of the expectations which this generates causes problems. As one foreigner put it: "It takes South Korea five years to achieve something that took Japan ten years, the pace of change is so rapid."

The people of South Korea have been fighting seriously for democracy for only 30 days. The crucial factor now is whether their President is capable of change at the same pace as his people.

US and Japan in accord after high-tech Soviet sale

BY PETER BRUCE IN TOKYO

THE US and Japan have agreed to strengthen their joint anti-submarine warfare capabilities in the Pacific following the illegal sale by a Japanese company of machine tools to the Soviet Union that will help Moscow build quieter submarines.

Mr Casper Weinberger, the US Defence Secretary, ended three days of talks here yesterday by indicating he was satisfied with the "rather firm and decisive steps" being taken by the Government to stop a repeat of the machine tool sale. Although he had, before arriving, spoken of the damage to Western security because of the sales, he evidently did not press Japan for compensation.

"What was brought up was something much more affirmative than that," said Mr Weinberger, "and that is the importance of regaining and keeping and strengthening anti-submarine warfare leadership. What we need to do really is, I think, to work together to make sure that the technical measures to do this are designed

and agreed upon and executed as quickly as possible," he said. The Japanese Foreign Ministry said last night, however, that Tokyo had not promised Mr Weinberger anything new. That could mean the Japanese will merely agree to firm up vague pledges to buy more anti-submarine equipment and, possibly, to buy long-range Awa reconnaissance aircraft and Boeing tankers from the US.

Congress, though, is still calling for compensation from Japan—figures between \$1bn and \$300m have been mentioned in Washington—and the banning of products made by all companies in the giant Toshiba group.

Mr Weinberger also appeared to have made little obvious progress in persuading the Japanese not to build their own aircraft to replace their ageing close-support fighters. He said the US would prefer Tokyo to modernise an existing US fighter, the F-15, F-16 or F-18 in a joint venture that the Japanese could lead.

S Africa 'bombs Angolan government-held town'

SOUTH AFRICAN warplanes are bombing a strategic town in southern Angola as army units backed by helicopters and armoured cars prepare for an assault. Angola's official news agency Angop said yesterday, AP reports from Lisbon.

Two South African infantry battalions supported by 50 armoured cars and Kentron helicopters are surrounding Ongiva, the capital of Cunene province that borders the South African-controlled territory of Namibia, Angop said.

Warplanes were bombing Angolan army positions in

Ongiva as army units drew up in a semi-circle south of the city in readiness to launch an attack during the dry season, according to the Angop report monitored in Lisbon.

In Johannesburg, South Africa, a spokesman for the South African Defence Force refused to confirm or deny the Angop report.

Angola's allegations came as anti-government rebels backed by South Africa and the US said Angolan government forces were preparing for an offensive against their southern strongholds in Cunene and neighbouring Cuando Cubango provinces.

Kuwait confident it has enough crude tankers

BY RICHARD JOHNS IN VIENNA

KUWAIT IS confident its 11 tankers being registered under the US flag, together with Soviet vessels chartered for a year will be enough to carry its exports of crude and crude products.

The US-registered ships will enjoy American naval protection in the Gulf. Mr Fattah al-Badr, chairman of the Kuwait Oil Tanker Company revealed here yesterday that seven of the number involved—half of its fleet, totalling about 1.5m deadweight tonnes—would be used on a shuttle service to a trans-shipment point in the Arabian Sea off Khorfakan on the eastern seaboard of the United Arab Emirates.

Operations by the vessels to be owned by Chesapeake Shipping of Delaware, a wholly owned KOTC subsidiary,

would begin as soon as military arrangements had been made. Mr Badr said with reference to the US Administration's decision to beef up its task force in the Gulf region with four extra warships including the USS Missouri.

Mr Badr said his company was chartering three British vessels, but he declined to reveal their names. He described Iranian attacks on two tankers on Saturday as "cowardly" saying that one had been struck by 50 Bazooka rockets and the other by 15.

Mr Ali Akbar Hashemi Rafsanjani, the Iranian Speaker, was quoted as saying yesterday that the US was moving towards the brink of an armed encounter with Iran, Reuters reports.



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WORLD TRADE NEWS

US and EC fail to resolve pasta export dispute

BY TIM DICKSON IN BRUSSELS

THE PROSPECT of renewed trade bitterness between the US and the European Community loomed yesterday following the failure of weekend talks to resolve the long running pasta dispute.

Negotiations were suspended early on Saturday morning with the two sides still "far apart" on the central issue of the level of EC subsidies for pasta exports to the US. No date for a new meeting has been arranged but expectations in both camps are that another attempt will be made to resolve the problem over the next two weeks, almost certainly in Washington.

The breathing space will enable negotiators on both sides of the Atlantic to review their positions. The indications last night were that the Americans are planning to discuss their next moves at a key session tomorrow.

Immediate issue

The immediate issue of the \$25m to \$30m of EC pasta exports to the US (mostly from Italy) disguises the wider tensions which have surrounded the recent talks. The European Community appears to be insisting that the outcome of the pasta negotiations are tied to

the implementation of part of a deal agreed last August which settled the question of US citrus exports to Europe. Meanwhile, the increasing protectionist mood in the US Congress has alarmed both officials in Brussels and the Reagan Administration.

The pasta question hinges on the size of the variable EC subsidies paid to European exporters, which the US National Pasta Association argues have ranged between 15 and 15.5 cents per pound in 1987, enabling Italian pasta to be sold at wholesale prices 40 to 60 per cent lower than domestic supplies.

GATT ruling

The US claims that these are illegal and points to a GATT panel ruling of 1983 which backs up its case. The EC responds that the ruling was never fully adopted by the GATT council and that in any case the payments relate to the durum wheat ingredient of the pasta and that they thus come within the rules. It is understood to have offered a 15 per cent reduction in subsidies plus a proposal that Italian producers could as an alternative be exempted from the import levy on supplies of US durum wheat.

Wartsila signs contract for Soviet engine plant

BY PETER MONTAGNON

WARTSILA, THE Finnish engineering company, has signed a contract with Avtoprom of the Soviet Union for the first stage of a 100MW diesel engine factory in Leningrad.

The factory will produce Wartsila's Vasa 22 and 32 type diesel engines under licence, beginning in 1990 with an initial annual output of 100 engines. Production is scheduled to be expanded to 400 by 1995.

The 560-7400 kW medium-speed heavy fuel engines are

chiefly used as main and auxiliary engines on ships, but they also have power generation applications, for example on oil-drilling rigs and as standby power plants in factories.

Turnkey plant

The contract is a traditional turnkey plant project rather than a new-style joint venture between Finland and the Soviet Union whose authorities will own and operate the new plant. Construction will be carried out by Wartsila jointly with Finn-Stroi of Finland.

Hungary homes plan to boost currency

By Leslie Collett in East Berlin

HUNGARY has begun actively encouraging Westerners of Hungarian origin to retire in their native country in a bid to reverse falling hard currency revenues.

A village is to be built near Budapest for elderly Americans of Hungarian descent who are being offered retirement flats with long-term leases. The unusual scheme was made possible by a new law permitting foreigners to lease property in Hungary for 30 years.

Private Budapest businessmen approached Hungary's leading chain Hungarhotels with the idea of building a US-style retirement village for ethnic Hungarians. Together they worked out plans for a 300-flat village with sport and entertainment facilities. An unnamed American partner in the hotel and real estate consultancy line chose the community of Fót outside Budapest for the site.

The estimated cost of the project, \$2.5m, to be financed with deposits of prospective tenants. Meanwhile the flat in Budapest designed for ethnic Hungarians are also under construction and Hungary has plans to convert castles and former church buildings into flats for permanent use by Westerners.

Foreigners leasing the flats will be able to pass on the right to use them to relatives and will be permitted to rent them to other Westerners through a Hungarian tourist organisation. Private Hungarians however will not be permitted to lease property to Westerners although renting flats and holiday homes to Westerners is a source of lucrative income for a good many Hungarians.

Nissan, US group to develop new truck

NISSAN Diesel Motor, Japan's biggest producer of heavy-duty trucks, and Navistar (formerly International Harvester) of the US have agreed to develop jointly a new vehicle. Our Tokyo Staff writes.

Nissan Diesel, which will become the first Japanese truck maker to build a truck with a foreign partner, is expected to take charge of the vehicle's body while Navistar develops a six-cylinder engine.

EXPORT-IMPORT POLICY AIMS TO CORRECT HEAVY TRADE IMBALANCE

Pakistan launches three-year plan

BY JOHN ELLIOTT IN ISLAMABAD

PAKISTAN yesterday launched a new three-year export and import policy which includes counter-trade proposals for imports of key commodities, together with provision for the first time of \$250m credits for engineering exports to Third World countries.

Countries such as Kenya, Malaysia and Kuwait, which supply tea, palm oil and petroleum products to Pakistan totalling about \$800m a year, are being told that purchases will be made elsewhere unless products from Pakistan's heavily under-utilised engineering industry are bought in return.

Pakistan needs to take urgent action to improve exports and boost its balance of trade at a time when its other main source of foreign exchange - remittances from Pakistanis working overseas - is declining

at 10 to 12 per cent or more a year to little more than \$2bn.

Announcing the policy last night, Mr Mahbubul Haq, Minister for Commerce and Planning, said the aim was to boost the country's exports from an estimated \$3.6bn this year to \$5.5bn in 1989-90, and to restrict imports to between \$5.2bn and \$6.5bn over the same period.

This would reduce Pakistan's trade gap from \$1.6bn this year to \$1bn in 1990. Exports have grown by 17 per cent this year, partly because of growing international demand for cotton yarn and garments, and imports have fallen by 7 per cent in the wake of lower petroleum product and edible oil prices.

But the Government is concerned that these improvements cannot be sustained and that, without the policy initiatives, exports would not

grow by more than 5 per cent in 1987-88.

Bilateral negotiations to boost exports have started with six countries - Japan, US, UK, West Germany, Kuwait, and Malaysia - which together account for nearly 90 per cent of Pakistan's current trade gap.

About 25 per cent of petroleum products, imports have been moved from Kuwait to the spot market to attract engineering orders, and Malaysia has been warned that it risks similarly losing a substantial amount of its palm oil sales.

Pakistan started to try to bring down the price of tea imports recently by restricting Underwood subsidies' freedom to import from Kenya. Now tea is to be linked with engineering and other exports where possible.

These moves follow a counter-trade initiative nearly two years ago which was not successful.

A tentative target of \$250m has been set in the coming year for Pakistan's first offer of export credits. Engineering contracts for exports to Bangladesh, taking up \$50m credits, are expected to be finalised soon, and other business is being negotiated.

The new policy includes tax and other incentives for boosting the added value of traditional exporting industries such as surgical and sports goods. The private sector is to be allowed to handle export of rice and raw cotton for the first time since the early 1970s.

Import restrictions are being streamlined and the import of some engineering products made in Pakistan is to be banned.

Japan sets condition for Polish car plant

BY OUR FOREIGN STAFF

JAPAN has told Poland that it cannot provide financial backing for a bid by the Daihatsu car concern to build a plant there until agreement is reached in the framework of the Paris Club on fresh international loans to the Government of General Wojciech Jaruzelski.

Prime Minister Yasuhiro Nakasone explained this condition dur-

ing his first round of talks yesterday with General Jaruzelski who is visiting Tokyo.

Japan, along with other industrial nations, has been withholding new official credits to Poland since February 1982, following the outbreak of the Polish debt crisis in 1981 and the declaration of martial law in Poland.

Daihatsu and three trading houses including Mitsubishi are bidding in competition with Fiat of Italy to establish production facilities for Poland's state-owned vehicle manufacturer FSO. Daihatsu hopes the plant will make the "Charade" mini-car.

Commenting on the possibility of resuming official loans to Poland,

Mr Nakasone said: "It is necessary that an agreement should be established at an international arena such as the Paris Club of creditor nations."

He hoped that such an agreement would be achieved at an early date, but he did not make firm commitments about Japanese loans.

Victoria takes 25% stake in China aluminium mill

BY ROBERT THOMSON IN PEKING

THE Government of the Australian state of Victoria has taken a 25 per cent stake in the development of an \$400m aluminium rolling mill and extrusion plant, which will be the largest industrial manufacturing joint venture to be undertaken in China.

Mr Bob Jolly, the Victorian Treasurer, said Peking yesterday before signing the joint venture contract that South Korea will be a main target for exports from the Chinese plant.

China does not have diplomatic links with South Korea and claims not to have direct trade ties, though indirect trade has flourished in recent years.

The Victorian investment complements an \$400m invest-

ment by the state-run China International Trust and Investment Corporation (CITIC) last year to take a 10 per cent share in an aluminium smelter in Portland, Victoria.

CITIC will hold a majority stake in the new plant to be built at Qinhuaogang in northern China. The CITIC share will be 35.6 per cent while the CITIC-owned, Hong Kong-based Shortbridge Pty. has 18 per cent, and three government agencies make up the remainder of the Chinese interest in the joint venture company.

Bohai Aluminium Industries, another Victorian official said CITIC is "very anxious" to tap the South Korean demand for aluminium sheets and

strips and window frames. The Chinese plant will produce 100,000 tonnes of aluminium products in its first phase, expected to be completed in three to four years, and up to 300,000 tonnes in its final phase, making it the largest of its kind in Asia.

The Victorian Government is hoping that the new plant will import a large percentage of the aluminium ingots it needs from the Portland smelter, which produces 300,000 tonnes annually.

Mr Jolly estimated that Portland ingot sales could reach \$150m a year, but made clear that no firm agreement has been reached among the joint venture partners, and China

will no doubt be keen to keep imports to a minimum to conserve its foreign exchange reserves.

Aluric, which manages the Victorian Government's 30 per cent stake in Portland, will pay about \$450m for its share of the Chinese joint venture company, while the Chinese company will invest around \$490m, with the remaining funds to be raised through foreign borrowing.

China has an acute aluminium shortage even though it has abundant bauxite reserves. Problems are caused by the poor quality of the bauxite and by an inadequate electricity supply. The poorer the quality of the bauxite, the

more the electricity needed in processing.

Mr Jolly said the partners had not decided how much of the Chinese plant's output would be for local consumption and how much for export. But the Chinese will certainly want significant export earnings to cover the project cost and to service the loans.

Negotiations for the project took only eight months, which is surprisingly brief in China, and the contract was signed last night in Peking's Great Hall of the People. Mr Jolly attributed the quick agreement to the relationship CITIC and Victoria established during the protracted Portland negotiations.

AMERICAN NEWS

Southern Democrat bids for US presidency

BY STEWART FLEMING, US EDITOR, IN WASHINGTON

SENATOR Albert Gore Jr, a 39-year-old from Tennessee, yesterday formally launched his bid for the Democratic Party's presidential nomination.

Referring to the election in 1960 of John Kennedy to succeed President Dwight Eisenhower, and to the generational theme he intends to emphasise, Senator Gore said: "Twenty-seven years ago, the voters of America, looking for the strength and hope of a generation, replaced the oldest man ever to serve in the office of the presidency with the youngest ever to be elected to that office. I believe they are ready to do so again."

With his formal entry to the race, the southern Democrats who believe that, to carry the South and win the presidency, the party must adopt more centrist policies, have a candidate at last.

The youthful Mr Gore is not, however, the candidate many

southern Democrats would have put as their first choice. That would be Senator Sam Nunn of Georgia, the powerful chairman of the Senate Armed Services Committee, who is still pondering about whether to seek the presidency.

Mr Gore comes from a political family. While he was fighting in Vietnam, his father, then also a senator for Tennessee, was voicing his opposition to the war in Congress.

After the war, the present senator attended law school for two years, divinity classes for a year and ran a home-building business. He was elected to the House of Representatives in 1976 and to the Senate in 1984, when he won the seat vacated by Mr Howard Baker, now White House Chief of Staff.

In Congress, he has carved a reputation as one of a small group of Democrats whose expertise on military and arms control issues is unquestioned. He has been sharply critical of

the Reagan administration, arguing that the Strategic Defence Initiative is designed to enhance US offensive capability and could create "a greater risk of nuclear confrontation". He has also opposed aid to the Nicaraguan Contra rebels.

On economic policy, Mr Gore has supported the position which the Democratic Party in Congress has now adopted - that a tax increase is a necessary part of a comprehensive programme to reduce the federal budget deficit.

Mr Gore suffers, along with most of the seven Democratic hunters of the presidency, from not being well known nationally. The exception is Rev Jesse Jackson.

Polls put him firmly among the outsiders. Moreover, he has been relatively late into the field. However, he has attracted the support of some wealthy Democrats, 17 of whom pledged in April to raise \$250,000 each for him.

Progress towards democracy halted by interim government's decree

Threat of violence hangs over Haiti

HAITI LABOURED and violent moves to end three decades of the former Duvalier dictatorship have been halted by the unilateral takeover of the fledgling electoral system by the interim military-dominated government.

The move is intended to maintain military control, or at least a strong influence, on the government to be elected in November - the first major free vote in 30 years.

The interim government, led by army chief Lt Gen Henri Namphy, decreed that it, and not the provisional electoral council established three months ago, will be in charge of all elections. The electoral council's role has been reduced to merely proclaiming when elections will take place.

This has fuelled protest in the impoverished Caribbean nation of 6m people, with more than 70 labour, political and religious groups calling for a general strike from yesterday. Violent street protests are expected this week.

The government's move to go back on the undertaking to leave the elections to the independent body, approved overwhelmingly in the April referendum, is likely to cause concern in the US, although no threat to US policies. It has been giving substantial financial and material support to the administration in the hope of containing the violence of the past two years.

Canute James, recently in Port-au-Prince, finds major political problems following the political demise of President Jean-Paul Duvalier



Haitian political leaders say the government's move has left the country facing its biggest crisis since the overthrow of the Duvalier dynasty in February last year.

They also say the move supports widely-held suspicions among Haitians that the interim government, prodded by elements still supportive of former President Jean-Paul Duvalier, who fled to France during national public protests, was not serious about its intention to hand over power to the civilians.

"This is a flagrant violation of the constitution and we are demanding that the government immediately nullifies this decree," said Mr Thomas Desmeunier, leader of the National Labour Party, and one of the 75 likely contenders for the presidency.

Mr Louis Delisle of the National

Agricultural Industrial Party said the government's decree had thrown the country's new constitution into the garbage.

"We had started out so well with democracy to make a new Haiti," he complained. "Now with the stroke of a pen the government has thrown out the constitution and refused to have any dialogue with the electoral council."

Mr Desmeunier and Mr Delisle joined other prominent political leaders, such as Mr Marc Bazin of the Movement for the Installation of Democracy and Mr Gregoire Eugene to the Social Christian Party, in a public statement attacking the government's move to commandeer the electoral system.

But the government intends to stand by its decision despite the protests. "It does not interest us

whether the decree is considered constitutional or unconstitutional," said Mr Jacques Lortie, the Information Minister. "Withdrawing this decree is not something that we will consider."

The clumsy manner in which the government issued its decree, and the certainty that it will add fuel to a nation seething with anger at what it perceives a slow pace towards democratic reform, suggests a split in the interim government.

Diplomats in Haiti see it as the work, not of Lt Gen Namphy, but of his deputy, Brigadier General Williams Regala - once an influential force in the dictatorship and whose appointment to the interim government contributed to the recent turbulence.

"There is little evidence that Lt Gen Namphy will go back on his word to step down," said an official, "and one is baffled trying to read the reasons for this action which is known to provoke widespread opposition."

With popular approval of a new constitution last April, and with nascent political parties jostling for support, the pace at which the dictatorship was being dismantled appeared too fast for the military strongmen.

Having placed the 7,000-man army on alert to deal with expected protests, the interim government has also placed the US in a some-

what embarrassing position. It had backed President Duvalier in the last week of his rule. Now the US has been trying to polish its image in Haiti by insisting that the interim administration would receive help only when there were clear signs of a real desire to install an elected government.

It was on this basis that Washington doubled its financial assistance to \$100m this year.

But there has been little to show for it. With 60 per cent unemployment, a per capita income of about \$270, with less than one per cent of the population controlling 95 per cent of the country's wealth, and with social services minimal, abject Haitians have seen little change since the fall of Duvalier.

They are now likely to conclude that the government's election takeover is intended to manipulate the vote, and that this is being done with the tacit support of the US.

"Things political in this country will not be decided between the right and the left," said Mr Louis Chablis, a teacher. "Ninety per cent of Haitians are Catholics, and it is the Catholic Church which helped to drive Duvalier out."

"Our war in Haiti will not be fought by the Americans and the Cubans, but by the Church and the Army. Our president - when we have one - will be supported by either the priests or the generals."

NBC strike fails to halt programmes

ABOUT a third of the staff of the US television network NBC went on strike yesterday but the corporation said this had not affected programmes. Reuters reports from New York.

Managers had been trained to step into the positions of many of the producers, news writers, editors and technicians who walked out at midnight last night. No reductions in programming, much of which consists of repeats for summer, were expected, NBC stated.

The strike was by members of the National Association of Broadcast Employees and Technicians (NABET) - 2,800 of NBC's 8,000 workers. The company had unilaterally imposed a new contract.

Picket lines formed at five television stations owned and operated by NBC around the US, at NBC news bureaus in five cities, and at 13 network studios and offices in the New York area, said NABET. Many people, some brought from foreign news bureaus, crossed picket lines yesterday, the union added.

Panamanian discord puts Washington in a quandary

BY ROBERT GRAHAM, LATIN AMERICAN EDITOR

Latin American foreign policy while not prejudicing US interests in Panama. This means seeking to balance the State Department's desire to be tough with the left-wing regime in Nicaragua and also with right-wing military governments.

The Pentagon on the other hand has traditionally held a powerful voice in policy towards Panama where it is responsible for defence of the Canal and has some 9,000 troops based.

The Pentagon has preferred to deal with the military as guaranteeing the best stability for the Canal. This view is now being seriously challenged, with a growing body of opinion in Washington arguing that the persistence of the military led by a disgraced Gen Noriega encourages greater instability.

The US Government is inhibited from taking a clear-cut position not only by these conflicting opinions within Washington but also by the divided nature of the Panamanian opposition and the way in which the military in Panama have rallied behind Gen Noriega.

A prime State Department consideration has been to achieve a symmetry in its

SALES of new single-family homes in the US, a key economic indicator, fell 14.9 per cent in May, the biggest drop for more than five years, the Commerce Department stated yesterday. Reuters reports from Washington.

Many financial analysts had expected home sales to fall in May because of higher mortgage rates.

The Department also said April home sales were not as robust as had been reported. These rose by 1 per cent, instead of the 7.6 per cent reported last month.

The May decline brought new home sales to a seasonally adjusted annual rate of \$18,000 - the lowest annual rate since December 1984.

Sharp drop in sales of US family homes

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Peru to step up subversion drive

BY BARBARA DARR IN LIMA

THE ADVENT of Mr Guillermo Larco Cox, from the conservative wing of the ruling Apra party, as Prime Minister in Peru is expected to toughen the Government's action against subversion.

He and his new Cabinet were to be sworn in yesterday. Mr Larco Cox will closely oversee the creation of the new Ministry of Defence, which will supersede the existing three ministries of the army, navy and air force.

The new Prime Minister, who has been a key promoter of a defence ministry, will have the delicate task of trying to smooth the feelings of the military.

International economic policy, in which President Alan Garcia is the key actor, is not expected to change. His limit on foreign debt service payment - set at 10 per cent of annual export income - will remain in place. He is not expected to restart

talks with the International Monetary Fund, where the country is ineligible for loans.

The appointment of Mr Gustavo Sabero, who has moved up from vice-minister to Minister of Economy and Finance, is widely interpreted in the business community as meaning no change in economic policy. Rather, the economic programme of stimulating demand and controlling prices is expected to be relaunched.

Mr Garcia is to announce new economic measures on Thursday. These are expected to include a new price freeze to restrain inflation, an increase in the minimum wage and a rise in the price of petrol to enhance government revenues and help reduce the rising fiscal deficit.

The Lima Chamber of Commerce complained that the Government's plan would increase inflation through excess demand. It also said that, if

the Government was attempting to transfer costs to business with a new price freeze, this would result only in scarcities and public discontent.

For business, the Government is expected to offer lower fuel costs and give exporters more generous exchange rates. It is estimated there will be a disguised overall devaluation of 15 per cent.

The Government is not expected to devalue the inti directly more than the current 2.2 per cent a month. The estimated cost in foreign reserves for the programme is \$400m to \$500m until the end of the year.

The names of two members of the new Peruvian cabinet were printed incorrectly yesterday due to typographical error. They are: Mr Gustavo Sabero, Minister of Economy and Finance, and Mr José Basallo Burga, Minister of Energy and Mines.

Egypt 'will be allowed to make US battle tank'

EGYPT WILL be allowed to produce the US main battle tank, the M1A1 Abrams, under the terms of a recent agreement, the Washington Post reported yesterday. AP writes from Washington.

The controversial move, which has not been transmitted formally to the US Congress, will transfer sensitive technology to Egypt and help that country's bid to become the dominant arms merchant in the Arab world, the newspaper said.

"A decision has been made at the highest level to go ahead with production of the M1 tank in Egypt," the Post quoted an unidentified US official as saying.

A White House spokesman commented that he had no information on the reported agreement. The Defence Department said likewise.

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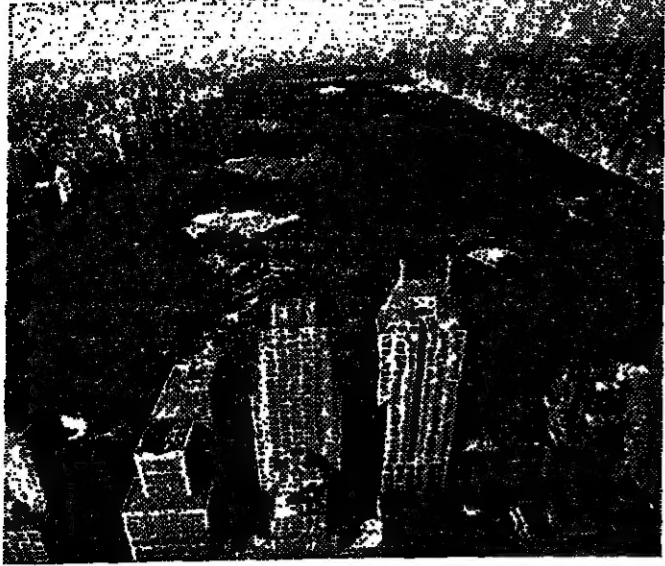


UK MOTOR COMPONENTS

A industry squeezed from every side

By Kenneth Gooding, Motor Industry Correspondent

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Stand on the 80th floor* observation deck at Metropolitan Tower, turn 360° and you get an unobstructed 35 mile view in every direction.

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Builder/Developer: Harry Macklowe Real Estate Company. Sponsor: Curves Associates, 305 East 46 St. New York, New York 10017. The complete offering terms are in an offering plan available from the Sponsor. This offering is being made in New York State. *The building, 716 feet tall, has 66 construction floors equivalent in height to a 70-story residential building.

THE DECLINE of the UK automotive component sector in the past few years has been so severe that Austin Rover, Britain's major car producer, has had to look outside its home base for a long list of products—including some which, on the face of it, seem relatively mundane, such as radio aerials and mirror glass.

Andy Barr, the company's director of manufacturing operations, says that, for technical or commercial reasons or simply because they are not made in Britain any more, Austin Rover buys the following outside the UK: Gas-filled suspension struts, self-levelling suspension units, automatic gearboxes, plastic raw materials, in-car entertainment units, full electronic anti-lock braking systems, precision forgings for suspension and gearbox, small electric motors, air flow meters and fuel injectors, fuel hoses, electric seat slides, high performance tyres, seat reclining mechanisms and seat belt webbing, as well as the aerials and mirror glass.

Virtually all tyre development is also carried out outside the UK and the country's forging industry has fallen well behind competitors elsewhere in Europe, meaning that many precision forged items are no longer obtainable in Britain.

And the decimation is continuing. Lucas Electrical is to stop producing car instrument panels; has sold its vehicle lighting division to a company which Fiat will ultimately take over and has put its starter motor and alternator operations up for sale. It is also seeking partners for its switches and indicators business and engine management systems division.

It is facts like these—along with the dismal trends illustrated in the charts—which led the House of Commons Trade and Industry Select Committee to set up an inquiry into the future of the UK motor components sector. The committee is expected to report in mid-July.

The reasons for the decline are easy to pinpoint. An important factor was the sharp contraction of car production in the UK, from nearly 2m in 1972 to just over 1m in 1986.

The pound between 1979-81 also caused a substantial fall in commercial vehicle output—and contributed towards the demise of Bedford's medium and heavy truck business and the sale of Ford's UK truck operations and Leyland Trucks to overseas interests. At the same time the overvalued pound made it very difficult for UK-based component producers to build up sufficient export business to compensate for the loss of domestic orders.

But recently there have been signs that the decade of decline for the components sector could be at an end. Car production in the UK is on the way up again. Many of the component companies have rationalised, reorganised and are now much more competitive. And with the pound back at its 1979 level, prospects for component companies in export markets should be brighter.

Much of the optimism within the industry stems from the UK car producers' forecasts indicating that collectively they could be producing an extra 250,000 cars a year by 1989 and 475,000 by 1991 to add to the 1.02m made in 1986.

But doubters point out that these forecasts should be treated with considerable caution because they depend on ambitious targets for productivity, quality, exports and market share, not to mention a continuing competitive level for sterling. For example, General Motors says the predicted 30 per cent increase in output at its Vauxhall subsidiary in the medium term depends on exchange rates remaining about where they are today and on the company achieving a 25 per cent reduction in costs.

And even if the targets are met, the increase in car production will not help UK suppliers unless the extra vehicles have a high British content. Garry Rhys, professor of motor industry economics at University College, Cardiff, and advisor to the select committee, points out that "in practical terms the recovery of car output will help the larger component companies only if the UK ex-works value of these extra cars is over 80 per cent.

Nissan, it is worth noting, has undertaken to start production at its UK factory with a Euro-

pean content of at least 80 per cent, building to 90 per cent as quickly as possible. It is expected that most of this European content will come from the UK.

Whether this will help domestic component manufacturers depends to a great extent on which companies suffer when Nissan brings its annual 100,000 "British" cars to market. If the Nissan cars cut imports, the effect will be beneficial. If they are bought as substitutes for Austin Rover products, damage will be done.

According to United Engineering Steels, the private sector special steels company owned jointly by British Steel Corporation and GKN, only Austin Rover, Ford, Jaguar and Rover build truly British cars. (General Motors' Vauxhall subsidiary and Peugeot Talbot, owned by the French group, assemble cars largely from imported components.) It would take four or five Nissan cars assembled at Washington, Tyne and Wear, to reach the UK content of one genuinely British car, in the opinion of Alistair Brown, chief executive of UES's United Engineering and Forging Division.

Prof Rhys says that although there are 2,000 companies involved in the UK automotive component business, the sector's future depends on the 100 or so companies which account for 80 per cent of the sector's output and employment. "The UK market alone may allow the 1,750 or so smaller companies (or large companies with a small part of their output to the motor industry) to prosper. But it is of insufficient size to allow sales that in turn will generate the resources needed for larger component companies to fund new products, encourage research and development or to give sufficient economies of scale. Only companies which support components of excellent quality and design at competitive costs with international sales can expect a secure future."

The problem is that only a minority of even the top 100 suppliers have an international presence and the average component maker exports less than 10 per cent of its output.

Those few major UK component companies, particularly

sonent groups which do operate internationally tend to be pessimistic about the potential in Britain. Mr Roy Roberts, GKN's managing director, told the select committee: "It is unlikely that British component manufacturing businesses which do not have plants outside the UK and whose customers are therefore confined to UK vehicle builders—who together supply less than half the home market—will be sufficiently profitable to survive in the long term."

GKN's Mr Roberts also suggested that the fall in the value of the pound was not particularly helpful. GKN had never taken an investment decision based on exchange rates because the lead times in the motor industry are so long that by the time any plant is built the exchange rates will almost certainly have changed.

In spite of this, there are some potential bright spots. The UK industry could, for example, benefit substantially from the efforts which Ford and General Motors, the Vauxhall group, are making to switch more component sourcing in the UK. They have found themselves too heavily committed to buying in West Germany, a country whose currency seems set to remain highly-priced for some years.

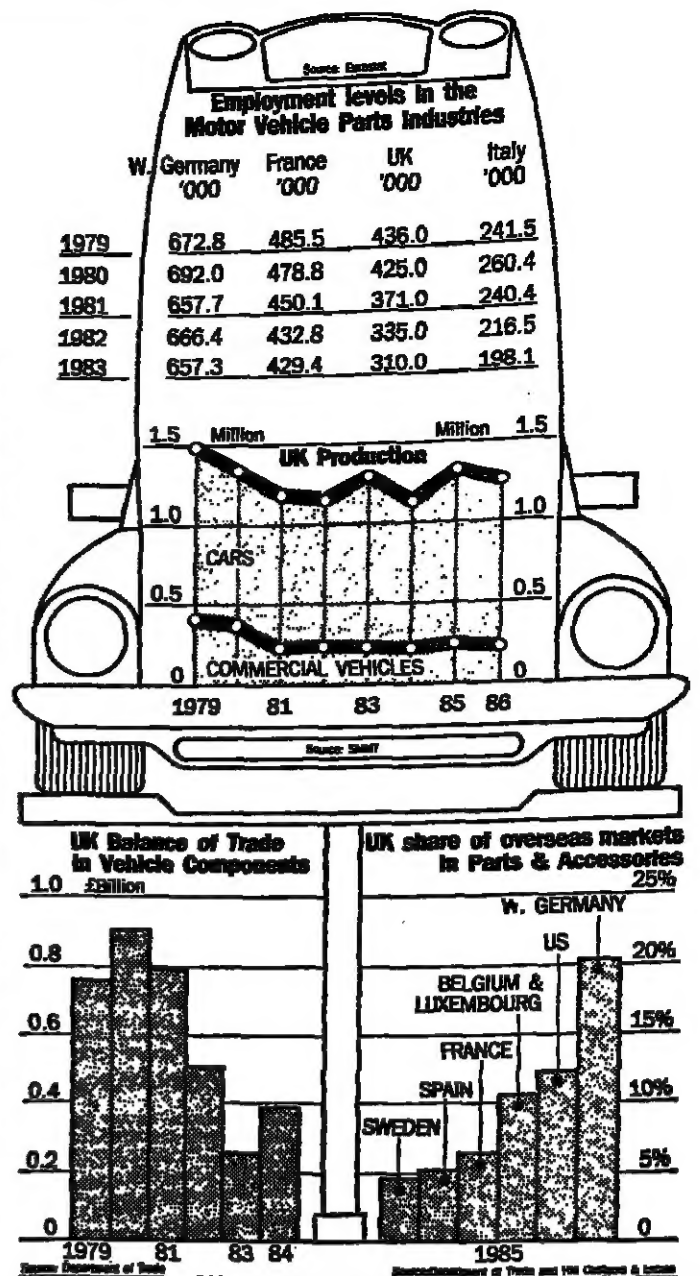
But Bill Hayden, Ford of Europe's production director, says there are few signs of UK suppliers taking advantage of this.

Even in the UK labour costs are about \$8 to \$9 an hour compared with \$19 in West Germany. And labour accounts for about 30 per cent of total car production costs.

If the UK industry can't compete when it is paying only half the German wage, there is no hope," commented Mr Hayden.

Mr Ray Jewitt, a director in the London office of A. T. Kearney, which specialises in motor industry consultancy, suggests that, in part, the lack of reaction should have been expected because managements have focussed so long on re-trenchment.

The availability of low-cost British labour is only part of the competitive story, adds Mr Jewitt. Too many UK com-



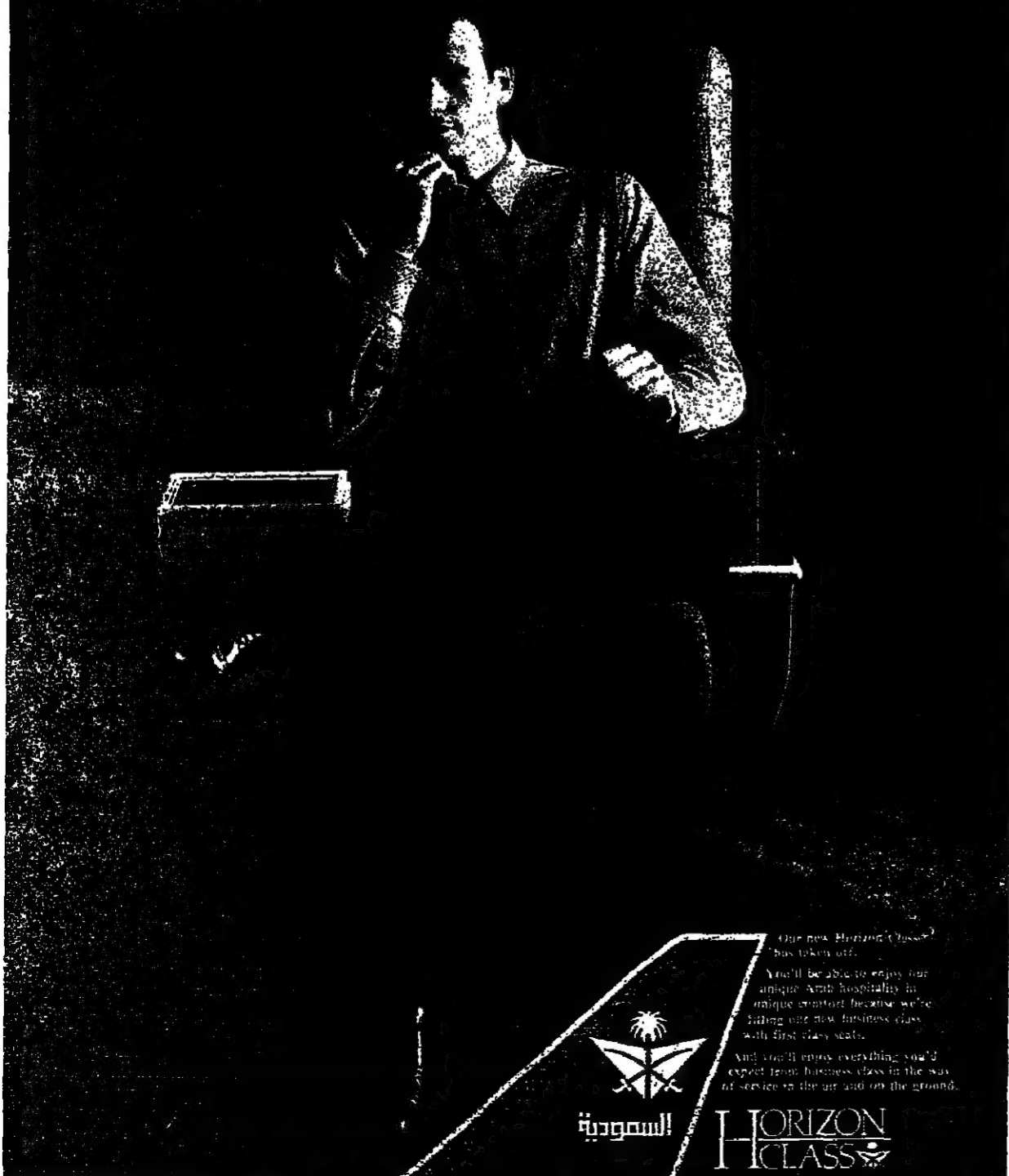
the small ones, have not invested in modern equipment.

Austin Rover's Andy Barr confirms this point: "In spite of the action we have taken to reduce our supply base from 1,200 to 700 companies since 1982, providing long-term agreements to give suppliers confidence in the future, there has been a lack of substantial investment. High UK interest rates and concern about the future of the UK vehicle industry have not encouraged even those smaller companies which do have a competitive edge, says Mr Jewitt, lack the resources to build export contacts. He thinks there is a role for Government here.

"The new Government should encourage small and medium-sized groups to form joint ventures. The Department of Trade and Industry should see which companies could benefit and set up some mechanism where companies could look for ventures, talk to one another.

But Government officials seem to feel that they are already doing what they can to help, particularly by pressing Ford and GM to open up their continental production to UK components and by trying to identify those components used by other vehicle manufacturers which British suppliers might now bid for. Lord Young, the new Industry Secretary, is unlikely to want to go much further.

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First National Finance Corporation are pleased to announce an interim dividend of 3.0p per share for the six months ending 30th April 1987. This increase is attributable to ENFC's continuing success and increased efficiency. Our Consumer Credit Division continues to grow, contributing substantially to

Results for 6 months to 30th April	1987	1986
Profit before taxation	£22,424,000	£13,374,000
Taxation	£3,500,000	£1,243,000
Preference Dividend	£1,526,000	£67,000
Earnings per share	13.1p	9.6p
Dividend per Ordinary share net of tax credit	3.0p	2.25p

the Group's profitability. The Commercial Lending Division and the Property Division have also contributed well to the results. The 68% growth in Group profits and 36% increase in earnings per share is extremely gratifying for us, as well as being very good news for Shareholders.

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FIRST NATIONAL FINANCE CORPORATION p.l.c.

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LONDON DAILY NEWS

**'Record profit at
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THE TIMES

**'Norcros investigates
aquisitions in US'**

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THE GUARDIAN

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BIRMINGHAM POST

We believe we do.

It's our intention to keep you informed of our progress at Norcros and, however good, published figures on their own can't tell you the full story.

For instance, a study of our 1987 Report and Accounts will show our strategy continues to be focused on two major areas: the manufacture and distribution of building materials, and specialist print and packaging products.

In addition, figures don't make clear the tremendous advances we've made in these fields.

Not only in terms of technical and human skills, but above all, in the will to stay ahead.

For the truth is - well before this year's results - Norcros have been investing very substantially for the future.

This investment shows in the exciting new products we're introducing into market after market.

It shows in the cost-saving processes we continue to install.

It shows in the record capital expenditure of £40 million we're making this year - every penny coming out of operating cash flow.

Most of all, though, it shows in the confidence and determination of our management and staff at every level.

Not even the record results of 1986/7 get near showing the full measure of that.

NORCROS

Pre-tax profit
Up 17.8% at £53.2m

Earnings per share
Up 31% to 28p

Dividend
Up 29% to 12p

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For the full story of what's happening at Norcros, please write for a copy of our Report and Accounts to The Secretary, Norcros plc, Spencers Wood, Reading, Berks, RG7 1NT.

BANCO di NAPOLI

The 1986 operating results of Banco di Napoli have been approved by the General Meeting held under the chairmanship of Professor Luigi Coccolini and certified by Price Waterhouse S.p.A.

The Group's total deposits and borrowed funds came to Lit. 51,785 billion, 17.4% more than in 1985; loans and advances amounted to Lit. 41,062 billion, a rise of 22.2%.

Notable achievements were recorded in the field of foreign business, with foreign currency lending rising to 44.6% of total lending by the Bank, the highest percentage ever. Banco di Napoli International, which was already held in high esteem, saw its international standing rise still further. In the near future the Bank's foreign network will be enlarged by the opening of a representative office in Los Angeles and a branch in Hong Kong to complement those in New York, London, Frankfurt and Buenos Aires.

On the earnings front, gross operating income rose to Lit. 497 billion, 47.4% higher than the 1985 figure of Lit. 337 billion; the gross surplus rose to Lit. 523 billion. These results were achieved after the 1986 allocation of Lit. 341 billion to the staff pension fund. A further allocation of Lit. 245 billion was made to the fund under the programme of extraordinary increases that was concluded in 1986.

After appropriate allocations to the provision for bad and doubtful debts and other provisions in accordance with the Bank's traditional policy of prudence with regard to the application of funds, the net profit for the year came to Lit. 54.5 billion, compared with Lit. 17.2 billion in 1985. This enables the Bank to pay holders of savings shares a dividend of 12% of the face value of their shares, which is in line with market expectations.

During 1986 the Bank came to the capital market with a Lit. 500 billion issue of savings shares, thereby almost doubling its net worth to Lit. 1,129 billion.

Banco di Napoli established two new subsidiary companies in 1986: Finban, a merchant bank, and Innovare, whose object is to encourage the introduction of new technology, especially by firms in southern Italy. The other companies in the Group were strengthened; the Bank acquired Barclays Bank's interest in BNB Meridionale Leasing and BNB Meridionale Factoring, which thus became wholly owned subsidiaries. It increased the capital of Sofiban, which manages the Multifondo and Rendifondo investment funds, to enable the company to launch a new product in the pension field. Finally, Dacitalia Processing recorded impressive results in the field of advanced data processing services.

The pension fund of Banco di Napoli is now consistent with the needs of the institution; thanks to its high earning power, the Bank was able successfully to carry out the programme of extraordinary increases in the fund.

The placement of Lit. 500 billion of savings shares on the market was the first important stage in strengthening the Bank's capital base.

1986 ACCOUNTS

MAIN FEATURES OF DEVELOPMENTS TO 31st DECEMBER 1986 (in billions of lire)

PROFIT AND LOSS ACCOUNT	1982	1983	1984	1985	1986
Net interest income*	777	942	1,096	1,235	1,491
Income from trading and services	174	239	310	359	430
Overheads and operating expenses	718	914	1,076	1,257	1,424
Gross operating income	233	267	330	337	497
Gross surplus	190	300	380	430	523
Net profit	7	9	13	17	55

BALANCE SHEET	1982	1983	1984	1985	1986
Total assets	26,868	35,931	43,212	50,575	60,430
Loans and advances	14,211	19,952	26,022	33,606	41,062
Deposits and borrowed funds	21,743	30,031	36,401	44,124	51,785
Sundry provisions (of which: Funds earmarked for the staff)	918	1,260	1,744	2,235	2,792
	480	614	887	1,288	1,672
Net worth	505	614	612	622	1,129

BANCO di NAPOLI

Public law bank founded in 1539
Head office: Naples
494 branches in Italy
Foreign branches in New York, Frankfurt, Buenos Aires and London
Subsidiary: B.N. International, Luxembourg
5 representative offices abroad

UK NEWS

BA close to decision on TriStar replacement

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

BRITISH AIRWAYS expects to take a decision later this summer – possibly in early August – on a new \$1.5bn to \$2bn re-equipment programme to replace its existing ageing 19 Lockheed TriStar jet airliners.

Mr Colin Marshall, chief executive, said after yesterday's annual meeting of the airline in London, that the final offers from the manufacturers, including Airbus Industrie, Boeing and McDonnell Douglas, were now coming in.

Over the next few weeks, the airline would be studying them in detail, and it hoped to make a choice within a few weeks, although there was no guarantee that the decision would not slip back a little in time.

"It is a very complex choice", Mr Marshall said, "and we may want to clarify some of the points the manufacturers make in their offers."

BA's TriStars currently fly on both long and short routes, and BA is looking for two different aircraft types to replace them.

For short routes, the choice lies between the European Airbus A-

300-800 and the Boeing 767, both twin-engine aircraft.

For long routes, the choice lies between the three-engine McDonnell Douglas MD-11 and the four-engine Airbus A-340, both recently launched for service in the early 1990s.

BA will need up to 10 aircraft in each category, with delivery sought in the early to mid-1990s.

It would prefer to see Rolls-Royce engines installed if possible. This should be no problem with the Boeing 767 and McDonnell Douglas MD-11, both of which could use the latest Rolls-Royce RB-211-524-D4D engine of more than 58,000 lbs thrust.

It would be more difficult, however, for the Airbus. The A-300-800 currently uses US-built General Electric or Pratt & Whitney engines, and the cost of certifying a new Rolls-Royce for it would be considerable.

The A-340 was originally planned to use a multi-national engine – the V-2500 Superfan – from the International Aero Engines consortium in which Rolls-Royce has a 30 per cent

stake. But that engine has been dropped, and the A-340 is now committed to a Franco-US engine, the CFM-56.

This appears to give the Boeing 767 and the McDonnell Douglas MD-11 the edge in the selection battles now taking place in the short range and long range areas.

Mr Marshall made it clear that BA was expecting Airbus to produce some tempting inducements to overcome the engine difficulty.

The TriStar replacement decision was the most immediate re-equipment problem facing the airline, said Mr Marshall, but eventually other decisions on new aircraft would arise.

At some stage, a replacement for the existing ageing fleet of 27 short-range One-Eleven would have to be found, with possibly also a decision on a 150-seater for short routes where a larger aircraft was required.

These choices would also be complex, with such aircraft as the Boeing 737 twin-engine aircraft; the projected new Boeing 777; and the Airbus A-320 all in the running.

Accountant jailed three years for defrauding small investors

FINANCIAL TIMES REPORTER

ANDREW WARBURG, a City of London businessman, was jailed for three years yesterday for a multi-million pound swindle which lost hundreds of small investors their life savings.

His company, which crashed in 1981, lost investors about £2.5m, the Old Bailey court in London was told. Mr Warburg, a chartered accountant, admitted fraudulent trading and false accounting between October 1978 and March 1981.

Mrs Barbara Mills, the prosecution lawyer, said Mr Warburg persuaded the public, including some retired Bank of England employees, to invest cash for his company, Norton Warburg, to manage.

"By the time the company collapsed 400 people had invested with them. These funds often either represented their life savings or sums they had acquired on their retirement," Mrs Mills said.

Warburg set up his business in

1973 when he was 28, but by October 1978 he was insolvent.

Until then the company had operated properly and honestly, Mr Vivian Robinson, the defence lawyer, told the court. The Bank of England's pension section had recommended Norton Warburg to its retiring employees.

One of its "substantial" investors had been members of the pop group Pink Floyd, he said. But in September 1978 they ended their agreement and withdrew £280,000, putting the company in a "very difficult position."

Mr Warburg continued to operate the company for almost three more years.

Mrs Mills said investors received quarterly accounts to show their funds were intact, "although the cash element of their portfolio had mainly been spent on keeping the company afloat."

Mr Warburg misled the Bank of

England about his company's true position by giving it a false balance sheet after the 1979 Banking Act demanded that companies like his should be licensed.

Mr Warburg had not been personally enriched by the fraud, the court was told. He was now unemployed.

Mrs Mills said most of the money went on unwise investments or day-to-day expenses to keep the firm going.

When it collapsed, Mr Warburg fled for bankruptcy, but went to live in Spain in 1982 before the hearings were complete. He remained there until 1985 when he returned. He was arrested as he arrived at London's Heathrow airport.

Mr Warburg's victims included Mrs Kim Knudsen, a widow with a deaf and dumb child. She wanted cash for her son's future but lost £10,000, the court was told.

Exporters attack provisions for aid

By Peter Montagnon, World Trade Editor

INDUSTRIALISTS say they were insufficiently consulted in the preparation of the House of Commons Foreign Affairs Committee's report on Britain's overseas aid policy, issued last week.

Exporters are particularly concerned about the reservations contained in the report about the so-called Aid and Trade Provision (ATP) under which aid is made available to back commercial contracts for projects in developing countries.

The committee found that ATP created a conflict of interest between the development objectives of aid and the desire to support particular companies seeking export orders. It said ATP should be separated from Britain's main aid effort.

In a strongly-worded attack on its conclusions yesterday, the Export Group for the Constructional Industries said the committee "had shown a touching faith in the completely unsubstantiated opinions of academics representing the discredited school of so-called development economics."

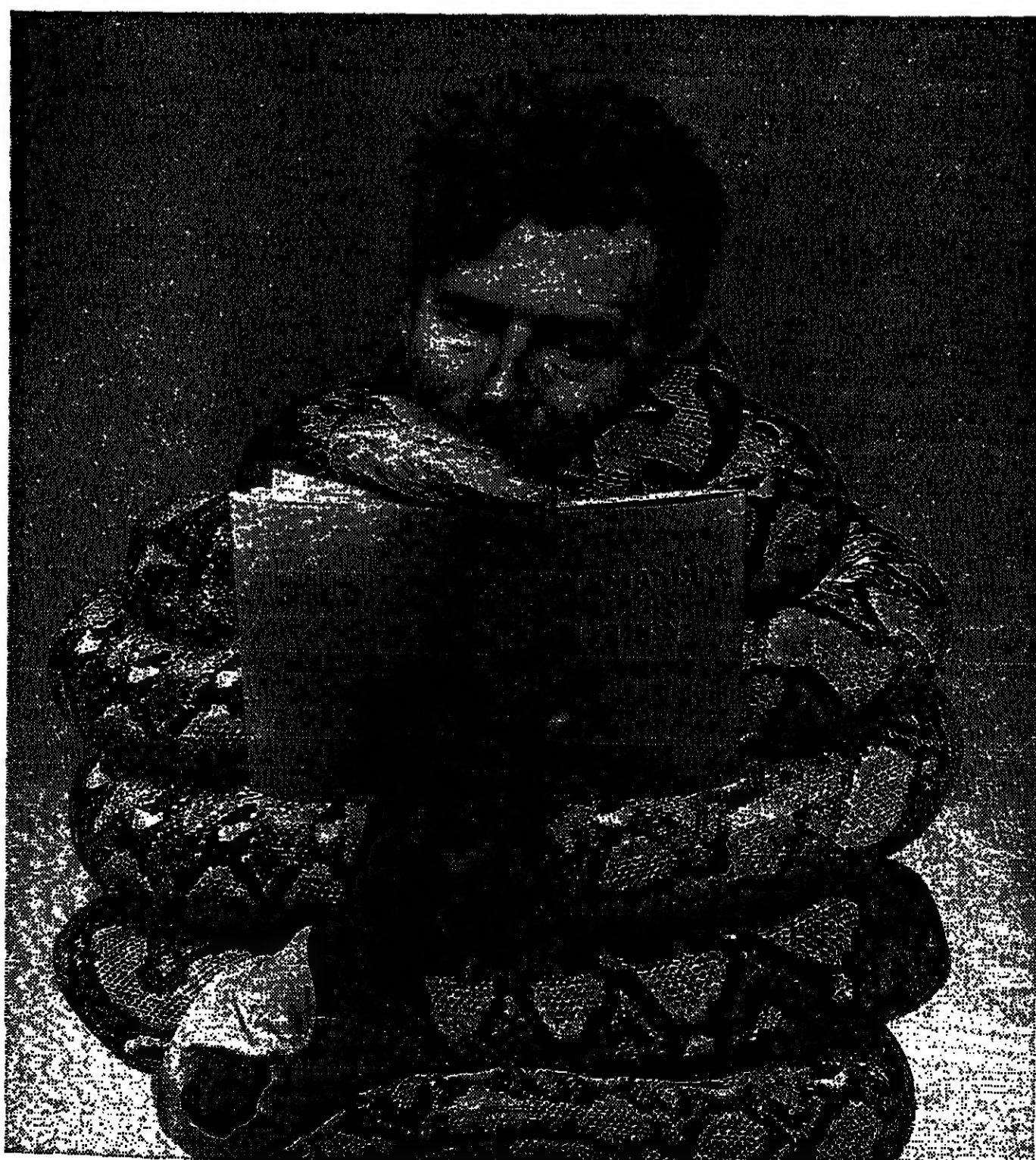
According to the Export Group, a recent study of aid and trade in France, which had been adopted by the French Government, showed that for each \$1bn of overseas construction work performed by French companies, 25,750 jobs were created and \$1.4bn was added to France's GNP.

Describing aid as a "matter of mutual interest, not charity," the Export Group noted that all Britain's main trading partners spent more on aid than the UK whose policy was characterised by an "almost unique combination of meanness and shortsightedness."

According to figures published by the Organisation for Economic Co-operation and Development yesterday, British aid spending last year fell to 0.32 per cent of GNP from 0.33 per cent in 1985. France, Germany and Italy all spend more in cash terms than the UK.

"A good part of it is structured to support particular projects as part of aid and credit mixed packages. Whatever the development economists say, this is what beneficiary countries want," the Export Group said.

Unfortunately, once you make a decision, you're obliged to live with it.



It may have seemed like a good idea at the time.

But something that beckoned so seductively before you purchased it is now seen for what it really is.

A serious mistake.

Like choosing what appears to be the cheapest business machine rather than the one that offers long term value for money from a company with a reputation for reliability and customer service.

You could, for example, find yourself with a machine that spends a large part of its working life not working.

Or after-sales service you could hardly call a service.

Which is why it pays to take your time before you make your choice.

And why it will pay you to consider Konica U-BiX for all your business machines, including copiers, facsimile machines and office automation systems.

Because when it comes to reliability, Konica U-BiX have an enviable reputation.

For example, in independent research amongst users, our copiers are consistently rated as the most reliable on the UK market – not merely in terms of their design and build quality but also because of the support they get from a dealer network acknowledged for its promptness and professionalism.

After all, no matter how well built or how well designed it may be, a business machine can only be truly reliable if it has the backing of a really comprehensive after sales service.

Some manufacturers, for instance will offer you a speedy call-out. Some will offer you engineers who have been exceptionally well trained. Others will offer you the back-up of large stocks of spares.

There are even a few companies wise enough to offer you preventative maintenance – just like the regular servicing of a car.

But not every company will give you all these things.

There is one company however that will. Konica Business Machines.

We call it our Customer Care programme and it's as crucial a part of your purchase as the machine itself.

And a good reason why, before you call anyone, you should call Konica first. Get some more information about us by dialling 100 and asking for FREEPHONE KONICA U-BIX. Or fill in the coupon.

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ADDRESS: _____

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UK NEWS

Owen wins first round in fight against merger

BY MICHAEL CASSELL, POLITICAL CORRESPONDENT

DR DAVID OWEN, the Social Democratic Party (SDP) leader, last night won the opening stage of what promises to be a short but bitter public battle within the SDP to prevent a merger with the Liberal Party.

The party's national committee voted by 18-13 to back him in rejecting intense pressure from within his own party and from the Liberals to merge and in supporting moves to establish new and closer constitutional ties with their political partners.

SDP members will vote on the issue next month and Dr Owen and his supporters will mount an intense campaign to combat the argument for full and early union with the Liberals, which will be put forward by pro-merger elements within the party leadership.

Dr Owen called on the SDP's 60,000 members to stand up to what he described as "flagrant attempts by the Liberals to bounce his party into a merger. Openly angry that the issue had been brought to a head within weeks of the general election, he said the SDP was "not prepared to negotiate under ultimatum."

It was unreasonable, he added, for the party to be told that it faced a straight choice either to merge or to separate. Dr Owen also repeated his determination not to play a role in any new party created by an SDP-Liberal merger.

Denying that his stance represented any form of threat, he added: "I wish it well if it happens, but it is not for me. I have changed my party once and that is enough. I am a Social Democrat and will remain one."

Dr Owen said he would not participate in any necessary, post-ballot merger negotiations but would expect to go on representing Plymouth Devonport as a Social Democrat MP. He said that if the membership voted against a merger then the SDP would want to forge "a deeper, closer, better relationship with the Liberals, but also a clearer one."



Dr Owen: not willing to negotiate

The anti-merger move, was not an attempt to weaken, separate or fracture the Alliance but he and his supporters had wanted a quieter, low-key examination of the constitutional options over a longer period of time.

In one important concession designed to diffuse accusations that the pro-merger faction within the SDP leadership was supporting a heavily biased ballot motion, Dr Owen and the other four members of his parliamentary party agreed to changes in its wording.

Guidelines for radio accepted by IBA

By Raymond Snoddy

THE INDEPENDENT Broadcasting Authority (IBA) yesterday unveiled its bid to remain the regulatory body for commercial radio in the UK by accepting Government proposals that commercial radio should be regulated "with a lighter touch."

The authority, which owns and runs commercial radio transmitters, said in evidence to the Home Office it accepted that radio stations could in future buy and operate their own transmitters if they wanted to.

The IBA also accepts proposals that in future Britain's commercial radio sector should be organised under a looser licensing system rather than the present award of franchises based on detailed contracts by the IBA.

It was responding to the discussion paper on radio which envisages up to three new national commercial radio channels and as many as 500 local and community stations.

Lord Thomson, chairman of the IBA, conceded that there was no longer any point in asking for the enforcement of standards "that are in the real world unenforceable."

Murdoch tops Maxwell's offer for Today with late bid

BY RAYMOND SNODDY

MR RUPERT MURDOCH, chairman of News International, intervened dramatically yesterday in the battle for ownership of the Today newspaper with a last-minute increase in his bid for the loss-making national daily.

The bid came as Mr Robert Maxwell, of Mirror Group Newspapers, was finalising the details of an agreement to buy the paper. Yesterday morning Mr Eddie Shah, the founder of Today, signed an agreement to transfer his 10 per cent stake to Mr Maxwell in the event of Lornho selling the colour tabloid.

Press releases to announce the sale were being written when Mr Maxwell apparently found out that there had been contact during the day between Mr Murdoch and the Lornho organisation, which owns Today.

Yesterday afternoon Mr Maxwell issued a statement saying he had pulled out of the negotiations. He was said to be extremely angry at the unexpected turn of events.

The Mirror proprietor believed he had an agreement in principle with Lornho, which saved Today from collapse a year ago. Maxwell offered £10m for Today and agreed to take responsibility for £30m in loan stock.

Two weeks ago Mr Murdoch had talks with Mr Tiny Rowland, chief executive of Lornho, that ended abruptly when Mr Maxwell entered the fray.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had leapt ahead, Mr Murdoch would have paid Lornho £40m. News International confirmed last night that it had reopened negotiations with Lornho.

News International already has a contract with Today for the colour printing of 1m copies a week of its Sunday newspaper, News of the World.

Today is expected to lose £30m in the year to September, but circulation - now 350,000 - and advertising revenue have been rising and in recent months losses have been reduced to about £1m a month.

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Rail pension fund's Old Master prints fetch £2m at auction

BY ANTHONY THORNCROFT

BRITISH RAIL'S pension fund yesterday disposed of its collection of 88 Old Master prints through Sotheby's, the London auction house, for £2,048,013.

Although slightly above expectations, the total leaves open the question of whether the fund's decision to diversify into works of art was a sound one in investment terms.

The fund decided to buy works of art in 1974 when traditional forms of investment, such as shares and property, were in the doldrums. By the time the experiment was ended in 1980 £40m had been spent on about 2,000 works of art, ranging from Impressionist pictures to Chinese ceramics. The sale of the Old Master prints was the first large dispersal.

After the sale Mr Maurice Stonefrost, the fund's manager, said: "This has been a bit of a dry run for us. We will probably be selling a large part of our art works when the market is right."

Mr Stonefrost calculated the return was 3 per cent above the rise in the Retail Price Index over the period. In total £841,000 had been spent on Old Master prints in six years. Fifty-two of the lots had been bought at Sotheby's auctions. Sotheby's had also acted as adviser

to the fund, a relationship which attracted some criticism.

The top price yesterday was £242,000 - including Sotheby's 10 per cent buyer's premium - paid by Mr David Tunick, a New York dealer, for The Three Crosses by Rembrandt, generally agreed to be the masterpiece in the collection. The price was, however, disappointing: the print carried a top estimate of £300,000.

In contrast, the most modestly priced lots received the greatest appreciation. Death and Three Nude Women, a tiny engraving by Hans Beham, which cost the fund £100 in 1975, sold for £1,430.

A typical return was probably the five-fold rise in price achieved by St Philip by the Master E.S., which was bought at Sotheby's in 1978 for £13,200 and sold there yesterday to the dealer Boerner for £72,600. Boerner which has shops in Düsseldorf and New York, was the main buyer at the sale, spending almost £1m.

The true test of the fund's buying skills will come when more important items, such as The Blue Boy by Piessio, which cost £560,000 in 1977 and a 12th century carved candle-bought for a high £550,000 in 1978, appear on the market.

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Eli Lilly attacks Opren claimants for delays

BY TONY JACKSON

THE OPREN Action Group, representing those claiming to have suffered from the effects of the arthritis drug Opren, was attacked yesterday by the drug's makers for allegedly refusing to provide medical evidence which could lead to settlement.

Eli Lilly, the drug company, said the group was responsible for unnecessary delay in providing essential medical information on more than 90 per cent of the 1,425 cases forming the basis of the present legal proceedings.

Mr Richard Bailey, managing director of Lilly Industries, said: "We have been asking for this information for over two years, and indeed it has been the subject of court orders."

Mr Bailey conceded that there were likely to be deserving cases among the plaintiffs. He said: "We

feel we have no legal liability in any of the cases, but we have moral responsibility in that we marketed the drug."

He said he thought the claimants had been badly advised. "I believe that if medical evidence on deserving cases had been brought to us on an individual basis, there would have been settlements. The mass actions being sought have been to the detriment of a number of cases."

Mr Bailey said he had yesterday met a representative of the still unidentified benefactor who has offered to give financial help to the plaintiffs.

"I emphasised that Lilly was not the obstacle to a fair and reasonable solution of these cases," he said.

The identity of the helper is expected to be made known today.

Station catering to be privatised

BY OUR LABOUR STAFF

BRITISH RAIL is to privatise its Travellers Fare station catering subsidiary which made a profit of £4.8m in the last financial year.

The National Union of Railwaymen (NUR) said it received formal notification yesterday of BR's intention from July 1 to invite competitive tenders for 346 Travellers Fare outlets at 166 stations.

News of BR's move came on the opening day of the annual conference of the NUR, which represents

most of the 2,000 Travellers Fare employees.

Mr Jimmy Knapp, the NUR general secretary, said BR had put the tendering process in the hands of a London estate agent. The first sites would be handed over to contract management after September 1.

Mr Knapp, whose union yesterday launched a big anti-privatisation campaign, said: "So much for the dog-eared British rail sandwich, which has suddenly become a great attraction."

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TODAY

UK NEWS

Labour urged to heal splits and work for unity

BY MICHAEL CASSELL, POLITICAL CORRESPONDENT

A LABOUR PARTY split by internal wrangling offered the one certain way to "let the Tories off the hook and in for a fourth, successive term," Mr Derek Foster, Labour's re-elected chief whip (parliamentary manager) warned yesterday.

Mr Foster, who was returned unopposed to his post by the Parliamentary Labour Party (PLP), said yesterday that the Government's majority did not make it impregnable and he saw opportunities for real and positive achievements for Labour in the new parliament.

Emphasising the need for unity within Labour's ranks, Mr Foster called for an open dialogue between the leadership and the party.

He said all sections had to work together to construct "a language of socialism with strong electoral resonance."

Mr Foster said the influx of 89 new Labour MPs, committed to radical policies and eager to campaign in parliament and in the country would give a substantial boost to the 180 Labour members who were returning to Westminster.

Tomorrow, the result of the ballot

for the new chairman of the PLP will be announced. The vacancy, created by the retirement from parliament of Mr Jack Drommond, is being contested by four MPs.

They are Mr Merlyn Rees, the former Home Secretary, Mr Bruce Millan, the former Scottish minister, Mr Stan Orme, Labour's energy spokesman in the last House of Commons, and Mr Max Madden, a member of the hard-left Campaign Group.

Nominations for the 15-member parliamentary Committee, from which Mr Neil Kinnock, the Labour leader, will choose his new shadow cabinet, close on Thursday.

Mr Kinnock is expected to make substantial changes to his front-bench line-up, not least because of the departure of Mr Denis Healey as foreign affairs spokesman and the reported wish of Mr Roy Hattersley, the shadow Chancellor of the Exchequer, to take another portfolio.

In line for promotion are Mr Bryan Gould, Labour's campaign co-ordinator during the election, and Mr John Smith, the party's trade and industry spokesman in the last parliament.

INVESTOR PROTECTION IN THE CHANNEL ISLANDS

Offshore funds seek legal security

BY EDWARD OWEN

OFFSHORE FUND managers in the Channel Islands, the islands off the French coast which are British sovereign territory, are waiting anxiously to see if new investor protection legislation being introduced in Guernsey and Jersey will prove sufficient to enable their products to be marketed freely in the UK and other EEC countries.

The islands hope to be recognised as offering equivalent investor protection to that in Britain and to secure "designated territory" status under the Financial Services Act. If not, each Channel Island-based fund would have to be individually approved by the Secretary of State at the Department of Trade or his counterpart in other EEC countries - a procedure that it is feared would be slow and uncertain.

The Channel Islands' authorities

are particularly keen that nothing should hamper the advance of their fund business, because this is seen as one of the areas in which their currently overhyped economies can continue to grow without putting undue strain on staff resources and office space.

The total investment in Jersey-managed funds rose by 40 per cent during 1985-86 to £3.5bn and is now put at more than £4bn. Guernsey's figure is unknown, but is thought to be not far short of Jersey's. Nearly 350 funds are being run from Jersey, while Guernsey claims around 450 - although it is not clear whether the islands use the same criteria in defining separate funds.

Whereas a year ago Guernsey was receiving one application a week to launch new funds, the rate is now three or four a week. There

is a backlog waiting to be processed.

While British and other expatriates provide a substantial part of the market for Jersey and Guernsey funds, it would be a blow if obstacles arose to selling the islands' products in mainland Britain.

Guernsey has already applied under Section 120 of the UK Financial Services Act for "designated territory" status for its insurance-linked investment business, on the strength of having introduced a comprehensive Insurance Business Law at the beginning of this year.

On Wednesday a Protection of Investors Law closely modelled on UK legislation was approved by Guernsey's parliament. While this enabling law has been widely framed so that it can eventually cover various types of investment

business, it is being applied initially to collective investment schemes to enable an application to be made for "designated territory" status under Section 87 of the UK Act.

Jersey has approached the problem differently by producing legislation - still to be lodged with the island parliament - specifically dealing with collective investment schemes and life-assurance-based investments.

Up to now the islands have used control of borrowing legislation to vet applications for new funds, but this has not provided for any continuing supervision. The new laws will give the authorities supervisory powers similar to those in the UK.

In neither island are any self-regulatory bodies being set up. The supervision will be entirely in the hands of the authorities.

Cable TV group signs single union deal

BY PHILIP BASSETT, LABOUR EDITOR

LEADERS OF the GMB general union have signed a single-union deal with a cable television company which is one of the first to include equivalent employee provisions for casual and temporary workers. This is a growing objective of a number of large unions.

The GMB and the TGWU transport workers are making strong efforts to recruit largely non-union

temporary and part-time workers. Last month after a year's negotiations, the GMB signed an agreement with British Cable Services, a cable TV company owned by Mr Robert Maxwell.

The deal with the GMB's Marine white-collar section, grants recognition to only the GMB.

While it stipulates that both sides

should not take any industrial action while a dispute is in procedure, the provisions of the agreement do not constitute a strike-free deal, such as those signed by the EETPU electricians' union and recently sharply criticised by the GMB.

The agreement covers about 300 employees. It provides for all existing and new positions to be filled by permanent workers, unless there is

specific agreement to the contrary between the company and the union. The onus is on the company to demonstrate, according to specific, agreed criteria, why a job cannot be filled by a permanent employee.

The agreement also stipulates that temporary and casual workers, must be treated no less favourably than permanent workers.

MPs attack decision on ferry inquiry immunity

By Tom Lynch

TOWNSEND THORESEN, the ferry operator, came under strong attack in the House of Commons yesterday as MPs criticised the Government's decision to grant immunity from prosecution to those involved in the sinking of the Herald of Free Enterprise outside Zeebrugge Harbour.

Mr Paul Channon, answering questions for the first time as Transport Secretary, said it was normal in such circumstances to grant immunity to those giving evidence at a public inquiry. However, he said he might review the procedure for future cases after the Zeebrugge inquiry had reported.

Mr Richard Stott, Labour's shipping spokesman, said the company had failed to provide safe working conditions or practices and the ship's log did not give an accurate picture of her draft before leaving Zeebrugge. "You have power to deal with shipping companies that flout these regulations," he told Mr Channon.

Mr John Home-Robertson (Labour) said Townsend Thoresen had exposed its crew and passengers to "avoidable peril." Mr Robert Adley (Conservative) said the public inquiry "clearly showed that the company let safety be sacrificed for speed, and negligence was proven. The Civil Aviation Authority would certainly have grounded an airline that had behaved similarly."

Mr Channon refused to comment on the inquiry until he had seen its report, which he expected in about a month. He said it might be necessary to look at the procedures again, but that would not be possible before the inquiry reported.

He said immunity from prosecution was normally granted for fear that prolonged discussion of the evidence at a public inquiry could prejudice a fair trial. However, he reminded MPs that the inquiry had the power to suspend or cancel the certificates of individual officers.

Mr Robert Hughes, Labour's transport spokesman, said it would be wrong if one or two officers were made to carry the responsibility for what was clearly company policy.

He said Townsend Thoresen was "riddled from top to bottom with negligence and disregard for safety procedures."

Banks resist plans to reform export finance arrangements

BY PETER MONTAGNON, WORLD TRADE EDITOR

COMMERCIAL BANKS have told the Government that they will resist proposals for radically reforming Britain's medium-term export financing arrangements unless they are modified to ensure that the return to lenders is maintained.

The Government was formally notified of the City of London's opposition to the new proposals at a meeting between banks involved in export credit business and officials from the Bank of England, Export Credits Guarantee Department (ECGD) and the Treasury.

The proposals, circulated to the banking community earlier this summer, mark a further stage in the Government's efforts to cut the cost of subsidising export credits.

They call for a cut in interest margins paid by the Government to lending banks and for much of the ECGD's existing £10bn portfolio of medium-term export credits to be refinanced in the securities markets to achieve lower costs.

A paper presented to the meeting on behalf of the banks by Mr Michael Madden, of Standard Chartered Bank, argued that the proposals should be modified to ensure that the return to the banks was maintained at its present level, even if the refinancing concept was accepted.

Although a minority of banks with large amounts of export finance on their books still have reservations about refinancing these loans in the bond market, most believe that the savings to the Government from refinancing would be much greater than a cut in interest

margins which now range up to 1 per cent.

The Government has agreed to examine this argument in detail before returning for a further meeting with the banks in the middle of next month, but the initial response of the Treasury has been that the availability of savings from refinancing should not be seen as grounds to prevent it seeking savings on margins as well.

Bankers say the Government is anxious to avoid having to back-track on its new proposals which are markedly more generous to banks than an earlier scheme presented last year. But they believe they are in a strong negotiating position because the Government would face legal difficulties in pushing through a refinancing of existing export credit business without their consent.

Under the new proposals a new set of lending margins would be introduced ranging from 1/8 to 1/4 per cent depending on the size, maturity and currency of the loan involved. Original lenders would receive a residual margin of between 1/8 and 1/4 per cent on debt that was refinanced.

Bankers say these terms imply a return that is insufficient to cover the effort involved in preparing financing schemes for the many contracts which are eventually won by other countries.

If they were imposed, UK export credit finance would become unattractive as a business activity.

British Gas plc

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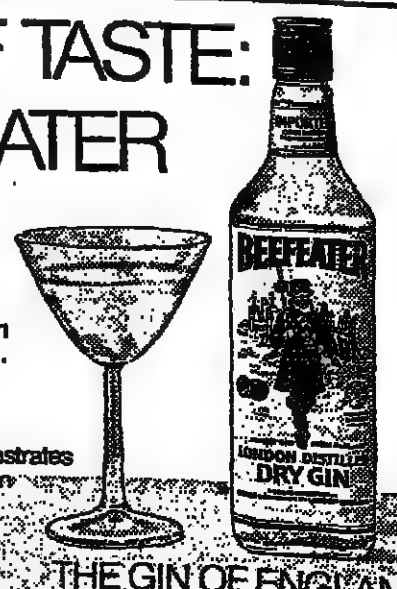
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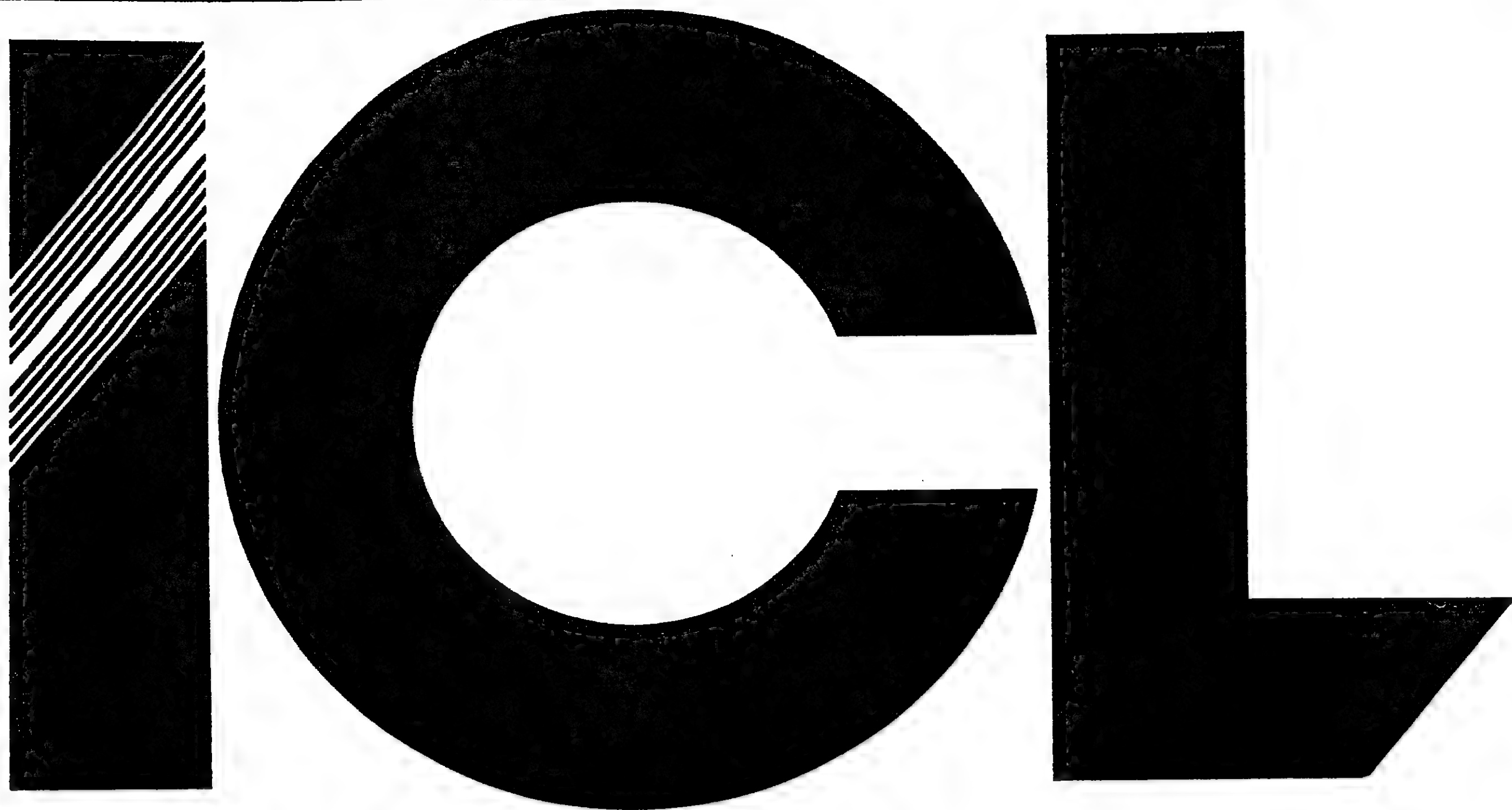
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MANAGEMENT : Small Business

IT IS ironic that franchising, one of the fastest growing ways of doing business in the EC, has no formal legal backing anywhere in the community.

The first step towards ending a legal vacuum which has created growing practical worries for franchisees and franchisors all over Europe was taken in Brussels a few days ago. It comes in the form of a comprehensive European Commission draft regulation which would exempt most kinds of franchising from EC competition restrictions.

Until now, any kind of franchising has technically been contrary to EC rules outlawing market sharing or any kind of company link-up likely to distort free competition. That has not exactly restricted growth of the franchising industry, which has mushroomed since the early 1970s so that it now embraces 50,000 outlets throughout the EC. They have a combined turnover of Ecu 35bn, around 10 per cent of total retail sales.

However, it has allowed anyone who wants to break a franchise agreement to cite EC law as a weapon. As Pronuptia, the Paris-based wedding dress retailer, found to its cost last year, it tried to sue a West German franchisee for unpaid royalties only to find that the case backfired when the franchisee tried to get the contract declared invalid under EC competition regulations.

In the end, Pronuptia got special clearance from the commission to continue franchising in what was the Brussels authorities' first—and long overdue, according to the industry—indication of approval for the franchising business.

But the case nearly drove the French company to collapse and sent tremors through the EC's 1,500 franchise networks. It implied, among other things, that every franchise business in the community had to get individual clearance from Brussels if it wanted protection from EC anti-cartel laws.

Eighteen months after the Pronuptia ruling, the commission now says that it wants to give franchising overall legal backing in recognition of its role as a job-creating stimulant of small business activity. It also argues that the industry can help to improve distribution, far from distorting competition.

The new regulation—which will be refined in meetings between the commission and national officials before it is finally adopted in the months ahead—should make it impossible for Pronuptia-type wrangles to happen again.

It also gives European franchisors and franchisees guidance on how to run their businesses in a way that can be defended in EC law. While less



Franchising is legal at last

BY WILLIAM DAWKINS

comprehensive than the US Federal Trade Commission guidelines on how franchisors should treat franchisees, it comes as an important boon to an EC industry that lacks the benefit of any specific community or national regulations.

"Now we know where we stand. This means that franchisors can draft an agreement and say that it is solid under EC law," says John Ratliff, a Brussels-based franchising lawyer with Stanbrook and Hooper.

The scope of the ruling is restricted to franchisees involving the distribution of goods or services, but does not extend to industrial franchising, where a manufacturing process or technology is the subject of the contract. Industrial franchising is covered by a separate draft regulation which provides exemption from competition restrictions on know-how licensing and by an existing rule giving clearance for patent licences.

What will most gladden the franchising industry's heart in the 14-page document is specific backing for the practice of restricting franchisees to specific geographic territories. The regulation acknowledges that this is fundamental to making franchising work.

Clearly, franchisees' basic livelihood would be threatened if the strong could poach on the territory of the weak, an idea which would jeopardise the

attractiveness of franchising as a protected way into business for the uninitiated. "The limited territorial protection granted to franchisees is indispensable to protect their investment," says the commission document.

A key requirement for franchisors, on the other hand, is to be able to oblige franchisees to buy the franchisor's products, known in industry jargon as "tying." The regulation allows this when the goods are made by the franchisor and when they are not made by the franchisor it proposes that franchisees can be obliged to sell goods designated by the franchisor. Where neither of those things can be done, the franchisor can lay down "objective quality specifications" for what is sold in its network.

However, this is not quite carte blanche for franchisors to tell their networks exactly what to sell. It only applies when "it is necessary to protect the franchisor's know-how and when they will be protected so long as they notify the commission of their plans—and if they get no word to the contrary from Brussels within six months, they can proceed without fear."

There are several exemptions to the commission's franchising rule. It will not, for instance, countenance networks that restrict competition because of the "cumulative effect of parallel networks." Nor does it allow agreements that cut out customers because of their place of residence, a ruling designed to stop franchise networks from trying to push out competitive parallel imports.

Aware that it might not have thought of everything in the new regulation, the commission has added a gesture to businesses that are unsure whether or not their franchise contracts will be covered by the rules. They will be protected so long as they notify the commission of their plans—and if they get no word to the contrary from Brussels within six months, they can proceed without fear.

hair brushes that have nothing to do with Yves Rocher but which still sell well in Yves Rocher outlets. However, experts expect lawyers will have a field day working out just where to draw the line on what franchisors can impose—and that in the meantime the commission will be flooded with inquiries from franchisors wanting to know exactly where they stand.

In other respects, the ruling gives franchisors wide protection. It allows them to force franchisees to keep commercial secrets (though the franchisees can legally challenge franchisors' intellectual property rights) and to prevent franchisees from setting up look-alike businesses after the end of the contract and not to make major investments in direct competitors.

The general theme is to allow franchisors some protection against being exploited by people taking up franchises as an easy way to get into business and using the knowledge they pick up on the way to become direct competitors.

But the commission also shows some sympathy for franchisees' rights. The regulation, for instance, does not allow franchisors to fix prices, though they can offer price guidance. Neither does it stop franchisees buying stock from each other, a device intended to allow outlets to make use of lower prices in different member states.

Theoretically, this should also help consumers by encouraging even prices for franchised goods throughout the EC so that Yves Rocher perfume costs the same in Paris and London: a small example of the commission's vision. In another piece of good news for consumers, the regulation insists that franchised goods must bear guarantees that will be honoured by outlets throughout the EC.

There are several exemptions to the commission's franchising rule. It will not, for instance, countenance networks that restrict competition because of the "cumulative effect of parallel networks." Nor does it allow agreements that cut out customers because of their place of residence, a ruling designed to stop franchise networks from trying to push out competitive parallel imports.

Aware that it might not have thought of everything in the new regulation, the commission has added a gesture to businesses that are unsure whether or not their franchise contracts will be covered by the rules. They will be protected so long as they notify the commission of their plans—and if they get no word to the contrary from Brussels within six months, they can proceed without fear.

"I AM IN the business of continuity, not of tearing up old schemes or starting a whole raft of new ones. I don't want people to think that we have been existing in altering the old schemes before they have had a chance to understand them."

Thus John Cope, Britain's new small firms minister, on the way he sees small business policy developing in the near future. With much evidence that many small businesses are not aware of the wealth of programmes that are available to them, this approach is welcome.

It also confirms the move away in recent years from specific programmes aimed at the small businessman to more broadly-based initiatives aimed at reducing taxes and improving the business climate.

So does this mean that the minister will have very little to do? Cope says not. The range of existing programmes, particularly the troubled loan guarantee scheme, will be kept under review. While senior men at Britain's banks have been convinced that the guarantee scheme is a good thing, most bank managers remain sceptical.

The new minister is also keen to develop existing programmes aimed at inculcating the enterprise spirit in the young. "I want to make school leavers aware of the possibility that they could become employers, not necessarily immediately after leaving school but after a few years."

Some of them may even be encouraged to set up co-operative rather than the conventional organised small business. Conservative ministers

UK small firms minister

Continuity offers time for measures to work

BY CHARLES BATCHELOR

have recently waxed enthusiastic about co-ops—traditionally seen as a Labour Party preserve.

Employee share ownership is the vehicle the British have tended to use as a means of broadening ownership of companies but this does not mean this will continue to be the case," Cope notes.

Cope does not believe there will be a problem in liaising with other government ministries over the role of small firms in the inner cities. The department of Lord Young and Kenneth Clarke to the Department of Trade and Industry with responsibility for the inner city task forces had appeared to leave the small firms portfolio out on a limb.

But upgrading the small firms minister to Minister of State status reflects the importance the government attaches to the post, Cope believes.

His personal involvement in small firms affairs dates back to the late 1980s when "big was beautiful" and government policy was aimed at encouraging mergers between large companies to form even bigger groups like British Leyland.



John Cope: a lot to do

It was while working in the Conservative Party's research department that Cope co-authored with Bernard Weatherill, now Speaker of the House of Commons, a pamphlet "Acorns to Oaks" published in 1989. This was two years before publication of the Bolton Commission Report which triggered the current level of interest in

small firms and which Cope says he likes to think his pamphlet helped influence.

"We both thought that one aspect of enterprise which had not received much attention was small business and wanted to redress the balance," he says.

Among the ideas launched in "Acorns to Oaks" was a proposal for a Small Firms Service; for the use of retired managers to advise small firms; and for giving extra consideration to small firms when awarding government contracts. The first two proposals are now reality while the Ministry of Defence is attempting to ease tendering by small firms.

Since that time the outlook for small businesses has been transformed. One issue which is currently attracting attention, particularly among academics, is methods of spotting the winners. Once they have been identified, should help go only to those with prospects for faster growth? Or is opposition to using tougher selection criteria.

"One thing the government can't do is pick high-fliers," he says. "You have to sow the seed and see which plants grow the tallest. It would worry me if the government or businessmen were to target their efforts too narrowly."

A chartered accountant by training and, until his recent appointment, deputy chief whip, Cope says he welcomes the opportunity to return to his early field of interest. Not, he says, that he is entirely out of touch. "I'm coming from a small firm called The Whips' Office."

Co-operatives display a will to survive

businesses show an only slightly higher rate of failure.

The researchers have begun work on alternative measures to gauge the success of co-ops. Using ratios based on value-added and return on labour they found many showed comparable performance figures to conventional businesses, while a minority grew substantially using their own resources.

Many co-ops were also successful in pursuing broader social goals such as establishing alternative health centres and keeping prices down to make products and services available to the poor.

The report makes 11 recommendations to help co-ops develop further.

It calls for the two main organisations supporting co-ops, the self-financing Industrial Common Ownership Movement and the Government-backed Co-operative Development Agency, to work more closely together.

It also wants the smaller co-operative support organisations, which are usually backed by local authorities, to establish a regional network. This would allow them to back larger co-operatives, promote joint ventures and provide specialised training, thereby reducing the isolation in which many co-ops work.

"Creating Successful Co-operative Business: A summary report by Chris Cornford and others. The Co-operatives Research Unit, Open University, Walton Hall, Milton Keynes, MK7 6AA. 16 pages £2. A more detailed report will be published later this year."

The restrictions on banks and others on lending to co-ops should be reviewed, the report urges. Co-ops currently rely on public sources of funds; this tends to restrict the size to which they can grow.

The promotion of co-ops should be targeted more energetically at social groups and movements with values which might favour them as well as at disadvantaged groups, the report says.

It also calls for improved management training for co-ops, and urges that small firm training programmes should be adapted to give them a co-operative slant.

"Creating Successful Co-operative Business: A summary report by Chris Cornford and others. The Co-operatives Research Unit, Open University, Walton Hall, Milton Keynes, MK7 6AA. 16 pages £2. A more detailed report will be published later this year."

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BY ORDER OF THE JOINT ADMINISTRATIVE RECEIVERS
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in the matter of
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Philip Monjack FCA

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Chartered Accountants
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London EC2M 7DQ
Telephone: 01-606 7708
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Cork Gully

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45 Church Street, Birmingham B3 2DL
Telephone: (021) 233 1666

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Joint Administrative Receiver
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Telephone: 01-405 1219

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NOTICE IS HEREBY GIVEN that Pan Holding S.A. has declared a dividend of US\$2.25 per share of \$50 for the year 1986, payable on 1 July 1987.
The dividend will be payable against completion of the following conditions:
1. The dividend will be payable to the registered shareholders of Pan Holding S.A. who may be presented to Midland Bank plc, Securities Department, 15, Abchurch Lane, London EC4N 3DF, a copy of the certificate of incorporation of Pan Holding S.A. and a copy of the certificate of incorporation of the company.
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Income tax of 27% will be deducted, and the net dividend will be accompanied by an Inland Revenue Affidavit.

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Company Notices

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Notice is hereby given to the Unitholders that Korea International Trust declared a distribution of Won 50,000 per IDR of 1,000 units payable on June 25, 1987 in the Republic of Korea.
Payments of coupon No. 6 of the International Depositary Receipts will be made on July 4, 1987 in US dollars at one of the following offices of Morgan Guaranty Trust Company of New York:
-BRUSSELS, 35 Avenue des Arts
-NEW YORK, 30 West 60 Street
-LONDON, 1 Angel Court
-FRANKFURT, 44-46 Mainzer Landstrasse
-LUTCH, 38 Stockenstrasse
The amount of dollars shall be the net proceeds of the sale by the Fund of the Won amount to a foreign exchange bank in the Republic of Korea at its "spot" rate on June 25, 1987.
The proceeds of the coupons presented after June 25, 1987, will be converted into US dollars at the prevailing spot rate of the day following their presentation, and will be distributed to the Unitholders in proportion to their respective entitlements and after deduction of all taxes and charges of the Depositary.
Holders residing in a country having a double taxation treaty with the Republic of Korea may obtain payment of their coupons at a lower rate of the Korean non-resident withholding tax, on condition they furnish to either the Depositary or through one of the designated sub-paying agents a certificate - showing their residence together with a copy of the certificate of incorporation of the company or individuals. These documents are required by the Korean National Tax Administration Office as evidence of residence and without them the full rate of 26.875 per cent Korean non-resident withholding tax will be retained.
MORGAN GUARANTY TRUST COMPANY OF NEW YORK
Brussels office, as Depositary

LEUMI INTERNATIONAL INVESTMENTS N.V. US\$75,000,000 Guaranteed Floating Rate Notes Extended and Due 1989

The interest rate applicable to the above Notes in respect of the six month period commencing July 1, 1987 is US\$3.875 per annum.
The interest amounting to US\$3.875 per bond of US\$1,000 nominal or US\$3.875 per bond of US\$100,000 nominal will be paid on Thursday 31st December 1987 against presentation of coupon No. 17.
BANK LEUMI TRUST COMPANY OF NEW YORK
Principal Paying Agent

EULA INTERNATIONAL B.V. Floating Rate Note issue of US\$25 million 1981/1989

The rate of interest applicable for the six months period beginning 30 June, 1987 and set by the reference agent is 8% annually.

CARDIFF CITY COUNCIL TOURISM STUDY PROPOSAL

Cardiff City Council wishes to commission a study, first, to do an overview of the city's tourism resources and secondly, to develop a strategy for the city which is both achievable and capable of implementation. The study will be carried out by the individual projects listed below, to be carried out by the City Council. The study will be carried out by the individual projects listed below, to be carried out by the City Council. The study will be carried out by the individual projects listed below, to be carried out by the City Council.

The City Council therefore invites preliminary expressions of interest from appropriate companies and individuals who are interested in providing an effective interpretation of the city's tourism and visitor related aspects described above.
Expressions of interest should be sent to: Celia Hughes, Cardiff City Council, Room 210, City Hall, Cardiff CF1 3AG, no later than 15th July 1987 and include details of the company and its services, including policies and expertise of staff. Further details from: Mr. T. Crispin, Cardiff City Council, Room 210, City Hall, Cardiff CF1 3AG, 01-222 7470.
H. T. CRISPIN
Chief Executive



Mr Baker: always confident

William Petty on the
core curriculum debate

Rushing to a mistaken conclusion

SOME educational issues featured prominently in the General Election. The core curriculum was not, however, one of them, although it was of more fundamental significance than some of those which did. This should mean that as Mr Kenneth Baker resumes office, his core curriculum proposals can now be looked at and discussed from an educational rather than a political viewpoint. The core curriculum is rather like parental power in education (and is proving to be an even more popular issue as a basis for questions at interviews for educational posts). Everyone begins in favour of it - which explains its lack of political "glamour" - until they examine the implications of particular proposals. Indeed many of those whose initial comments favoured Mr Baker's proposals, later changed their minds, saying that they liked their own idea of a core curriculum but not necessarily his.

There is nothing new in the concept of core studies and skills. Much work has been done on them in relation to programmes for the Technical Vocational Education Initiative, the Certificate of Vocational Education and the Youth Training Scheme. But Mr Baker's proposals are different from anything previously contemplated. They cover a wider age range and involve detailed national testing and "monitored assessment" (always a useful phrase).
Again, there is nothing new in testing. Some local education authorities, for example, have over the years carried out literacy and numeracy tests. Mr Baker's testing would not, however, be limited to literacy and numeracy, although these are the areas which many supporters of a tested core curriculum clearly have in mind. If Mr Baker considers that he would be merely carrying out a test which has been taken place in some areas, he is misleading himself. What he is envisaging is more complex and could be more dangerous.

One danger is that, if there is a national core curriculum which extends beyond literacy and numeracy, difficult choices arise. Certain subjects do not lend themselves to national testing and "assessment" (only the naive would equate the national testing of all children of all abilities with the current national examinations). Music is one such subject. Another is English Literature and the literature of other languages are others. And it could be argued that History, one of the subjects included by Mr Baker, is yet another, since most of the new and effective ideas about the teaching of it are to be jettisoned. If, on the other hand, such subjects are excluded, they tend thereby to be demoted in the minds of pupils and parents. This is no doubt why an important subject such as History has been pushed into the core, despite its unsuitability. It is also true that what can be easily tested is often not the part of a subject which matters most ("Give me the date of...").
A further danger lies in de-

clining how subjects finally included in the core are to be tested and "assessed." Anyone who has experienced the comparatively simple problem of preparing local numeracy tests knows the difficulties. Views differ radically about what the tests should cover and about where lines of achievement should be drawn.
In Mr Baker's view such problems could be settled by co-operative efforts, which achieve a "broad national consensus." Above all, "the best minds in the country" would be in charge. Mr Baker has clearly never been subjected to the wrangles of those included in a guild of this kind, not to speak of those who have not been included but who, in their view, should have been. And he has not thought of his elite being eventually replaced by another elite selected by someone whose views were (to use a popular word) radically different from his.
It seems, too, to be forgotten that the Department of Education and Science set up machinery for assessing standards and performance some years ago. There is surely a case for research being carried out on that operation, with its clear relevance to discussions about a tested core curriculum, before any decision is taken on the latter. But a researcher should be warned that hard manual labour will be needed to shift the paper mountains. Indeed that experience should lead to the production of figures of the likely bureaucratic costs of implementing Mr Baker's much more grandiose scheme.
Mr Baker always gives the impression of having total confidence in anything he proposes, and no doubt this stood him in good stead when he was imparting the tested core curriculum of gun drill and other military matters to the Ligon army in his earlier years. But supporters of his own political party have not given the impression that they share his confidence in his own core curriculum proposals. Fortunately, with the Election decided, there is now time and opportunity for component parts of the Baker scheme to be examined individually. There is time to look at the desirability of limiting national testing to the two areas which have caused most concern, literacy and numeracy. There is time to see how far the scheme does or does not fit in with the new GCSE examination and the various national vocational programmes, which do not look at "subject" in quite the same way as Mr Baker seems to look at them. There is, in particular, time to evaluate properly the possibilities, which have been put forward by local education authorities and others, of broad curriculum objectives being required from and published by individual schools.
What is certain is that there is now no need for mistaken decisions to be made in haste about a core curriculum and national testing, which could do unnecessary, but deep and lasting, educational damage.
The author was chief education officer for Kent until 1984. He is now a consultant on further and higher education.

LETTERS TO THE EDITOR

Deregulation and delay

From the Executive Director, International Foundation of Airline Passenger Associations

Sir, Mr P. MacNamara's letter (June 22) on airline deregulation urges consideration of the fact on both sides of the argument, while ignoring some fundamental ones.

He states that US airline deregulation has cost 40,000 jobs. Fact—employment is higher in the US airline industry than ever before. According to the respected airline US quarterly reports, employment in the US industry was 329,000 in 1978 and 380,000 in 1986. Average remuneration has gone from \$28,000 to \$42,000 during the same period.

He blames the current re-scheduling of flights and delays on deregulation. Fact—there are at least half a dozen identifiable causes of delay; of these weather accounts for some 70 per cent of all delays. The failure of the US administration to keep the number of fully trained air traffic controllers up to requisite levels after the 1981 strike, slashing of the FAA's budget by 25 per cent between 1981 and 1984, and the refusal to spend some \$4bn paid by passengers for airport and airway improvements, to make the overall budget deficit figures look better, are other reasons. Certainly, airline flight bunching at major airports in the free market environment is a contributing factor—but it is just that, not the cause.

He states that US basic domestic fares have increased and implies we can expect the same pattern in Europe. Fact—it is true, basic fares have increased by approximately 158 per cent compared to the figure of 69 per cent for the CPI since deregulation started, but during the same period, discount and deep-discount fares have grown only 58 per cent less than the CPI. An important point is that, thanks to competitive price offerings, the vast majority of Americans—including business travellers—have access to discount fares. Most recent statistics suggest that 80 per cent to 90 per cent of US travellers use the discounts at levels ranging up to 90 per cent below the basic fare. A Brookings Institute study estimates that American consumers have saved as much as \$60n annually as a result of competitive pricing in the US.

Mr MacNamara indicates that the scheduled carriers are adopting market-based pricing and warns that unless Europe follows the exact liberalisation path charged by those airlines

the consequences will be restricted choice, delays and bad time-keeping. European airlines are moving towards more flexible pricing on some routes, partly in response to new entrants such as Ryan Air and Virgin on Luton-Dublin, partly in response to their own marketing feel and capacity availability and partly in response to government pressure including Community moves to apply the competition rules—as Dr Johnson said "there is nothing so concentrates the mind as the prospect of being hung on the morrow." As far as delays and time-keeping are concerned, there is an evident lesson to learn from the US—liberalise gradually, measure the effect, sources are applied to airport and airway development to cope with more flights and more passengers. We think Community funds should be made available for this.

No one is suggesting the US example is the ideal model for Europe. Proponents of deregulation here argue for a gradual liberalisation over several years with many retained controls, to prevent excess and ample possibilities for correction. The bottom line, however, is, if we want a barrier-free Europe by 1992, as our heads of government have already committed, we cannot go on exempting or protecting airlines from the effect of the Common Market. The more so as those airlines will have to face lean and hungry competitors from the US and South East Asia. In European and non-European markets, in the years ahead, it follows that they too will have to be lean and hungry and competitive to meet the challenge and the market demand.

Geoffrey H. Lipman, PO Box 462, 1216 Geneva 16 Airport, Switzerland.

Facilities at airports

From Mr D. Sawers
Sir,—When I first read Mr MacNamara's letter (June 22) I thought it must be intended as a parody of the attitudes of the European airlines. The second time I read it I began to think that Mr MacNamara was serious, and was the spiritual brother of the marketing manager in one European airline who complained that lower fares would attract the wrong sort of passenger to his airline.

Mr MacNamara clearly prefers myth to reality when he describes the effects of deregulation on the US airline industry. Employment has increased since 1978, not fallen by 40,000 as he implies; the increase of about 60 per cent in

traffic has more than offset the effect of improved productivity. The average fare actually paid fell about 22 per cent in real terms between 1978 and 1986. The standard by which airlines are now judged by fewer than 10 per cent of passengers, are of course included in the average fare paid. These US fares are about half the average fare for journeys over similar distances in Europe. Frequencies on US domestic services have increased since deregulation.

The serious issue that Mr MacNamara raises is that the supply of airport and traffic control facilities is less flexible than the supply of airline capacity, so that the rapid growth of air transport in the US, for example, has created bottlenecks at major airports. The effects of these bottlenecks on the quality of airline services are not evidence that deregulation has failed but evidence that the methods of providing airport and traffic control capacity need to be rethought. There are bound to be problems if airlines compete freely with one another, but are given rights to valuable assets such as landing rights at busy airports. The presence of congestion shows that reform and deregulation need to be extended, not curtailed.

David Sawers
10 Seaview Avenue
Anovering-on-Sea
Sussex

Secret aversion to competition

From Mr L. McManus

Sir,—Once again the FT is filled with accounts of valiant efforts by the UK to liberalise international air transport in the face of fierce opposition from "protective" and "intransigent" foreign governments. This is the picture which has consistently been placed before the British public in recent months despite growing evidence that the UK is not sincere in its desire for true competition in the air.

It is undeniably true that the Government has encouraged competition with our near European neighbours, but only in cases where UK carriers were expected to benefit substantially. In less certain markets recent DOT actions indicate a very different position.

Throughout South-East Asia the UK has a reputation as a fiercely protective country; we have recently witnessed major rows concerning the UK capacity of Philippine Airlines and Malaysian Airline System, while Singapore Airlines gained long overdue Manchester rights only after an extensive national advertising campaign embarrassed the

UK's "pro-competition" stance. Despite a UK Government promise to encourage Manchester services in the wake of the Stansted decision, the licence limited SLA to two flights per week on the route regardless of the airline's wish to operate more.

The North Atlantic reveals further inconsistency: a two-year-old PanAm application to serve Manchester-New York still awaits DOT attention, again ignoring Government promises to the north. Other US carriers are afraid to request Manchester routes fearing unacceptable reciprocal demands from the UK. And, of course, a fearful row is raging between Canada and the UK because Air Canada has made a success of its London-Singapore rights, fairly conceded in return for British Airways' abortive foray into western Canada.

The UK's secret aversion to competition, however, is not restricted to long-haul markets. Only recently the UK unexpectedly refused Ireland's Ryanair rights to fly on the undeserved and pricey Manchester-Dublin route; this decision closely following Ryanair's exclusion from Luton-Cork which is not served at all. The new rift between the UK and Eire appears to centre around Aer Lingus' renewed efforts to restore its old fifth freedom rights through UK regional airports to Europe—an aim wholly consistent with proposed plans for the unshackled EC market which the UK purports to seek.

Evidence suggests that the UK supports liberalisation only where our airlines have most to gain—desires little different to those of Spain, Italy and Greece relative to their carriers. The UK, however, also displays a keenness to protect the London airports' hub system—clearly to the exclusion of Manchester and other regional airports where necessary. Will the Government please consider abandoning the hypocrisy of our alleged "pro-competition" stance?

L. J. McManus
Flat 2, 8-9 The Triangle,
Bournemouth, Dorset.

Lesser sum of happiness

From Mr G. Thomas

Sir,—Mr Collison (June 22) should realise that a larger cake unequally sliced but in which the smallest slice is at least as big as the equal slices of a smaller cake can only produce a lesser sum of happiness if it is forgone me—consumed with envy.

George Thomas
90-93, Cowcross St, ECL.

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TECHNOLOGY

Alan Cane explains how US industry is looking at computer-controlled factories with a new sense of urgency

Manufacturing edge on display in Chicago

IT WAS in the mid-80s in Chicago last week, but while sailing yachts and water scooters made free amid the cooling breezes of Lake Michigan, another thermometer, that of American manufacturing industry, was recording record highs elsewhere in the city.

Manufacturing industry shows are traditionally worthy rather than exciting, practical rather than visionary. However, Advanced Manufacturing Systems, a trade show which closed after a three-day run in Chicago, differed from conventional manufacturing equipment exhibitions in three essential respects.

First, in the number of senior executives among the potential customers who were there to look and learn. It was unusual even for the US, where chief executives are many times more likely to have had practical experience than their European contemporaries.

Their presence was strongly indicative of the new sense of urgency gripping US manufacturers as they measure the decline in their performance against the Japanese and the countries of the Pacific Rim.

Television advertising in the US echoes the same theme with startling honesty as major companies take prime time to question whether America can reclaim its manufacturing edge. They urge a new search for quality and efficiency.

Second, in the kind of companies showing their wares. There was hardly a machine tool, robot or materials handling system to be seen. Instead,

computer companies were out in force.

IBM was there, and so, among others well known for industrial computers and computer software, were DEC and Prime.

But what was Ingres or Britton-Lee, which respectively sell sophisticated database software and hardware, doing there? Or Intel, one of the world's leading semiconductor manufacturers?

The answer is that the Chicago show was dedicated to the electronic future of manufacturing industry, to computer-integrated manufacturing or CIM, as it is called.

And it is the computer hardware and software companies rather than the machine tool manufacturers which are expected to provide the vital components for the "factory of the future."

Which leads directly to the third point of difference between Chicago and other trade shows. Its central focus was a small, but essentially complete, factory of the future which ran throughout the exhibition churning out printed circuit boards, plastics and avionics products, theoretically, for the defence industry and commercial customers, to demonstrate the chief principles of CIM.

Co-ordinated by Arthur Andersen and Co, the management consultants, it involved the integration of \$18m worth of equipment from 13 separate suppliers.

According to Mr James Burns, the Chicago-based

Arthur Andersen partner who master-minded this Impact '87 demonstration, some 10,000 people would see the factory during the three days of the show, with a further 4,000 booking private viewings.

"We have really hit the nerves of a lot of senior management with this," he said. "The people booking private tours are all at vice-president and director level."

To be quite accurate, the factory, "Impact '87," was more demonstration than working prototype. The "products," although properly designed and accurately machined, were not intended for market. Last year at the same exhibition, printed circuit boards manufactured during the show in a much smaller demonstration factory were sold to commercial customers.

None of which should detract from the fact that the company had managed to tie together equipment from Allen-Bradley, Alliance Automation, Cherry Electrical, Computer Methods Corporation, Denniston & Denniston, IBM, Intel, Interactive Images, Intergraph, Pritsker & Associates, Ramrod Automation, Tandem Computers and Westech Automation, using a mixture of electronic communications methods.

That in itself was a prodigious achievement. And as the company was at pains to point out, it was all accomplished using technology available off the shelf.

The essence of CIM is the control of an entire factory production system through com-



Inside Impact '87: a demonstrator explains how computers control every aspect of the manufacturing process

puters possessing a common database of information about the factory, its capabilities and its products.

The aim is to manufacture products with zero defects (that is without defects when they leave the factory gate) and in lot sizes as small as one. Lead times can be dramatically cut, the theory goes, and inventory slashed to nothing.

It is a combination of a range of manufacturing techniques, all advanced in themselves including computer-aided design, robotics, Just-in-Time (JIT or Kanban) techniques which hold inventory down to the minimum, communications rules like MAP (Manufacturing Automation Protocol) and TOP (Technical Office Protocol) and MRP II (Materials Resource Planning) software.

As well as the working demonstration, Mr Grant Hol-

lett of Cherry Electrical Products, a manufacturer of electromechanical switches with bases in the US, UK and Japan, was on hand to bear witness to the benefits of simplification of the manufacturing process coupled with sensible use of automation.

Simple techniques like the establishment of work groups for the assembly of small components had cut the time taken for the completion of a type of switch from 30 hours to between 20 and 30 minutes, said Mr Hollett.

Cherry, in its planning for automation had aimed for a 70 per cent reduction in work-in-process; it achieved 90 per cent, he stated.

It had aimed to cut the time taken to set up its manufacturing machinery by 80 per cent and achieved 90 per cent.

Direct labour had been reduced by 15 per cent, indirect labour by 50 per cent.

It had saved \$360,000 a year on its manufacturing costs and had been able to achieve an 18 per cent reduction in the cost of goods sold.

Mr Tracy O'Rourke of Allen-Bradley agreed that 50-70 per cent improvements in productivity had become routinely possible using CIM techniques.

He warned of the dangers of starting without a well considered plan: it was easy to automate a poor system and achieve no benefits at all. "Make the system great, then automate," he argued.

The thousands of US manufacturing industry executives who poured through Impact '87 last week were anxious to learn. In the US at least, the CIM dam seems about to break.

Model of a revolution in the making

IMPACT '87, which was on display within the Advanced Manufacturing Systems trade show, mimics the operations of two separate factories, a main plant based in Chicago, Illinois, and a smaller site in San Francisco, California.

The two factories produce printed circuit boards, plastics and component assemblies; the essence of the demonstration is that computer technology underlies and underpins every stage of the order, design and production process.

So, to start a typical manufacturing cycle, a salesman in Chicago receives an order for a particular product design — not necessarily a batch, mind; with computer integrated manufacturing, lot sizes of one can be routine.

The first of the advanced computing techniques used in Impact come into play at this point. Artificial intelligence, in the form of an expert system, is used to check that the design configuration the customer has requested is valid — if not, alternative configurations are proposed.

The order can then be entered and validated using the basic MRP manufacture software. This triggers a number of further actions — automatic updating of the customer order database for one, automatic retrieval from an engineering database of information about the product for another.

This information, which is critical to fast product design and therefore shorter lead times, is transmitted to an engineering workstation — a very powerful computer with a high-definition screen suitable for draughting — over what is called a TOP (Technical Office Protocol) network.

TOP is one of the two important sets of rules for interconnecting computer systems in the factory. The other, MAP or Manufacturing Automation Protocol, promoted principally by General Motors in the US, links computers on the factory floor.

Special software in the workstation tests the design of the printed circuit board, automatically generating the list of materials and calculating the positions for insertion of the components to be mounted on the board.

The good news is FERRANTI Selling technology

At the same time and at another workstation, the engineering properties of the metal housing for the circuit board are being simulated.

All of this improves the design of the product, cuts the development time and improves quality. All the essential engineering information can be transferred over TOP into the manufacturing MRP software.

Automatic transfer of the engineering data eliminates the task of re-entering all the essential data at the production stage. The computer-aided design (CAD) equipment is also used to design the factory layout for maximum efficiency.

In most factories at present components spend up to 90 per cent of their time in the factory simply waiting idly to be processed.

The use of computer integration makes it possible for inventories to be pulled through the factory by demand rather than being pushed through by schedule.

The remote factory in California is linked to Chicago by electronic data interchange links, a fast and reliable method for computers to talk to each other.

Both factories use bar codes and bar code readers to identify parts and to ensure that the correct work order information — how to set up the machinery, how many of each part have to be made, what software is required by individual machines — is fed to the programmable logic controllers, robots and machine controllers.

As the components work their way to the end of the manufacturing process, a number of systems which are available off-the-shelf but sophisticated enough to be far from commonplace in today's factories come into play.

These include robot vision systems to ensure parts are correctly orientated and computer-generated speech systems which warn operators in, for example, the factory unit which manufactures a plastics resin coating for the printed circuit boards, that a particular stage of the process has been completed.

In the final stages the printed circuit boards and their housings, fresh from computer numerically controlled machining, are assembled into finished components by robot arms.

Why costs need to be put in step with the march of automation

YAMAHA of Japan is the largest manufacturer of fork-lift trucks in the world, according to Steve Hronec, a cost management specialist with Arthur Andersen & Co, yet uses no fork lift trucks in its own manufacturing plants.

Hronec repeats this story to underline his belief that traditional cost management has been left behind by modern manufacturing methods and that it must change in the next five to ten years. "We have to shift management's attention to

improving the operational nature of the business," he says. He is one of the main forces behind a new philosophy of cost management which has been developed at Arthur Andersen, management consultants, over the past few years.

One of the basic principles in his philosophy is the importance of separating out all those things in the manufacturing process which add value to the end product and all those that do not.

While the overall aim should be to cut costs everywhere,

Hronec argues, modern cost management should emphasise cutting the cost of those things that do not add value to the product.

The fork-lift truck is a typical example; it is an expensive capital item, the pallets on which components or finished products are carried are a high fixed cost and there are significant labour costs associated with its use.

Furthermore, in a properly planned and integrated factory, there should be no need for fork-lift trucks at all; they are

simply a relic of historically poor manufacturing practice. So fork-lift trucks are a non-value added cost.

Yamaha understands these concepts, says Hronec, and has eliminated the trucks from its own operations while selling them to others, who gain in the process a hidden competitive disadvantage.

With labour costs now somewhere less than 10 per cent of product costs, traditional cost accounting practices which are heavily biased towards the labour content in finished goods

no longer hold water, states Hronec.

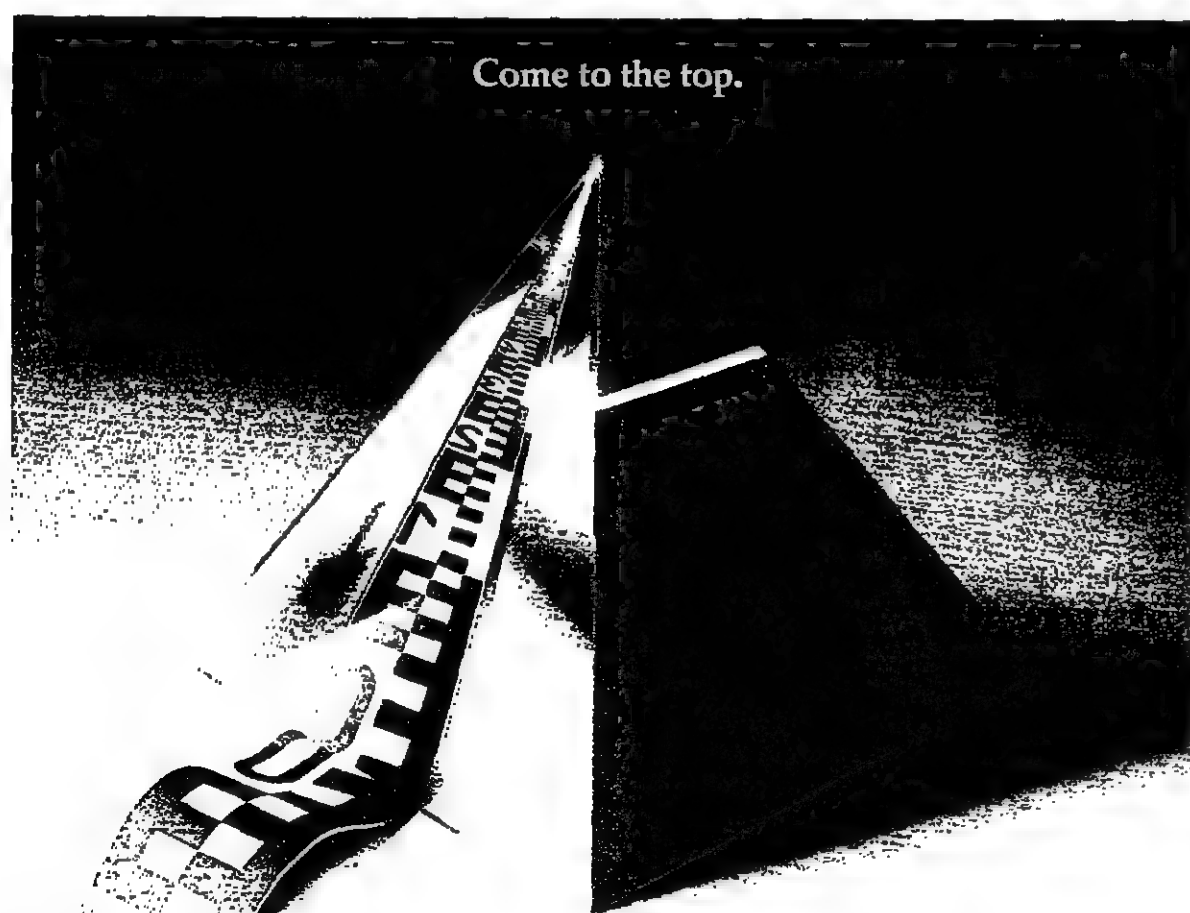
Benefits of new technology are simply overlooked. Many traditional cost accounting systems are based on direct labour in the factory and proposals for automation are measured against the likely number of workers that can be replaced.

Standard accounting procedures fall down when asked to make sense of investments in modern production technologies — they fail to analyse the intangibles in the investment

such as improved quality, greater flexibility and lower inventories.

What is concerning specialists in automated manufacturing is that the inability of traditional accounting to handle these benefits means that the introduction of advanced manufacturing methods is being delayed.

The Japanese, they argue, have a closer understanding because their top managers come up from the factory floor. And a good cost management system should accurately reflect the manufacturing process.



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APPOINTMENTS

Beecham Group personnel director

Dr Peter Jackson has been appointed personnel director of the BEECHAM GROUP from late July. He is chief executive-personnel for the BOC Group. Dr Jackson will become a member of the group board. He succeeds Mr Richard Newman who retires as group personnel director on July 22 having reached retirement age.

Dr Francis J. Pocock is appointed a director of EXPRESS FOODS GROUP and INTERNATIONAL with responsibility for research and development from July 1. Dr Pocock, who was previously distribution director, Watney Mann and Truitt-Brewers, replaces Dr Basil Jarvis, who is leaving the company to take up the position of technical director with HP Bulmer.

Mr Barry Marks has been appointed director in charge of the UK trading activities of ROBERTS FLEMING SECURITIES. He was in charge of options trading. He succeeds Mr Teay Field, who has decided to leave the group.

INFORM SECURITY & COMMUNICATIONS SYSTEMS has appointed Mr Bernard Lockett as sales director for its UK operations. Prior to joining Inform he was national economic sales manager for Britannia Security Systems.

WINDSOR TELEVISION has

appointed Mr Peter Knowles as finance director and company secretary. For the last three years Mr Knowles has been group financial controller of Wayne Kerr.

Mr Richard Matthews has been appointed managing director of SHAWLANDS SECURITIES, the finance house subsidiary of The Frizzell Group, and will take up his appointment on July 1. He replaces Mr John Beesley who retired on May 31. Mr Matthews was senior vice president, banking services, at EFG Trust.

Mr Bryan Hope, the former head of Reed International's business publishing and exhibition interests, is joining FOCUS INVESTMENTS. He is appointed chairman of the boards of Focus Events and Focus Magazines.

Mr Doug Forbes has been elected a director of PUKINGTON ELECTRONICS. For the last four years he has run the Reading-based distributor, Bytech. This was a company that he was instrumental in setting up and launching in 1978, as a division of Barlow Holdings.

Mr Michael Mire has been elected a director of MUSEY & COMPANY, INC in the London office.

At ROWNTREE Mr Derek Cook, director of Pukington Brothers, has been appointed a non-executive director from July 1. Mr Cook is responsible for

Pukington's European flat and safety glass operation and for the glass and mineral fibre businesses. He will become deputy chairman of the Pukington Group in August.

STC has appointed Mr Peter Bonfield as deputy chief executive. He will assist in the task of establishing the group as a major European communications and information systems group. This will be in addition to his



existing responsibilities as chairman and managing director of ICL. Mr Bonfield became managing director of ICL in September 1984, when the company merged with STC, and was appointed to the main board of STC in July

1985. He took the additional role of chairman of ICL in January 1986.

BRITANNIA BUILDING SOCIETY has elected Mr David Henry Towner to the board. Mr Towner, a senior partner with an Edinburgh firm of solicitors, has been solicitor to the Society in Scotland since 1961, when it was then the Leck & Moorlands Building Society.

Mr Geoffrey Warr has been appointed south eastern regional director of the CONFEDERATION OF BRITISH INDUSTRY. He succeeds Mr Ian MacKichan, who has retired. Mr Warr was previously head of the CBI's Afters department in its international affairs directorate.

Mr R. A. Hardman has been appointed deputy director-general by the BRITISH AGRICULTURAL AND GARDEN MACHINERY ASSOCIATION (Bagma).

At the annual meeting of the BRITISH EFFLUENT AND WATER ASSOCIATION, the following were elected office bearers for 1987-88: Mr Chesney Richmond, marketing director; Wallace & Tiersman, chairman; and Mr Douglas Bird, managing director, The Permit Company, vice chairman.

FURNESS-HOULDER (COMMERCIAL SERVICES), the safety and export credit arm of Furness - Boulder Insurance

roup, has appointed Mr Neil P. Sullivan as a director of the Furness - Boulder (Commercial Services) Board.

DOB NEEDHAM WORLDWIDE has appointed Mr Mark Velt a director. He was sales and marketing director of J A Sharwood and Co.

Mr Peter B. Neill has been appointed company secretary at HEADLAM, SIMS & COGGINS. He replaces Mr A. Pennington.

At CLARK WHITEHILL the following partners have been appointed to the London office from July 1: Mr Julian Glicher, director of corporate finance and Mr Brian Ing, director of Clark Whitehill Consultants. Mr Ian Dale has been appointed a partner in the Reading office from July 1.

MICROGNOSIS INTERNATIONAL, the new Control Data Corporation offshoot providing trading systems to the world's financial community, has appointed Mr Chris Mike managing director of Control Data Financial Information Services where he was a senior sales executive.

Mr Sydney Gilliland, managing director of the civil aircraft division, has been appointed to the board of BRITISH AEROSPACE from July 1.

Mr Tim Webb has been appointed a director of GEOFFREY MORLEY & PARTNERS from July 1. Mr Webb, who joined Geoffrey Morley & Partners in 1984, is in charge of

European equities. He is also being appointed a director of Geoffrey Morley Unit Managers.

Mr Richard Luff has been appointed by the Secretary of State for the Environment to the board of the COMMISSION FOR THE NEW TOWNS from July 1. He retires as director of property with British Telecom on June 30.

STODDARD HOLDINGS has appointed Mr Ralph Ellis as group managing director. He succeeds Mr Charles Maclean, who is relinquishing the post in order to pursue other business interests.



whilst remaining a non-executive director. Eighteen months ago Mr Ellis became managing director of Stoddard Carpets Ltd, the group's main subsidiary. He will remain managing director of that company.

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CONTRACTS

£10m work for Osborne Group

Building and civil engineering contracts worth more than £10m have been awarded to the OSBORNE GROUP, in London. Osborne has won a £1.8m contract to build a four-storey college in Queensbury Place, SW1, for the French Government. The new building is to be built next to the Lycée Franciscan and designed to harmonise with it. Construction will comprise a steel frame, brick cladding and will incorporate ceramic tiles and timber features.

A start has been made on a £850,000 refurbishment scheme for Vanson Developments, the property arm of the Virgin Group. Situated around the corner from the Virgin Megastore in Tottenham Court Road, the red brick Edwardian building in Rathbone Place, W1, will provide 18,000 sq ft of offices and studios for Virgin Vision. Other building contracts include an industrial development at Northfleet, Kent, for Regent Furnitures (Midway) (£519,000); industrial buildings at Dunsfold Aerodrome, Surrey for British Aerospace (£495,000). Osborne's civil engineering division has a £1.5m contract for the replacement of boiler-house and associated works at Benenden Chest Hospital, Kent, for the Post Office and Civil Service Sanatorium Society.

Recent management contracts for civil engineering work include the construction of the Port Solent Lock (£730,000) for Arlington Securities, managed by Sir Robert McAlpine; new car parks at Gatwick for the Civil Aviation Authority (£820,000), management contractor Bovis Construction; sub-structure and car park for a new CWS superstore at Slough, Berkshire (£661,000),

management contractor Alfred McAlpine.

The special contracts division of ALFRED MACALPINE MANAGEMENT has won two projects worth £8.75m - one for the Co-operative Wholesale Society the other for Marks & Spencer.

A former greyhound stadium has not way for the new £4.25m Co-Op 65,000 sq ft superstore at Uxbridge Road, Slough, which will have parking for 330 cars. The single-storey building will be steel-framed and lattice beamed with aluminium roofing. The exterior will be faced with an enamelled steel panel system. Work has started, for completion in February 1988.

Alfred McAlpine will also manage the £1.5m contract to revitalise the Marks & Spencer department store at 35-37 High Street, Aylesbury. Work has started and involves converting the former first-floor storage area into 75 per cent more retail space, with new electrical, heating and sprinkler systems. New staircases and escalators will be provided and the remaining areas will be refurbished, while allowing the store to trade normally during the construction programme. This will be completed at the end of September.

RUSH & TOMPKINS has won more than £11m contracts in the UK including a £6m Asda superstore at Beddington Lane in Sutton, Surrey. Work has started on this 10-month contract which includes a 10,000 sq metres single-storey superstore, a covered service yard, car parking and external works.

An £850,000 order from British Steel Corporation Pension Fund is for road and paving works at Birmingham Palace Road at £260,000.

A £1.3m contract with Epwin is for a single-storey factory at Stafford Park Road in Telford, Shropshire and a £600,000 contract with Nottinghamshire County Council for carriageway repairs to the A1 Weston Bypass near Newark.

The company's Preston office has won a £1.4m contract with North West Water Authority for a computer centre at Warrington, Cheshire, and in Rotherham, South Yorkshire, the Leeds office has secured a £700,000 siting-out contract with Boots. Finally at Hawick, Borders, the Newcastle office has started a £500,000 contract with Ravenshoe Securities for construction of a store and refurbishment of adjacent buildings.

TRY BUILD has been awarded contracts totalling almost £1m. The bulk of the work - £5.5m - is a range of term contracts to be carried out over a period of three years. The major commitment at £1.7m is for defence establishment works at Warminster, Wiltshire, for the Property Services Agency. Other PSA jobs are at the Frater Naval Base, Gosport (£1m) and Pirbright Army Barracks (£200,000). The company has a £750,000 term contract at Gatwick for maintaining buildings and carrying out small works; and a similar involvement at the Metropolitan Police Training College, Hendon, worth £1.5m. A £200,000 contract has been awarded by the State Bank of India for refurbishment of the banking area, ground floor and basement at George Street, London, due for completion in the autumn. Other London work includes an £825,000 project to refurbish part of Camard House, Berkeley Street, and construction of an amenity centre for the Audit Commission in Buckingham Palace Road at £260,000.

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Six Month Notes Issued in Series under a U.S. \$75,000,000 Note Purchase Facility
Notice is hereby given that the above Series of Notes issued under a Note Purchase Facility Agreement dated 5th May, 1982, carry an Interest Rate of 7 3/4% per annum. The Maturity Date of the above Series of Notes will be 30th December, 1987.
30th June, 1987
Samuel Montagu & Co. Limited
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We've shortened our name*, but everything else has grown!

- * **RECORD Sales** up 8% to £117m
- * **RECORD Cash Flow** up 23% to £22.6m
- * **RECORD Profits** up 30% to £9.377m
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Call or write for copies of the Group Accounts for the year ended 1st February 1987.

Hewden Stuart Pic
135 Buchanan Street, Glasgow G1 2JA
Telephone 041-221 7331

* At the year's AGM shareholders approved the change of name from Hewden Stuart Pic.

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11,500,000 Shares

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Price \$45 per Share

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Olivetti announces the PCs that respect your right to make your own decisions.

The arrival of the personal computer revolutionised the way businesses were run, bringing speed and efficiency that were previously unthinkable.

That revolution, like all technological revolutions, was producer-led. But the world since the revolution has changed. Business accepted and exploited the new technology. It invested in it, often heavily. The business customer today is literate in the new technology, and is articulate enough clearly to communicate his needs. Olivetti believes that the responsible producer should listen to him.

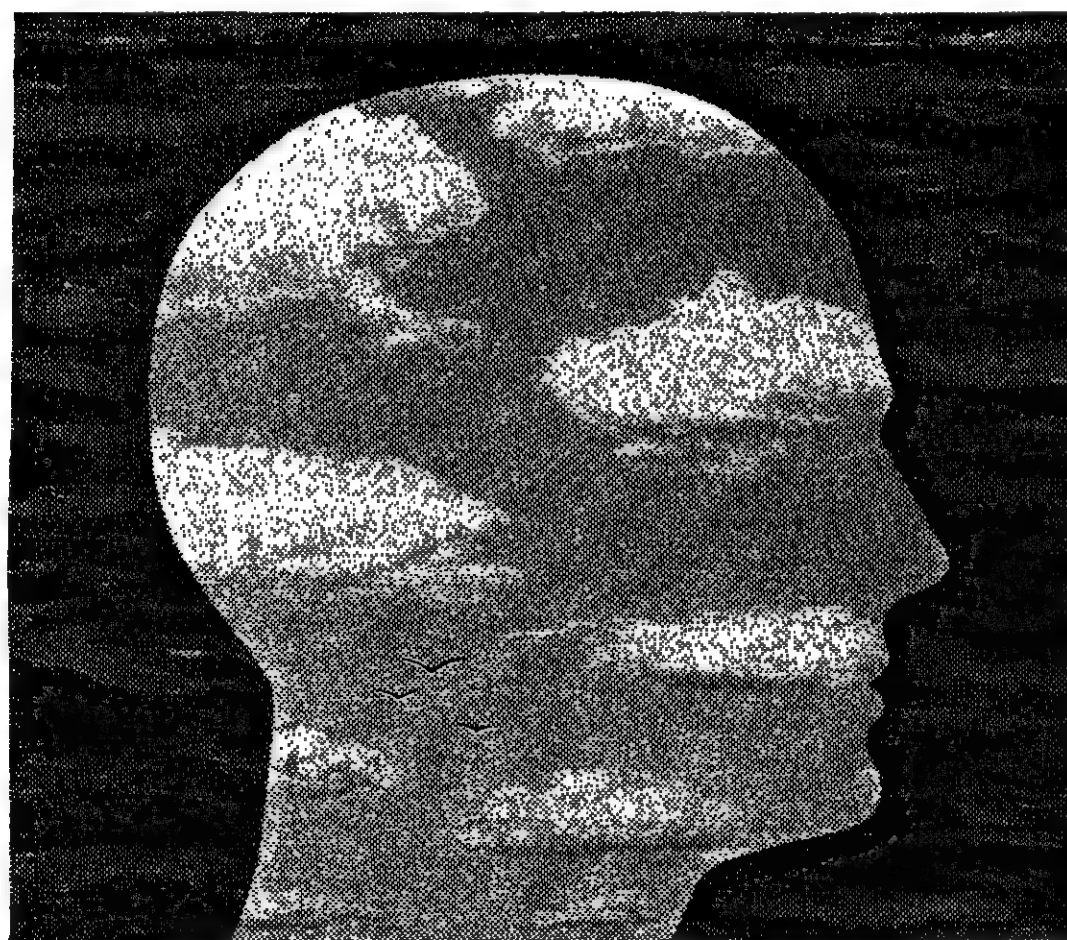
Systems evolution

A major evolution in recent years has been in the role of the PC itself, from a stand-alone machine into part of a system. And this evolution is closely reflected in Olivetti's approach. For Olivetti, PCs are conceived as the building blocks of a system.

This user requirement for a systems approach has demanded increasingly powerful and sophisticated technology. The consumer has, in a sense, retaken the initiative. How should the producer respond?

Olivetti's view is clear. Today's user is not only technologically literate but also financially committed. Naturally, he expects products that will offer him all the benefits of state-of-the-art technology.

But he also has a right to expect products that will leave him free to enter and structure the system as and when he wants to. He needs a high degree of



interconnectivity, workstations that offer the best possible price/performance ratio. And he wants to be free to work with the market standard of his own choosing.

This is what Olivetti has set out to give him with its new PC offering.

Power and flexibility

At the top of Olivetti's new PC range will be three models using the powerful 80386 microchip. These will be the fastest, most powerful PCs available, reflecting the trend for the PC to operate as server in local networks that can in turn be integrated with minicomputer environments.

These new models range from the M 380/T tower model to the M 380 and the compact M 380/C desktop workstations. The M 380 line will be flanked by a series of new PCs available in a

wide range of configurations. These will include the M 280, a powerful and extremely fast personal based on the 80286 chip with the potential for multi-tasking, the S 281, another 80286-based workstation specifically designed to operate in LAN environments, and the M 240, a potent workstation that represents a natural evolution of the highly successful (and widely emulated) M 24.

Compatibility commitment

The new models have been developed as an evolution of the



existing Olivetti PC range. They are all fully compatible with market standards. (They offer, for example, a free choice of 5.25 and/or 3.5 inch floppy disks.) Indeed, it is Olivetti's firm intention to

guarantee full compatibility with current market standards. Whatever they may be. The new models will thus take their place alongside Olivetti's existing PCs (including the recently introduced portable M 15) to offer the customer a complete range of choice in planning his systems.

They offer him full compatibility with his installed base, high computing power, integrated, ergonomically valid configurations and a modular approach that will allow him to expand the system exactly according to his needs.

Complete solution

As well as respecting the customer's existing investment, Olivetti is committed to protecting and supporting it in the future.

The completeness of the new Olivetti PC range is matched by the completeness of Olivetti's global offer, which embraces the whole spectrum of PC-related products, from software to printers.

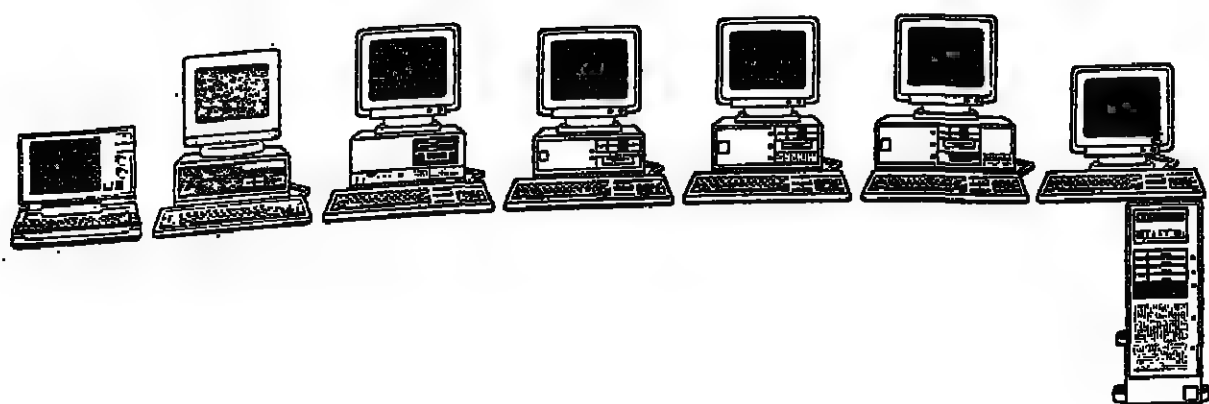
In addition, Olivetti's highly-qualified dealer network and internal staff are at the disposal of clients to assist in interpreting their needs and to provide full after-sales back up service.

The new Olivetti PC offering has thus been conceived to give the user the maximum freedom of choice.

To leave him free to grow and evolve rather than to tie him down.

That is why we see the new Olivetti PCs as the choice of freedom.

olivetti



OLIVETTI PERSONAL COMPUTERS. CHOICE OF FREEDOM.

FINANCIAL TIMES

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Tuesday June 30 1987

Gorbachev's reforms

THE MEETING of the central committee of the Soviet Communist Party just finished in Moscow marks a crucial shift from piecemeal economic change to radical reform of the entire Soviet economic system.

Mr. Mikhail Gorbachev's name has always been vaguely associated with reform since he came to power, and this tends to blur the significance of the turn made last week in the way the Soviet Union runs its economy.

In fact political change, notably in the form of greater freedom of expression, has far outpaced economic reforms over the past two years. The system of directing the whole economy from Moscow continued much as it has done since it was set up by Stalin between 1929 and 1932.

It is this which Mr. Gorbachev now plans to transform by limiting the power of the central economic organs to a call policy, giving enterprises independence and ultimately allowing wholesale trade to determine the balance between supply and demand.

Outlining the agenda and timetable of reforms Mr. Gorbachev said he expected it would take about three years to put them in place in time for the next five year plan which starts in 1991. This sounds realistic. The Hungarian economic reforms, to which Mr. Gorbachev's proposals must be compared, were first drafted in 1965 and only implemented in 1968.

Popular resistance

Three years will certainly be needed, if not more, to change the whole price system. The way this is handled is critical for the success of reform. All the talk of the financially independent enterprise, the efficiency of which will be judged by profits made by selling goods competitively is meaningless unless the enterprise is free to fix its prices.

This means a complete change from the present system under which prices are fixed centrally by the State Committee for Prices and do not reflect a balance between supply and demand. Mr. Gorbachev said last week that the inability of factories to get higher prices for better products meant they had no incentive to improve quality or introduce new technology.

But the switch to wholesale trade, while essential in the long term for eliminating shortages, is also a dangerous period.

It has been the key test for economic change in Eastern Europe. On three occasions economic reform in Poland has collapsed because of popular resistance to price increases.

Mr. Gorbachev is in a far stronger political position than any Polish leader but he still needs to tread carefully between now and 1991. Stocks need to be built up to meet an initial surge in demand and where these can be obtained at home it would be worth allocating hard currency to import them. Everything possible should be done to prevent a short term drop in the standard of living before the reforms start to show dividends.

Competitive basis

A new system of price formation is necessary to transform the entire economy but quicker results could be obtained by limited private enterprise in agriculture and services. New laws now allow Soviet citizens to be self-employed or to establish co-operatives as second jobs but Mr. Gorbachev himself pointed out that they are still hedged in by a thick of regulations administered by unsympathetic officials.

The Soviet leader is also obviously eager to protect Soviet defence industry from the impact of losing its priority position in the economy. This will apparently be done by the state asking for bids for defence contracts but because of the specialised needs of the military there is seldom more than one supplier so Soviet military industry will continue much as before.

Monopoly suppliers are also likely to emerge in the civilian part of the economy. It is not enough to shift to wholesale trade: if there is no competition between suppliers then the Soviet economy will continue to be a sellers' market. For the same reason it might also be worth while limiting foreign companies bid for some Soviet contracts on a competitive basis.

There will obviously be resistance by central economic administrators in Moscow to changes which so reduce their authority but there is not much they can do about it. In contrast to China, political change in the Soviet Union has preceded economic reform and this makes it much more difficult for political conservatives to attack the measures introduced by Mr. Gorbachev.

CANADA'S FINANCIAL services industry, long accustomed to a cosy climate of stability and certainty, takes a big leap into the unknown today as it enters the first stage of deregulation.

Nicknamed the Little Bang (to distinguish it from the bigger event in London last year), the Canadian financial services revolution will not only change fundamentally the shape of the domestic industry but will also expose it to the full force of international competition.

The Canadians, with typical caution, hope to minimise casualties by stretching their reforms over at least a year. Thus it will be some time before clear winners and losers can be identified.

Judging by early experience, market participants (both Canadian and foreign) are treading more warily in Toronto than they did in the run-up to London's Big Bang. The pace of mergers and takeovers in the securities industry is less frantic, the demand for 23-year-old bond traders is a little more subdued, and there is (at least so far) no noticeable flood of imported sports cars on Toronto's streets.

The gradualist approach, however, does not detract from the importance of the changes under way, including some significant ripples beyond Canada's borders. Mr. Stanley Beck, chairman of the Ontario Securities Commission and one of the driving forces behind the Little Bang, says the reforms "will ensure Toronto places as a major international market."

With the world's fourth largest equity market, Canada is widely acknowledged to be among the leaders of the second league of financial centres, after the US, Britain and Japan. The country's three main stock exchanges, in Toronto, Montreal and Vancouver, already have a wider international following than most European bourses.

Canadian borrowers, such as provincial governments and power utilities, are among the most active participants in international capital markets. In addition, the number of foreign entities tapping the Euro-Canadian debt market has grown rapidly in the past year.

The reforms are especially important for Canadian financial institutions seeking to broaden their horizons in an increasingly competitive market place. The six big banks (led by royal Bank of Canada, Bank of Montreal and Canadian Imperial Bank of Commerce), such as well-known insurers as Sun Life of Canada and Manufacturers Life, and securities firms like Wood Gundy, are among groups which will be strengthened or diversified by the result of deregulation.

In a nutshell, the reforms mark the end of the traditional four pillars of the Canadian financial services industry. Each of the four pillars—banks, insurance, securities and investment services—will be rolled into one superintending of financial institutions, responsible for federally-chartered banks, trust companies and insurers.

The next stage in the reform process will come later this summer when Ottawa plans to publish draft legislation liberalising the functions of federally-regulated institutions. The new law is expected, for the first time, to give trust and insurance companies full commercial lending powers. Banks will be allowed to offer investment advice and portfolio management services.

In addition, each type of institution will, through so-called networking, be allowed to offer the services now provided by others. An exception will be the retailing of insurance policies, which will remain the preserve of insurance companies.

The changes are designed to sweep away some of the constraints which have hampered the competitiveness of Canadian financial service companies. For instance, although Canadian banks have extensive subsidiaries now only if they stick to the exempt, or institutional, market.

The disappearance of the four pillars will be confirmed by imminent changes in the regulation of financial institutions. The jobs of inspector-general of banks and superintendent of insurance will be rolled into one superintending of financial institutions, responsible for federally-chartered banks, trust companies and insurers.

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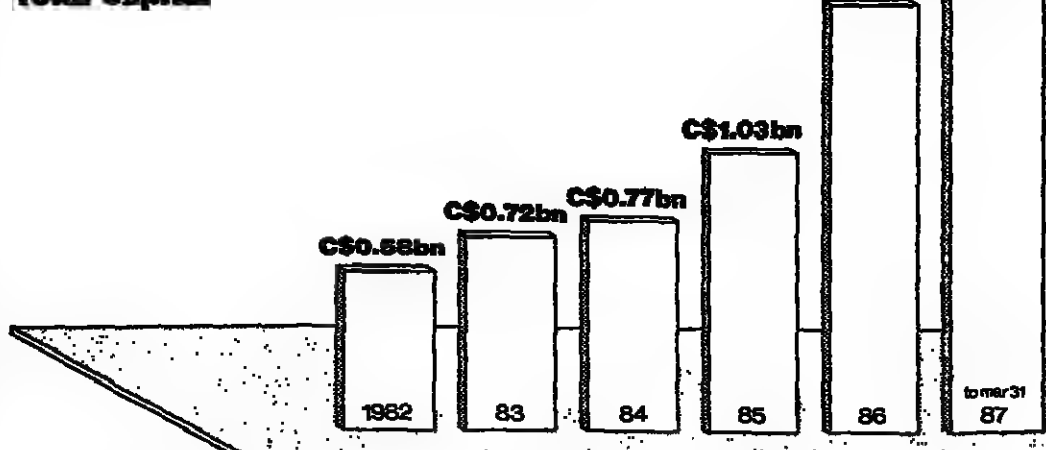
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Bernard Simon in Toronto assesses the impact of Canada's "Little Bang" deregulation of financial services

CANADIAN SECURITIES INDUSTRY

Total capital



BANKS

Royal Bank of Canada	99.6
Bank of Montreal	87.2
Canadian Imperial Bank of Commerce	80.8
Bank of Nova Scotia	64.0
Toronto-Dominion Bank	51.4
National Bank of Canada	27.9

LIFE INSURERS

Sun Life Assurance of Canada	19.3
Manufacturers Life	19.1
Great-West Life	13.0
Confederation Life	8.7
Mutual Life	8.5

TRUST COMPANIES

Canada Trust Co	24.1
Royal Trust Co	19.5
National Trust Co	9.7
Montreal Trust Co	7.1

SECURITIES DEALERS

Dominion Securities	275.0
Wood Gundy	168.3
Gordon Capital	155.1
Nesbitt Thomson	118.9
Deacon	118.9
McLeod Young Weir	108.1

LEADING INSTITUTIONS' ASSETS 1986 C\$bn

The four pillars are shaken

The reform proposals are designed as much to rein in the conglomerates as to assist the four pillars

International investment banking arms, the ban on corporate underwriting at home has made it more difficult for them to gain lead positions in Canadian borrowers' Euro-market financings.

By the same token, ownership curbs in the domestic securities industry have starved it of new capital. The combined capital of the 80 or so

Canadian investment dealers is less than half each of the biggest US and Japanese securities firms. Pressure for change has mounted steadily in the past three years.

Four specific developments have opened the clubby, Canadian establishment's eyes to the necessity of keeping up with the times.

The realisation that the banks could not be kept in a straitjacket of lending and

deposit-taking was brought home by Toronto-Dominion bank's application to start a discount brokerage service in 1988. Since then, the banks have played a leading part in pressing for wider powers.

The difficulty of keeping foreign institutions at bay became clear in 1984 when Daily Gordon Securities (now Gordon Capital) one of Toronto's most aggressive securities firms, found a legal loophole to form a joint venture with the Bruxelles Lambert Group of Belgium.

Although the initiative came to nothing, it ignited a spirited debate on foreign ownership in the securities industry.

Opposition to broader ownership in the securities industry seems to have waned as the bull market catapulted the market value of members to ever-higher earnings multiples.

There has been no rush yet

Almost a dozen firms have gone public in the past 18 months.

The emergence of a number of powerful financial and commercial conglomerates has shaken the industry. Two groups in particular—Brascan (controlled by the Toronto branch of the Braxman family of Seagram liquor fame) and the Montreal-based Power Corporation—have stitched together trust companies, insurers, mutual fund purveyors and others to create diverse groups with a far wider reach than any other institution, including the big banks.

Power Corporation is one of the principal shareholders in Fargues, the fast-growing Swiss investment group. Another of the conglomerates, Crownco, bought a minority interest last year in Mercantile House, the British financial services group.

The reform proposals are designed as much to rein in the conglomerates as to assist the traditional four pillars. The bill, due to be published later this summer, is expected to put the brake on acquisitions in the financial services field by the conglomerates or their constituent parts. Financial institutions linked to commercial or industrial enterprises will be required to make a significant equity stake available to the public.

There has been no rush yet

to take advantage of the liberalised ownership rules. Contrary to earlier predictions, none of the Canadian banks has so far bought a securities dealer. After circling each other for several months, Royal Bank and Wood Gundy broke off talks in mid-June.

The two biggest trust companies, Royal Trust and Canada Trust, have said they will stay out of the securities business to avoid conflict of interest with fiduciary clients.

Unlike London's Big Bang, foreign institutions have preferred to set up new subsidiaries in Toronto rather than acquire existing securities firms. They have balked at paying the high prices—mostly three or four times earnings—demanded by existing firms.

The four major Japanese securities houses as well as Goldman Sachs, Salomon Brothers, Drexel Burnham Lambert and S. G. Warburg are among the dozen non-Canadian firms which have recently applied for registration as securities dealers in Ontario. They are expected to be followed soon by some of the foreign banks which already have Canadian offshoots, such as Citicorp and Union Bank of Switzerland. But First National Bank of Chicago announced yesterday that it is to acquire a 35 per cent stake in Wood Gundy for C\$270m (\$26.8m).

Among Canadian banks, there is a real fear of a clash of cultures with the richly paid, risk oriented traders in the securities industry. The banks also face the problem of what to do with their extensive US operations if they buy a securities dealer with a New York office. In terms of the Glass-Steagall Act, they cannot carry on both commercial and investment banking operations south of the border.

The banks have asked the Government to seek exemption for them from Glass-Steagall in return for allowing US banks to enter the Canadian securities business. In the meantime, rather than gamble on an acquisition, three of the big banks have decided to set up their own securities dealers from scratch.

The benefits of deregulation for Canada's financial services industry may eventually stem much more from the dismantling of traditional barriers between domestic players and opening the market to foreign competition. It is forcing Canadian institutions to become more quick-footed and innovative.

Mr. Thomas Galt, chairman of Sun Life of Canada, points out that the insurance industry is going to be competing head-to-head not only among themselves, but with trust companies and banks.

Rather than diversify into the securities field, Sun Life plans to meet the competition by enlarging its insurance business, launching new products (such as mutual funds), and offering trustee and other fiduciary services to its pension fund clients.

A Royal Bank official predicts that the biggest success will come from net working among financial institutions, rather than changes in ownership.

The risk is that, despite the gradualist approach competition is intensifying at a time when financial markets appear to be nearing their peak. A sharp downturn may make Canada's Little Bang louder than most participants expect.

The functions of town halls

THE GOVERNMENT is running the risk of creating a worse mess in local administration than that which already exists. The reason is that neither its motives nor its methods have been clearly thought through. Whatever their inherent merits, its inner-city initiatives can be seen as an attempt to strip local government of its principal remaining powers, first by allowing tenants, housing estates, schools and, in the case of London, entire boroughs to opt out of structures that are currently administered by elected authorities—and subsequently by obliging local councils to put out to tender a whole range of services that they have until now run themselves.

This follows eight years of expenditure controls, eliminating in rate-capping and the proposal to centralise the setting of the rate of business premises. The remaining item on the agenda, the plan to replace domestic rates with a community charge, or poll tax, has already been shown to have so many flaws that it is open to doubt whether it will see the light of day in its original form. Thus when the Soviet Union is being appraised by Mr. Gorbachev of the dis-economies of an excess of centralisation, the British Government is embarking on a programme that could reduce local councils to talking-shops, with a consequent enhancement of the central powers and responsibilities of Whitehall.

Local needs

Some of the reasons for this are understandable. Most Labour councils have sought to oppose the Government's policies, and a few of them have gone further and attempted to live beyond the law. In inner London, Liverpool and elsewhere "loony left" cliques have imposed their own often bizarre policies on captive councils. Local expenditure has proved difficult to control; this has been a source of Treasury frustration since the last Labour Government first saw the need to put a lid on town hall spending. "Creative accounting" has become the norm in some areas. Perhaps worst of all, many councils have failed to deliver the goods in terms of

better housing or schools of a reasonable standard.

It is thus fairly common ground that local government in Britain is in need of reform. Reform is however, quite different from the virtual abolition of the Government's present policies. For there are many reasons why a healthy local democracy ought to be nurtured. It is not necessarily a bad thing that opposition parties should be able to elect local centres of power, nor as a training-ground for national office, and partly as a means of enabling local communities to take the other way if they so choose. Local institutions are by definition more likely to be aware of local needs than are far-off officials. And, as is argued in the latest Oxford Review of Economic Policy, the ability of central government to evaluate the efficiency of local spending is very limited.

Wide scope

The review points out the limits of the capacity of either central government or, in some cases, the private sector to perform various tasks—providing parks, for example, or the management of local planning and traffic control. These and others are best locally administered; the drawing of the dividing line must be based on a whole range of different pragmatic considerations. The thrust of the argument is in favour of central government deciding on priorities for major distributional public spending with local government being given wide scope to implement the central policies.

No progress will be made in this or any other direction of local government is analysed in tandem with the means of financing it. The history of commissions on and studies of local authorities since the war is a history of efforts to solve one half of a simultaneous equation without regard for the other. No doubt the Thatcher Government's community charge proposals, given enough time, could be made to work. But that would not clear up the problem. A two-pronged approach is required.

Mackintosh's productivity

Cameron Mackintosh, the British theatrical producer currently negotiating with American Equity about the Broadway production of Phantom of the Opera, has just celebrated 20 years in the business. In 1967, he put together a touring version of *Little Women* which cost £250. His budget for Phantom is \$8m. In between, he has weaned 200 productions and has not had a major flop since *Anything Goes* in 1969.

Mackintosh, who is still only 40, could have done without the US argument. He is fully immersed in his next West End production, *Follies*, which, at a cost of £1.75m, will take second place to Phantom in the theatrical investment records. It opens at the Shaftesbury next month, starring Broadway favourite Debralee Gray—which is a bit ironic considering the fuss over Sarah Brightman's planned appearance in New York.

Although Mackintosh still has

80 "angels," some of whom have stayed with him over most of his two decades, the spiralling cost of presenting a musical has now brought in his business. Mutual Benefit Assurance of the US has put \$750,000 into *Follies*, and a New Zealand syndicate has contributed £250,000.

This is a far cry from his greatest success, *Cats*, which very nearly failed to open because of the doubts of his backers. The £450,000 needed was only raised just before opening night. Anyone who risked £1,000 then will have seen it grow 15-fold. *Cats* has produced a total profit of £10m.

That now looks as if it will be topped by *Les Misérables*. Over 20 productions of what has affectionately been dubbed "The Glums" are already in the pipeline and, with the Tokyo version alone attracting a box office advance of \$10m, the eventual return should be as monumental as Hugo's novel.

It could even solve the financial problems of its co-beggetter, the Royal Shakespeare Company, which is on target to make £2m a year when *Les Misérables* really gets into its world-wide stride.

In fact, it has all become too much for Mackintosh. He plans only one more musical, *Miss Saigon*, for 1988, after which he will retire from new productions and concentrate on making the most of his recent successes. An opera of *Les Misérables* (starring Plácido Domingo?) is planned first, followed by the film.

Men and Matters

Circle seat

The Untouchables—described by one breathless reviewer as "a celebration of law enforcement as American spectacle"—is the hottest film in New York. It retells the old story of the ceaseless battle by incorruptible Treasury officials against crime in prohibition era Chicago.

Written by David Mamet, directed by Brian De Palma and starring Robert De Niro as Al Capone, the film has generated box office lines to rival those of the smash British musicals' successes on Broadway.

No sport

Publicly, Jaguar was confining itself yesterday to discreet remarks like "how disappointing." Behind the scenes, however, could be heard the gnashing

Stand fast

President Louis Jung will open a public sitting of the Assembly's standing committee (Council of Europe press release).

When the standing committee is sitting. Each member has got to decide whether taking a chair is a little unfair. Or better than standing aside. And when it is standing in public (Or sitting, as may be the case) Let's all express pity. That such a committee Can seem so unsure of its place.

Numbers game

North Yorkshire County Council now has a new telephone number, Northallerton 730780.

The press release announcing this says that further information can be obtained on Northallerton 3133. This turns out to be the old number—and anyone dialling it gets a recorded message giving them the new number.

Observer

Small wonder, then, that one man who recently shelled out \$6 for a ticket was Rudolph Giuliani, US attorney for the Southern District of New York. The highly recognisable scourge of Mafia bosses, crooked politicians, Ivan Boesky and other Wall Street miscreants, confessed that he tried undercover tactics to see the film in peace. He donned a Yankees jacket and a Mets cap and sunglasses. But since even the most schizo-phrenic of sports fans could not support both New York baseball teams simultaneously, he was soon exposed.

Spotting him, a passer-by exclaimed: "Jeez, you'd think they'd give you a free pass."

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David Fishlock examines the Royal Society's study of the brain drain

A trickle not a flood

ALMOST AS many experienced scientists and engineers have come to Britain over the last 10 years as have left its shores for more rewarding pastures. There is no net brain drain, at least in numbers, and the flow in both directions is small.

These are the unavoidable conclusions of a study mounted by the Royal Society, Britain's premier science society, and the Fellowship of Engineering. These conclusions have come as an uncomfortable surprise to UK academics, who were confident that such an exercise would demonstrate that British science was so impoverished that its doors were leaving in droves for posts overseas.

To the chagrin of some scientists, the study finds the highly publicised brain drain to be what one of the overseas researchers has christened a "brain trickle". The term brain drain first appeared in the early 1960s, as an evocative way to describe British scientists' custom of spending some time working abroad, to gain experience because of a trend towards newly-qualified PhDs doing a post-graduate spell overseas, often carrying out some of their most creative research under the supervision of a leading European or US scientist, before returning to Britain.

In response to the USSR's Sputnik satellite in 1957, the US had embarked on a huge technological expansion, with massive state investment in aviation, space and nuclear energy, and the emergence of glamorous new agencies such as NASA. It began to lure—or keep—experienced European brains. Britain rose to high positions in space and high-technology US companies, as well as in the universities.

Everyone knew of someone who had struck it rich in the new Californian goldrush. Their stories were repeated widely. The frenetic pace of Silicon Valley and Route 125 was not to the taste of every British traveller, but few were interested in the tales of those who returned.

The essentially anecdotal nature of evidence of the brain drain has been a problem since the term was invented. This time the Royal Society set out to make a statistical study, simply believing that this would provide more convincing evidence of what was widely perceived as a worsening problem for British science.

Launched early last year, the study was based on a survey of university departments and industry, government

and research council establishments. In addition to the two learned societies, there was some private sponsorship.

The study was carried out by the Science and Engineering Policy Studies Unit, a think tank run jointly by the two principal sponsors.

Behind the scenes, replies to the questionnaires have caused consternation. Eminent scientists even had to be reminded that they were in danger of perpetrating "bad science" in their efforts to find a way of interpreting the results to support the prevailing view of a mass exodus of British brains.

Alive to some of the pitfalls of the anecdotal approach, the study tried to design its questionnaire to avoid the more obvious ones. For example, the questionnaire asked for the names of the migrant brains, to avoid double-counting or dilution of the statistical evidence with the impressions of who was filling in the form.

About 750 questionnaires were sent out and 568 (77 per cent) were returned completed.

The returns, named 617 experienced British scientists and engineers who had left Britain between 1975 and 1985, plus another 314 newly-qualified PhDs. During the same decade, 685 named scientists and engineers came to Britain to work, including 183 Britons returning from spells overseas.

Of the 502 foreigners, 103 were recently qualified PhDs coming to do post-graduate research, of whom 15 found permanent work in Britain.

Both emigration and immigration grew slightly over the decade. But, more significantly, the overall numbers were small compared with the 40,000-plus graduating in science and engineering in Britain each year.

The brain drain amounts to about 2 per cent a year of newly-qualified PhDs and 0.5 per cent or less of experienced scientists.

Almost three-quarters of those lured overseas were leaving short-term posts. Most emigrants had found long-term posts abroad, including recently qualified PhDs.

Immigrants, on the other hand, mostly came to Britain for less than three years, then returned home or moved on to another country. Four times as many scientists left Britain for long-term posts abroad as entered to take up long-term posts in Britain.

North America (60 per cent), western Europe and Australia were the main destinations. The three reasons emigrants usually cited for going were: career opportunities (and career limitations in Britain), better pay (especially by university respondents) and better research facilities.

The brain infusion was mainly from western Europe.

The most important reason given was a desire to widen experience.

"I think there has been a false perception in people's minds that there has been a flood of people leaving the country," says Sir David Shaw, secretary of the Royal Society and chairman of the study's steering group. Previously there was a sorry shortage of statistical information and the figures now available show that, on a simple head count, there seems to be "nothing to worry about"—the brain trickle is in balance.

Nevertheless, Sir David believes that head counts conceal some disturbing trends which, even if they fail to support allegations of a mass exodus, do give cause for worry. The problem is rooted

in a fact of science: the very best can be immensely more productive than the merely good.

The study wrestled hard with the elusive question of whether it could measure quality—brain power—rather than numbers. Did the immigrant scientists have the same brain power as those who left Britain? Science can measure brain activity, but it has no comparable way of measuring brain power.

The closest this study comes to is to examine the statistics for the Royal Society itself, which comprises about 1,000 of the country's best technical brains.

The number of new fellows working in the US at the time of their election rose from fewer than 4 per cent in the early 1960s to more than 13 per cent by the mid-1980s. But the rise has not been dramatic in the 1980s—the period of rising complaint about the impoverished state of British science.

Overall, the results of this study appear to exacerbate the divisions in British science between the academics, who want more generous public support for their traditional freedom to pursue knowledge any way they choose, and industry and the Government which want academic science more closely aligned with economic and industrial objectives.

Sir David says scientists from the commercial sector who helped oversee the study show much less concern over the brain drain. They are already operating in a multi-national environment and they find ways to keep the brains they really want.

Universities are much more hamstrung. He believes that in some areas, such as the biotechnology, his own hailwick, it is becoming difficult to fill posts in British universities because of the lure of the biotechnology boom in the US.

It is not the brain drain of "stars" that most worries Sir David.

More alarming is the trend towards Britain becoming a less attractive place for the brilliant young, at a time when the US academic community is warning its Government that it must move to ensure there is enough talent in key areas of national interest, such as the biosciences and materials science. So Britain could be in danger of giving away an expensive investment in training scientific brains. But it is a problem for the future, rather than one of the past or present.

Why university scientists left Britain 1975-85

Reason	No.	Per cent
State of pay	95	14
State of science	33	5
Scientific rigour	44	6
Standard of living	41	6
Political climate	1	less than 1
Facilities	92	13
Personal reasons	30	4
Career opportunities abroad	125	18
Career limitations in UK	22	3
Working conditions	14	2
Desire to widen experience	86	12
Other	7	1

• Respondents could choose up to three reasons.

Anachronistic tax

From Mr F. Carr
Sir—Capital Gains Tax is looking increasingly anachronistic and there seem to be logical and compelling reasons why it should at least be substantially modified.

In the first place, it interferes with free market forces. Although there are not the gross distortions that short term gains taxed as income produced—Fosdick would never have hit £125 a share otherwise—I estimate that in our client base alone there is around £500m of shares which the owners do not want to sell because of unwillingness to pay CGT. Given that CGT is an expensive tax to collect, there is an argument which says that by removing CGT, turnover increases and with it the take from stamp duty.

Another anomaly is the CGT exemption on disposal of an individual's principal residence. It seems strange that we can borrow up to the limit to buy a principal residence (which increasingly seems to be regarded as much more an investment as a roof) with a view in many cases to making a thumping great tax-free profit and then trading down. Stock Exchange investments, however, the increased use of which I would have thought were more useful in the long run to the economy than residential property, are clobbered.

With a nice majority and up to five years to run, wouldn't it now be the time for the Chancellor to look at CGT in the context of the Selwyn Lloyd introduced it in the first place (in the 1962 Finance Act), how it has ended up in its current state of Byzantine complexity and whether it is relevant in today's political and economic climate?

Obviously it is politically undesirable to be seen to be encouraging stock market speculation or indeed any other form of short term "investment" but neither should market be discouraged too much, for fear of destroying the liquidity of the market.

Today, however, it can hardly be politically dangerous to be seen to be encouraging genuine equity investment instead of residential property investment.

The best solution would be to do away with the damn thing completely but obviously this won't happen and there is, I believe, a relatively simple alternative which would satisfy the three planks upon which taxation rests—efficiency, equity and administration. This would be of 30 per cent on a flat rate realised within chargeable gains realised within six months, reduce the personal exemption and abandon indexation. Gains realised after that period would be exempt. It is

Letters to the Editor

not practical to apply this to residential property, but you could discourage rapid movement by increasing stamp duty, which would then be partially refunded after more than one year's residence.

Fred Carr,
Capel-Care Myers,
65, Holborn Viaduct, ECL

Tunnel vision

From Mr C. Burt.
Sir—Anyone who frequently crosses the Channel knows there is ample capacity at present. Furthermore, it is obvious when demand increases it can be readily satisfied by introducing additional ferries, or by substituting larger ferries at modest capital cost—at least modest relative to the projected cost of the tunnel.

Given the capacity situation, normal commercial considerations would suggest Eurotunnel, to justify its multi-billion pound speculative plunge, should hold out a reasonable expectation of it providing substantially cheaper transportation for freight and passengers. It does not.

The only other valid reason for building the tunnel would be reduced journey time; but let us look at this. If the tunnel is built, it is possible that passengers may be able to travel between London and Continental destinations some two hours more quickly than if they use a ferry or hovercraft, but this would largely be because road and rail facilities on both sides of the Channel are to be upgraded, something which can still be done, without the tunnel being built. For real speed, people will continue to fly, making use of the new London Stansted airport where appropriate.

To get freight from A to B a few hours quicker is of no commercial consequence, and does it really matter whether it takes the family 24 or 26 hours to reach its favourite Mediterranean resort?

The foregoing strongly suggests the tunnel should not be built. The scenario, however, becomes much more worrying if, as is quite probable, two or three years into construction it becomes clear, that to complete the project will cost perhaps £3bn more than forecast. At this point it is too late to stop, so the Government steps in to bail out the project, or alternatively shareholders are taught a capitalist lesson and are allowed to go to the wall while the banks pour more money in, in order to complete. Either way the nation ends up

with a tunnel it doesn't need at a cost which makes no economic sense. At least the Sydney Opera House fills a need and is beautiful.

The enormity of the proposed expenditure seems to have numbed the common sense of our politicians. It is for this reason we must turn to our last line of defence, the media and women who manage institutional money. Please do your organisations, your own reputations and the nation a good turn by refusing to finance this gigantic boondoggle.

Christopher E. Burt,
Rue de Semel 23 Ste. 4,
1150 Brussels.

Agricultural reforms

From Professor A. Buckwell

Sir—I was cheered by the news that a non-farmer had been appointed Minister of Agriculture (the first such case for a Conservative Government for a long time). This optimism was short-lived as I read your report (June 24) of his speech to the agriculture EDC. The minister apparently stated that "Our aim must be agricultural reforms worldwide to bring production and support back to more realistic levels while ensuring a decent standard of living for all in agriculture." The first part of this sentence is entirely clear and correct. It emanates from the commitments made by trade Ministers at the Punta del Este meeting of the GATT and repeated by heads of state at the Vienna summit. The last part of the sentence however is at best confusing and ambiguous. If it is taken at face value it betrays either a fundamental misunderstanding of the current problem of agriculture or a gross deceit on present farmers and farmworkers.

The minister surely cannot be making an open ended offer to protect the standard of living of all those currently engaged in agriculture regardless of their efficiency, costs of production or whether there is a market for their produce.

Although he has been at his job for only several weeks, it is time the Minister of Agriculture understood that it is quite impossible simultaneously to reduce agricultural output, reduce supports to farmers and ensure a decent standard of living (preserve the incomes) for all those in agriculture. Reducing over-production and the consequential public costs are inescapable goals. It would be more realistic and constructive if farm ministers con-

fronted farmers with the awful truth that the pursuit of these goals must mean fewer farmers and that they must learn to live on decent standards of living. (Professor) Allan Buckwell, Department of Agricultural Economics, Wye College, University of London, Wye, Ashford, Kent.

Representation and taxation

From Mr J. Shaw
Sir—On the first day of the current session of Parliament your paper reports (June 26): "Mr David Blunkett, Labour, former the leader of Sheffield City Council, pleaded for the recognition of the political, economic and social diversity of the UK rather than having policies imposed on local communities by central Government."

Mr Blunkett is then reported to have stated that "Local councils, like trade unions, have stood in the way of restructuring of our economic and social life, so that instead of the democracy of the ballot box, the democracy of the bank balance will be the operation of our democracy in a Conservative Britain."

So far as the disbursement of local government funds is concerned, there is no democracy of the ballot box and certainly there is no democracy of the bank balance—at least not in so far as the providers of local government monies are concerned.

In Manchester, for example, I believe some 70 per cent of the rates, by value, are contributed by businesses which have no vote in local elections. Of the

FURTHER LETTERS

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30 per cent of the rate contribution is made by businesses, probably little more than one-third of eligible voters ever bother to cast their vote in local elections, and not all these votes go to one political persuasion. This means that the mandate for Socialist policies in a one-party city like Manchester is decided by persons who have contributed probably less than one-tenth of the funding necessary to run the community.

Surely this is not democracy at all and central government must do something to overcome the unfairness of this system in which the providers are "asked" to ensure the continued existence of muddled-thinking and partisan councils. What happened to the old slogan "No taxation without representation?" J. Neil Shaw, John Reynolds Group, 21, Quay St, Manchester.

FOREIGN AFFAIRS

The wrong midsummer manoeuvre

still be able to depend on an American strategic and tactical nuclear umbrella, and that Nato's strategy of flexible response remains intact. But the fact is that, if all intermediate range nuclear forces (INF) are eliminated from Europe, an important stage will have been taken out of the Alliance's graduated response system. That is a crucial consideration, given the widespread scepticism about the US's willingness to use the ultimate strategic nuclear deterrent in Europe's defence.

Sir Geoffrey Howe, Britain's Foreign Secretary, can hardly be accused of not being a loyal ally. Yet he voiced European

allies—not least the US—agree that, following an INF deal, the problem of conventional forces will assume much greater importance. Since it is scarcely conceivable that the US will agree to make a bigger effort in this field—indeed, the trend is in the opposite direction—the Europeans will be required to play a much greater role in their own defence.

No one in Paris or Bonn doubts that such a development would have to be based, in the first instance, on a much greater co-ordination of the two major Continental powers' military efforts. However, Mr Kohl is putting

Europe remains in a state of schizophrenia about a 'double zero' missiles agreement with the Soviets

For even though London and Paris appear to have overcome their hesitations, and the squabbles between the coalition partners in Bonn have been sorted out superficially, Europe remains in an acute state of schizophrenia about American thinking as much as it did in the past. "A distaste for reliance on nuclear weapons is not a new phenomenon in America," he said. "It is not in the American nature to be happy when held hostage to an irresistible threat. Some have long questioned whether the US would ever be prepared to use nuclear weapons in response to a Warsaw Pact conventional attack in Europe."

The Washington Administration can argue until it is blue in the face that, even after a Euro-missiles deal, Europe will

fears in the clearest possible terms in a speech to the Belgian Institute of International Relations even before Mr Gorbachev doubled his zero option in April. "Europe no longer dominates American thinking as much as it did in the past," he said. "A distaste for reliance on nuclear weapons is not a new phenomenon in America."

What it may be asked, is the point of putting a bunch of German soldiers into kepis and filling their knapsacks with camembert if there is no agreement on whom they are going to fight or what they should defend?

Like it or not, the French must accept that the West German armed forces are fully integrated in Nato and are thus subject to the orders of the

Supreme Allied Commander in Europe. France, on the other hand, was taken out of Nato's integrated military command—though not out of the Alliance—by General de Gaulle in 1966 and has a national defence policy based essentially on an independent nuclear deterrent.

The long-standing Gaullist doctrine that the "force de frappe" must be used only to defend France's national "sanctuary" would preclude the extension of the French nuclear shield to West Germany, as has been suggested by a number of prominent West German Christian Democrats and Mr Laurent Fabius, the former French Socialist Prime Minister.

The proponents of this idea argue that such a gesture would be a dramatic demonstration by France of its commitment to the forward defence of Europe. There can be no doubt that it would be seen by others in this light. The only snag is that neither President Mitterrand nor Mr Jacques Chirac's Government appear prepared to grasp such a dangerous needle at the moment, particularly with a French presidential election on the horizon.

The best Mr Chirac can do when this problem is posed is to tie himself up in sylphlike knots. Phrases like "France's security begins on the Elbe, but its survival is at stake on the Rhine" can only reinforce the view that the sacrosanct Gaullist defence doctrine is not about to be jettisoned.

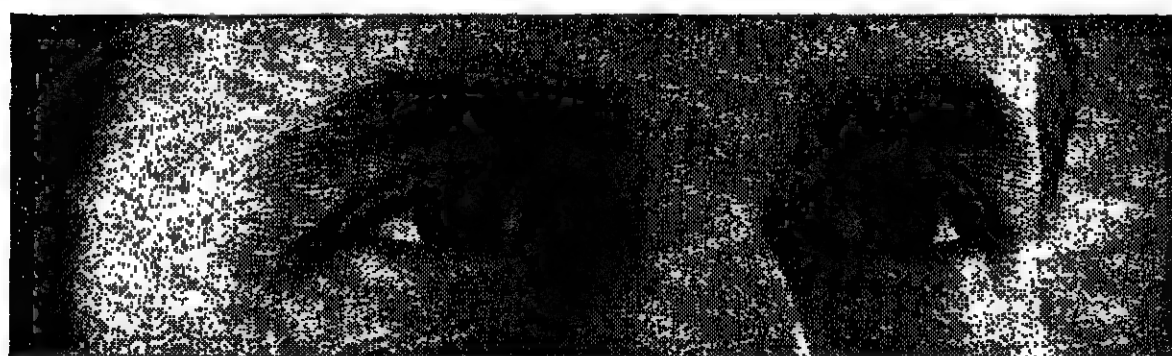
Now when push comes to shove, would Bonn want to be faced with the dilemma of having to choose between a Nato—mainly US—security guarantee and one provided by France. If the two systems cannot be reconciled, the betting must always be that it will plump for the former.

What the West Germans and other members of the Alliance would obviously like to see—and this is probably Mr Kohl's unspoken objective—is closer links between France and Nato.

There are certainly no illusions that France will return to Nato's integrated military command. President Mitterrand has said as much in categorical terms. But he has also stated equally firmly his belief in the Atlantic Alliance as one of the main pillars of French security. Significantly, at the Nato meeting in Reykjavik, Paris signalled that it wanted to take a more active part in the organisation's work. That, for the moment, offers a more realistic prospect of sorting out the strategic and doctrinal contradictions, inherent in defence projects embracing France and West Germany, than any mid-summer gimmick of dressing up in each other's uniforms.

Robert Mauthner

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Stewart Fleming evaluates the impact of a moderate Justice's retirement

US Supreme Court in the balance

Conservatives and liberals were full of foreboding last Friday following the announcement that moderate US Supreme Court Justice Lewis S. Powell was retiring.

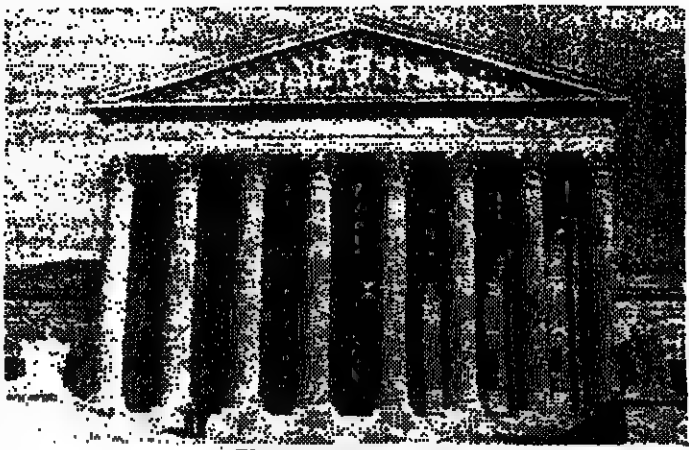
Suddenly the right wing sensed its best, and perhaps its last, opportunity for years to realise the dream of seeing laws reflect its robust convictions such as abortion being immoral. 'We seem to be only one vote away from ending the abortion holocaust', said right-wing Republican Senator Gordon Humphrey.

'I am appalled. This means a lot of bad things for the civil rights community', countered Ms Marcia Levick, director of the National Organisation for Women's Legal Defence Fund. That the resignation of a gentle 70-year-old lawyer, who is looking forward to the opportunity to 'start playing tennis again' should trigger such emotive reaction reflects a number of factors.

In part, it is a response to the man himself and the role he has played at the Supreme Court, a role which led one observer to describe him as 'the most powerful individual in America'.

In part, the judgments reflect the central role which the Supreme Court itself plays in American political life.

Both right and left recognise the power of the Supreme Court in equal measure. In the 1950s it was not the Congress but the Supreme Court, in its role as the interpreter of legislation, which made the key decision that led to the breakdown of segregation. Its decisions have also led to the reinstatement of the death penalty and the assertion,



The US Supreme Court

in 1973, of a constitutional right to an abortion. Justice Powell has been the pivotal figure on the court in recent years. A moderate, appointed in 1972 by President Richard Nixon, he has generally sided with the liberal wing of the nine-member bench on social issues. He has been firm in opposing judgments that might narrow the separation of church and state and he has resisted right-wing conservative efforts to ban abortion.

Recently, he has been the fifth or swing vote on such cases. Just as consistently, however, on issues involving criminal law he has joined with the right wing of the court. He has for example, opposed efforts to declare the death penalty unconstitutional.

Were President Reagan to succeed in nominating an ideological conservative to the bench to replace him, the balance of power on social issues could shift decisively to the right.

The possibility of an historic transformation in the tenor of the Supreme Court's judgments

may be tantalisingly close but the President's right-wing supporters know that it is by no means assured. Already, the subtle checks and balances on the powers of government are in evidence.

Much as Mr Reagan and his conservative allies might like to tilt the balance of the court firmly to the right, their capacity to do so is in doubt. To achieve this goal, the President must quickly nominate a Justice who shares his conservative special philosophy and secure his confirmation by the Senate.

But Mr Reagan's opportunity comes at a time when his authority is eroding. Moreover, the Senate, which must approve his choice, is now in the hands of the rival Democrats, and the Judiciary Committee which will first consider the president's nomination is chaired by Senator Joseph Biden, a Democratic presidential candidate who has already signalled his intention to oppose vigorously the appointment of a right-wing conservative. Senator Biden's initial re-

sponse has unleashed a storm of criticism from the right, which is arguing that the Justice's job is to pass judgment on the competence of whoever the President decides to nominate, not on his or her political philosophy. The liberal response is that the constitution requires the President to seek both the 'advice' and the 'consent' of the Senate before making his nomination.

Given the special circumstances of this appointment - in particular the fact that the next Justice could tilt the balance of the court to the right for the rest of the century - the Democrats are saying they intend to insist on their rights to advise as well as to consent and the President will ignore these rights at his peril. It is no empty threat.

Liberal Democrats are warning that if Mr Reagan nominates an ideological conservative, the Senate will not begin until after the August recess. Such a delay would strengthen the hand of those telling the President to appoint a moderate.

Signs of divided counsels have already surfaced in the White House, where pragmatists are urging the President to accept political realities and nominate somebody who will not be too controversial and can expect speedy confirmation.

The conservatives are urging the President not to be faint-hearted and let pass this historic opportunity to ensure that his political philosophy lives on after he leaves the stage.

The scene is being set for a classic political confrontation. By nominating a conservative the President has an opportunity to rally a demoralised right wing. But he must doubt whether by doing so he can emerge victorious and secure his nominee's confirmation by the Senate.

Caterpillar faces long haul to head off Komatsu

By Ian Rodger in Tokyo

CATERPILLAR TRACTOR, the big US construction equipment group, tomorrow sets out to break down one of Japan's great postwar industrial myths through a joint venture with Shinjima and Mitsubishi.

The myth is about Komatsu, the Japanese construction equipment maker which has grown from relative obscurity to the point where it challenges Caterpillar for world leadership.

Shin Komatsu officials tell the story, polished from years of retelling, theirs was a small company in the early 1960s, struggling to turn out cheap machines. Suddenly, in 1962, the Japanese Government eliminated most of the high import tariffs and quotas that had been applied on construction equipment. Many analysts predicted that Komatsu and other local companies would be engulfed by the mighty Caterpillar and other US and European giants.

Komatsu managers and workers bent valiantly to the task, developing ever better machines and concentrating on quality control. The company not only survived the Caterpillar onslaught in Japan, it went on to become the US company's major competitor around the world.

The story has a charming quality to it, but it omits a couple of important facts. For example, when Caterpillar arrived in Japan in 1962, Komatsu was already the dominant force in the Japanese market, with a 55 to 60 per cent share, and not the weakling the story suggests.

Nevertheless, a glaring strategic mistake meant that Caterpillar was unable until this week to compete in hydraulic excavators, the fastest growing and now largest sector of the Japanese construction equipment market.

For some reason, Caterpillar, which built its fame and fortune on bulldozers, scrapers and other very large machines, ignored the trend to excavators until quite late in the day. It began catching them only in the early 1970s.

Even then, the company was effectively frozen out of the Japanese market in this sector. Its entry into Japan in 1962 had been through a joint venture with Mitsubishi Heavy Industries.

The venture took over MHI's bulldozer and loader lines, but the Japanese company continued some minor lines on its own.

Then, when excavators came along, Caterpillar was either not interested or had nothing to offer, and so MHI went ahead on its own in that line too.

Thus a situation evolved in which Caterpillar maintained a healthy share of the bulldozer and loader markets in Japan, but left the fast-growing excavator market to Komatsu, Hitachi, MHI and others.

The US company eventually realised its mistake and at various times to convince MHI to bring its excavator operations, which meanwhile had expanded worldwide, into the joint venture. But MHI showed no interest in these proposals until the market started to weaken in the early 1980s.

In 1984, the chairman of the two companies met and agreed that they were both losing business because they were not full line suppliers.

Last year, the two announced plans to bring MHI's excavators into their joint venture and to consolidate their worldwide excavator markets. Tomorrow, those plans will be translated into reality with the creation of a new joint venture, Shin Caterpillar-Mitsubishi (SCM).

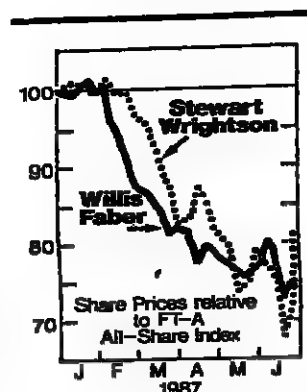
SCM is absorbing MHI's worldwide hydraulic excavator business outside Japan. Within Japan, Shin CM will absorb the manufacturing and distribution activities of both Caterpillar-Mitsubishi and MHI in the leading construction equipment lines. The Mitsubishi name will disappear from excavators (except mini excavators, which it will continue to make on its own).

The deal also has a highly innovative element. Shin CM is taking over exclusive responsibility for the design of all Caterpillar excavators. Caterpillar has observed that nearly three-quarters of all the excavators on the market are designed in Japan. Also, because of the importance of the Japanese market, the group feels that the Japanese content in its machines should remain high. Caterpillar has sent 20 engineers from the US to join the design effort.

Whether all this will pay off remains to be seen. The new venture starts from a promising position. MHI has 10 per cent of the world excavator market. Caterpillar's per cent. However, even together they are still behind Hitachi, the number two with 21 per cent, and some distance from Komatsu, which leads

THE LEX COLUMN

A calculated risk



appears that much stronger. That has raised hopes that, notwithstanding a downturn in the mining business, Dowry could make up to 25% pre-tax this year, putting the shares on a prospective multiple of about 14. Not too expensive, given the high quality of most of the component businesses.

Out of print

At least investing in old master prints like Durer's 'The Whore of Babylon' made a change from taking a humdrum stake in, say, GKN. The British Rail Pension Fund's controversial policy of investing in fine art was concocted, of course, in the very special circumstances of the mid-1970s, when inflation was rocketing to 25 per cent and in the worst year, 1974, the real value of equities halved. The decision was politically clumsy, being in conflict with the normal economic justification for investment by major institutions by any other significant fund. But, yesterday's £2m sale at Sotheby's of the collection of prints bought between 1974 and 1980 suggests that the rate of return objectives, at least, were reasonably satisfied.

In aggregate the fund seems to have trebled its money in nominal terms for an overall real return of 3 per cent a year. That would have seemed more than acceptable at the time. Gift-edged and property have not performed all that much better since then. Yet equities have been another matter entirely, and the opportunity cost of diverting money from the roughly 15 per cent real return on UK ordinary shares has been considerable.

The basic objective of fine art investment for the trustees was, however, as a diversification, and the real failure of the policy was that the trustees lacked the nerve to pursue their strategy in the face of criticism from everywhere except, perhaps, Bond Street. The book value of £40m is under 1 per cent of the fund's total assets (though presumably this is a significant undervaluation judging by yesterday's auction). It is tempting to find symbolism in the fact that one of the art treasures heaved out by the railmen yesterday for £260,000 was Goya's 'A Bull Attacked by Dogs'.

Dowry

Contrary thinking has always been a sure way to make money - so long as everybody else is wrong. Dowry Group has decided, at what might be thought a vulnerable time in the world economic cycle, that its shareholders will be best served if the company gears up. British industry generally has been taking every opportunity to reduce borrowings, but Dowry's smooth ride through the last recession - aided by a strong balance sheet - has left it with fewer resources. So although net debt will be about 40 per cent of shareholders' funds following the acquisition of Hydraulic Units Inc, investors should have little fear of being hit with a rights issue, particularly after the injection of more than £20m of overprovided tax back into the equity base.

The 10p rise in the Dowry share price yesterday, to 284p, may seem a bit odd, since the 17 per cent increase in pre-tax profits to £55.7m, already discounted. But the £3.3m charge against redundancies above the line was much bigger than expected, and so the underlying trading performance

Opec

In the UK it is said that the best way to neutralise a problem is to appoint a Royal Commission to investigate it. Within the Organisation of Petroleum Exporting Countries the standard method of defusing criticism is to appoint them to a special committee. So the domination of a new ministerial committee on prices by supporters of a much higher oil price is a sure sign of continuing control by those who favour the \$18 barrel and spurring the West to greater consumption of oil.

The decision to change the fourth quarter production ceiling from 18.3m barrels a day to 16.6m b/d was just what was required to keep spot prices buoyant. With Iraq's refusal to ob-

UK 'brain drain' is a myth says report

BY DAVID FISHLICK, SCIENCE EDITOR, IN LONDON

BRITAIN'S "brain drain" - at least as far as scientists and engineers are concerned - appears to be something of a myth. This is the principal finding of the first-ever statistical survey conducted of Britain's much-publicised flight of intellect.

Conducted by the prestigious Royal Society, Britain's premier science body, and the Fellowship of Engineers, the study shows that relatively few scientists and engineers have left the UK to work overseas. Moreover, their numbers are almost balanced by foreign scientists arriving to work in Britain.

The study fails to support the case of academics who have argued for a substantial expansion of public funds to try to stem an exodus of scientists al-

ready taking place. Much to the chagrin of some of Britain's scientists one of the study's overseers concludes that the highly publicised "brain drain" is, in reality, no more than a "brain trickle". The numbers leaving amount to less than 2 per cent of the total scientific community a year.

The term "brain drain" first appeared in the early 1960s as an evocative way of describing the custom of British scientists spending some time working abroad, often doing their best work under the supervision of European and US scientists.

Previous studies of the "brain drain" have always relied on anecdotal evidence and have painted a much more alarming picture.

Nevertheless, the study reveals some disturbing trends,

suggesting, for example, that trained people leaving the UK may do so on a longer-term basis than those who seek jobs in Britain.

Sir David Smith, biological secretary of the Royal Society and chairman of the team which supervised the study, writes in a foreword: 'The majority of those leaving the UK did so for long-term posts abroad; most foreign scientists and engineers coming to Britain from overseas came for relatively short periods'.

The study disclosed worrying signs that, over the last 10 years, many recent PhDs left Britain without ever having taken up employment in this country. Sir David writes: 'A greater proportion of scientists is staying abroad permanently than was the case 10 years ago.'

The survey was made by circulating a questionnaire to 750 universities and other research centres and groups. Of these, 568 or 77 per cent were completed and returned. Universities achieved an 83 per cent response.

The study also investigated Fellows of the Royal Society, a self-selected elite of the UK scientific community, and found an increasing proportion was resident abroad at the time of their election. But the proportion has not been growing rapidly during the 1980s.

The migration of scientists and engineers to and from the UK. Published by the Royal Society, 6 Carlton House Terrace, London SW1Y 5AG, £15.

Trickle not a flood, Page 23

Jaguar will spend £1bn in Britain

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

JAGUAR, the UK luxury car group, will spend £1bn (\$1.6bn) over the next six years to improve and expand its factories in Coventry, its chairman, Sir John Egan, announced yesterday. The company is also prepared to spend an additional £50m a year on research and development.

Sir John insisted all the money - about £190m a year - could be provided from Jaguar's own resources. 'The future is looking much more certain', he told the Fleet Street Motoring Group.

The cash will help expand the current two-model Jaguar car range into one of three "families" based on the existing XJ6 saloons and XJS sporting coupe plus a new sports car, probably to be called the F-type.

With these products Jaguar expects to build sales and output, only 14,000 in 1982, to 48,000 this year, about 55,000 in 1988 and more than 100,000 in the mid-1990s.

The body shop and engine production facilities will have to be expanded to cope with this advance, and Sir John said the company would introduce ex-

tensive automation to final assembly lines - in spite of the great difficulty this would involve for a company with Jaguar's level of output.

This would enable the company to continue to improve productivity at the rate of 10 per cent to 15 per cent a year without taking on more people.

Since 1981, Jaguar has created 5,000 jobs and is now the biggest employer in the Coventry area. The current workforce of 12,300 would be increased to 12,750 by the end of this year.

If all goes to plan, Jaguar's productivity, 1.2 cars per man per year in 1980 and currently 4 cars, will rise to 5.5 cars by 1990, in line with productivity at its larger West German rivals, Mercedes and BMW.

Changes to Jaguar products would be more frequent - each model would be replaced after eight years, following a major "facelift" after four - so the company could speed the introduction of new technology to its cars, keep up with the Germans and be ahead of the Japanese.

British insurance brokers to merge

BY NICK BUNKER IN LONDON

WILLIS FABER has launched a £253m (\$407m) agreed bid for Stewart Wrightson, a fellow UK insurance broker, in a move that could create the world's UK-based insurance broking group.

The move was "not defensive, but offensive," said Mr David Rowland, chairman of Wrightson, which is about half the size of Willis, the second biggest UK-based insurance broker after Sedgwick Group.

Mr David Palmer, chairman of Willis, one of London's strongest marine, aviation and reinsurance brokers, said Wrightson had looked at the league table of the world's leading brokers and seen that they were either very big, or were small specialised companies.

There is very little middle ground, he said. "We wanted to maintain our position as a major player in the international league."

Willis is offering three of its ordinary shares for every two of Wrightson's in an all-paper offer which values Wrightson at £60p (\$8.66) per share, given Willis's share price which closed down 37p at 400p last

night. Wrightson gained 85p to 885p.

Mr Rowland said the price was "a full one but a fair one." Willis already holds 4.6 per cent of Wrightson's shares.

The merger proposal follows nearly two months of talks between Willis and Wrightson, which was created out of a merger of three family businesses in the 1970s but is now a big airline insurance broker at Lloyd's of London, a prominent broker to British industrial companies, and a leading broker of so-called "surplus lines" of hard-to-place insurance in the US.

Mr Palmer said the merger would satisfy Willis's aim of expanding earnings on the ground in the US. It also had the blessing of New York-based Johnson & Higgins, which since 1899 has been a key source of business for Willis and has a 5 per cent shareholding in the British group.

J&H had indicated that it wanted to maintain its stake at this level after the merger, Mr Palmer added.

Guerrillas attack Lebanon prison

GUERRILLAS launched a rocket and machine-gun attack on a controversial prison run by a pro-Israeli militia in south Lebanon, yesterday, wounding at least five militiamen, according to security sources. Reuter reports from Sidon.

The security sources quoted residents of the Khiam village, inside Israel's self-declared border "security zone," as saying the guerrillas attacked the Khiam prison early yesterday morning.

Sounds of rocket and heavy machine-gun fire echoed across

the village in the first reported attack on the prison, located inside an old barracks run by the pro-Israeli South Lebanon Army (SLA). It is believed to house some 300 to 350 inmates, mostly radical Lebanese Shia Muslims, and stands on a heavily-guarded hilltop at the edge of Khiam.

The sources said at least five SLA militiamen were seen taken in ambulances from the prison to a hospital further south in the Christian town of Marjayoun, the SLA stronghold.

World Weather

Area	Temp	Wind	Cloud	Pres	Area	Temp	Wind	Cloud	Pres
Alaska	25	10	10	1010	India	25	10	10	1010
Algeria	25	10	10	1010	Indonesia	25	10	10	1010
Argentina	25	10	10	1010	Iran	25	10	10	1010
Australia	25	10	10	1010	Israel	25	10	10	1010
Bahamas	25	10	10	1010	Italy	25	10	10	1010
Bahrain	25	10	10	1010	Japan	25	10	10	1010
Bangladesh	25	10	10	1010	Kenya	25	10	10	1010
Belgium	25	10	10	1010	Libya	25	10	10	1010
Belize	25	10	10	1010	Madagascar	25	10	10	1010
Bhutan	25	10	10	1010	Mali	25	10	10	1010
Bolivia	25	10	10	1010	Mexico	25	10	10	1010
Bosnia	25	10	10	1010	Morocco	25	10	10	1010
Brazil	25	10	10	1010	Nepal	25	10	10	1010
Bulgaria	25	10	10	1010	Netherlands	25	10	10	1010
Burkina Faso	25	10	10	1010	New Zealand	25	10	10	1010
Burundi	25	10	10	1010	Nigeria	25	10	10	1010
Cambodia	25	10	10	1010	Poland	25	10	10	1010
Cameroon	25	10	10	1010	Portugal	25	10	10	1010
Canada	25	10	10	1010	Romania	25	10	10	1010
Cape Verde	25	10	10	1010	Russia	25	10	10	1010
Chad	25	10	10	1010	Senegal	25	10	10	1010
China	25	10	10	1010	Sierra Leone	25	10	10	1010
Colombia	25	10	10	1010	Slovakia	25	10	10	1010
Congo	25	10	10	1010	Slovenia	25	10	10	1010
Costa Rica	25	10	10	1010	Spain	25	10	10	1010
Cote d'Ivoire	25	10	10	1010	Sweden	25	10	10	1010
Croatia	25	10	10	1010	Switzerland	25	10	10	1010
Cuba	25	10	10	1010	Taiwan	25	10	10	1010
Cyprus	25	10	10	1010	Tanzania	25	10	10	1010
Czechia	25	10	10	1010	Togo	25	10	10	1010
Dominican Rep.	25	10	10	1010	Tunisia	25	10	10	1010
Dominica	25	10	10	1010	Turkey	25	10	10	1010
DRC	25	10	10	1010	Uganda	25	10	10	1010
Ecuador	25	10	10	1010	Ukraine	25	10	10	1010
Egypt	25	10	10	1010	USA	25	10	10	1010
El Salvador	25	10	10	1010	Venezuela	25	10	10	1010
Equatorial Guinea	25	10	10	1010	Yemen	25	10	10	1010
Eritrea	25	10	10	1010	Zambia	25	10	10	1010
Estonia	25	10	10	1010	Zimbabwe	25	10	10	1010

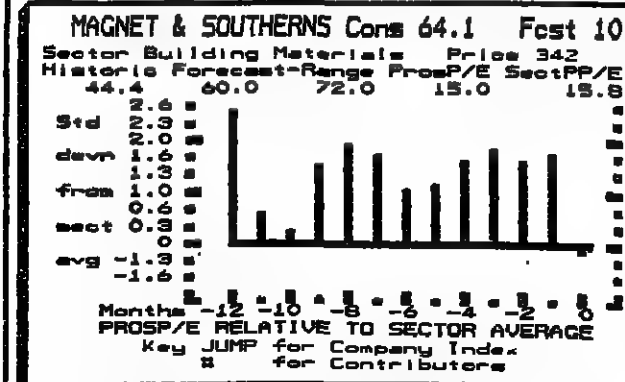
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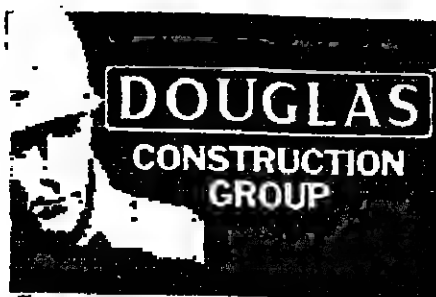


Contact Sharon Rowlands
on 01-251 3333
Or see page ★ 98200 on Topic.

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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Tuesday June 30 1987

Hunting Gate
4444

Texaco wins SEC backing for \$10bn damages review

BY JAMES BUCHAN IN NEW YORK

TEXACO, the US oil company, has won a small but important victory in its bid to overturn a \$10bn damages judgment that has driven it into bankruptcy.

The company, which has operated under the protection of Chapter 11 of the bankruptcy code since April, announced yesterday that the US Securities & Exchange Commission (SEC), the federal regulatory body for the securities industry, was backing its effort to gain a hearing from the Texas Supreme Court.

In a filing earlier this month, Texaco requested that the state Supreme Court overturn the damage

judgment awarded to Pennzoil, the Texas oil company which sued Texaco for allegedly interfering with a binding agreement when it won a battle for Getty Oil in 1984.

The award, fixed at \$10.5bn by a Houston jury in 1985, was reduced by an appeals court earlier this year but is now more than \$10.3bn with accumulated interest.

In a letter published by Texaco yesterday, the SEC said it would file a brief urging the Texas Supreme Court "to accept the case for review" on an element of federal securities law which is the key to Texaco's appeal.

Texaco has argued that its pur-

chase of Getty could not have damaged Pennzoil's because Pennzoil's own offer for the West Coast oil company was illegal.

SEC regulations prohibit a company that has made a public tender offer from doing private deals with the target company's stockholders. The purpose is to ensure that all public shareholders receive the same treatment.

Texaco has argued that Pennzoil broke the law by offering to purchase the 12 per cent of Getty Oil held by the J. Paul Getty Museum of Malibu, California while its tender offer was still outstanding.

End of era as machine maker files Chapter 11

By William Hall in New York

ALLIS-CHALMERS, which in its heyday was one of the most prosperous US heavy machinery makers, yesterday filed for protection under Chapter 11 of the US bankruptcy code, underscoring the fall of one of the most famous names in the mid-Western "rust belt" industries.

The 140-year-old group, which at its peak employed 29,000 people in operations ranging from the manufacture of heavy constructions equipment to power generator and agricultural tractors, announced yesterday that Allis-Chalmers Corporation and its US affiliates had filed voluntary petitions for reorganisation in the US bankruptcy for the Southern District of New York.

Overseas operations, which employ two-thirds of its 9,000 workforce, are not affected.

Allis-Chalmers is a shadow of what it once was, and its decision to put its US businesses into the hands of the bankruptcy courts follows its inability to get speedy approval for a restructuring plan which included the sale of almost all of its remaining businesses.

Mr Wendell Bueche, Allis-Chalmers' chief executive, said yesterday that in recent years the group had been restructuring and reducing the size and scope of its businesses in order to meet the "competitive demands of the drastically changed world marketplace."

He said that the operating results of the group's remaining operations had improved considerably in the last two years and he expected the momentum to continue.

However, the company said that the funds generated by its US operations are currently inadequate to meet its US obligations.

It had a negative US cash flow of more than \$24m in 1986 and another \$22m outflow in the first quarter of the current year.

ARGENTINE SHIPPING LINE HEADED FOR A TRIM AFTER DECADES OF SUBSIDIES

Elma faces the surgeon's knife

BY TIM COOME IN BUENOS AIRES

IF ALL goes to plan, as it rarely does in Argentina, the state-owned shipping line Elma should be one of the country's first loss-making public companies to face the surgeon's knife with a view to bringing its balance sheet back into the black.

The surgeon is Mr Enrique Olivera, president of the new state holding company, whose Olympian task is to trim the fat off all the state sector companies, accustomed to decades of state subsidies and staffed by powerfully-unionsed workforces.

In a diagnosis of Elma published last month, Mr Olivera said the company's fleet "is not the most appropriate for the services offered by the company, is oversized and is affected by the excessive purchase price of its ships."

He said that by the end of October a programme would be started to renovate the fleet, selling off older ships and contracting new ones on time charter and to "incorporate private capital to the company to improve its efficiency."

THE man wielding the surgeon's knife at Elma is Enrique Olivera, president of the new state holding company. His task is to trim the fat off the state sector companies - which have become accustomed to decades of state subsidies and are staffed by powerfully unionsed workforces. His recent view was that Elma's fleet was not the most appropriate for the services.

As Argentine public sector companies go, Elma is by no means the worst in financial terms. Operating losses last year were only \$17m, down from \$27m in 1985, although below-the-line losses were \$209m due to book-value losses on the sale of 12 ships.

The fleet presently consists of 39 owned ships with a further four leased on time-charter. Most are general cargo types although the company's first container ship was delivered by a local shipyard earlier this year and another is under construction.

Dr Ricardo Passman, a vice-president of the company, said: "There is still a high degree of obsolescence in

the fleet, though, and it will have to be reduced further. As we lack funds for major new investments we shall begin leasing new ships on bare-hull charters, to operate them with Argentinian crews, and end the time-charters."

A series of strikes have hit the company in the past weeks, because of the restructuring plans. Mr Luis Fiorenzo, a seamen's union leader, said he had seen a company document which spoke of selling 27 of the company's ships "which will make most of the 3,000 seamen in the company redundant."

Dr Passman said: "It is only a working hypothesis. Nothing has been decided yet, apart from the

four ships that are already on sale. We are not planning any lay-offs and any redundancies to be made will come through by simply not replacing staff that resign."

Elma has a workforce of 4,800 which, according to the recent company diagnosis carried out by Mr Olivera, needs shaving back by a third to place it on a par with private sector shipping companies in Argentina.

How private capital is to be incorporated is still not clear. For the first time, the company's accounts are to be published at the Buenos Aires Stock Exchange this year. "It is for information purposes and to test interest," said a senior company executive. There is no decision yet to sell shares in the company," said a senior company executive.

The reason for the caution boils down to a political one. Unions and political opponents of privatisation and rationalisation are already on the march, and a bad choice of private sector partners could be damaging for the Government.

Lonrho to make assets disposal with sale of British casinos

BY CLAY HARRIS IN LONDON

LONRHO, the international trading company, is to make a rare assets disposal by selling its eight British casinos to Brent Walker Group, the UK property developer and leisure company, for £128m (\$205m).

The deal includes some of the most famous gaming houses in London, including Crocford's in Mayfair and the International Sporting Club in Park Lane.

The transaction gives Lonrho a large profit on the £85m book value of the casinos. Brent Walker will acquire freehold and long leasehold properties valued at up to £150m. The acquisition will increase Brent Walker's size by 80 per cent.

Mr Paul Spicer, Lonrho director, said yesterday: "It was too high an offer to turn down."

The casinos contributed pre-tax profits of £4.9m in the six months to March 31, more than in the entire

previous year, but the reliance on high-rolling foreign gamblers made performance unpredictable.

Brent Walker, which was granted the first casino licence in the UK and owns three others, expected to be able to increase profits through staff incentives, according to Mr George Walker, chairman and chief executive.

His company will continue to operate the casinos. The International Casino Club in Brighton on the south coast of England, which prompted Mr Walker's initial approach, will move to the town's marina development and its present site will be used for the group's leisure activities.

The cash flow from the casinos, estimated by Mr Walker at £20m annually, will help fund its property and leisure developments. These include a marina on the east

coast of England, a sports arena near London and a French holiday complex.

The sale proceeded even though a rival bid worth more than £150m was subsequently put before Mr "Tiny" Rowland, Lonrho's chief executive.

Included in the sale are Charlie Chesters and the Golden Horseshoe in London and Metropole Casinos elsewhere in the UK.

Brent Walker will fund the sale through a £131.7m rights issue of convertible preference shares paying a net dividend of 8 per cent. Shareholders will be offered 12 convertible shares at £1 each for every five ordinary shares they hold.

Brent Walker shares added 28p yesterday to close at 361p. Lonrho shares also advanced, closing 13 1/2p higher at 270p.

Merger scheme studied by US regional banks

By Our Financial Staff

MARINE Corporation of Milwaukee has received a \$412.5m merger proposal from Marshall & Isley, signalling another combination of two smaller US regional bank holding companies.

Marine said yesterday its board would consider the proposal but said no date had been set for the board to meet.

Under the Marshall & Isley proposal, which would be structured as a combination of equals, Marine shareholders would receive cash or, at Marine's option, Marshall & Isley common stock, or a combination of cash and stock, equal to at least \$62.50 of Marine common share.

BfG operating profits plummet to DM 166m

By Hans Simonian in Frankfurt

BANK FUER GEMEINWIRTSCHAFT (BfG), the bank formerly controlled by West Germany's trade unions, saw its partial operating profits in 1986 plummet to DM 166m (\$89.7m) against DM 311m in the previous year.

BfG's profits would have been lower still had it not sold a number of share stakes as part of the deal hammered out between the BfG's former trade union owners and Aschener and Muenchener, the insurance group which took control of BfG at the start of this year.

Selling its 25 per cent share in the Volksversicherung insurance group, the jewel in BfG's crown, probably raised about DM 700m, al-

though the BfG would not confirm the figure.

Interest income dropped by 8.4 per cent to DM 880.6m, while commission earnings rose by 8.3 per cent to DM 283.7m. The bank's overall interest margin slipped to 1.9 per cent from 2.0 per cent in 1985.

However, profits from own-account trading had been "again satisfactory".

As a start, the bank is setting up BfG Service later this year to market a range of financial services, including insurance, mortgage and banking products, using its own employees working out of BfG's 25 largest branches.

Dutch group seeks protection from creditors

By Laura Raux in Amsterdam

BREDERO, the financially-troubled Dutch contracting and property group, was forced to seek court protection from its creditors yesterday.

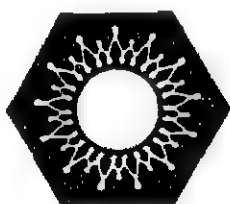
The company said application to the courts had been the only way to save its healthy domestic construction subsidiaries. It planned to wind down the rest of the group.

Bredero was hit last week by a £1.21m (\$0.36m) claim by court-appointed receivers for Breewast, a real estate subsidiary, 36.7 per cent owned by Bredero.

Yesterday's court protection applies only to Bredero's holding company and not to its operating subsidiaries.

This announcement appears as a matter of record only

June 1987



Associated Book Publishers PLC

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RoyWest Trust Corporation (Bahamas) Limited
to

International Thomson Organisation Limited

COUNTY NATWEST

acted as adviser to
RoyWest Trust Corporation (Bahamas) Limited

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Yasuda Trust Europe Limited

Bank of Tokyo Capital Markets Limited

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Banque Bruxelles Lambert S.A.

Banque Paribas Capital Markets Limited

Citicorp Investment Bank Limited

Credit Suisse First Boston Limited

Daiwa Europe Limited

Deutsche Bank Capital Markets Limited

DKB International Limited

Merrill Lynch International & Co.

Mitsubishi Trust International Limited

Mitsui Trust International Limited

Morgan Guaranty Ltd

Morgan Stanley International

New Japan Securities Europe Limited

The Nikko Securities Co., (Europe) Ltd.

Nomura International Limited

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Wako International (Europe) Limited

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Yamaichi International (Europe) Limited

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Hoare Govett Limited
4 Broadgate
London EC2M 7LE

The Chase Manhattan Bank, N.A.
Woolgate House
Coleman Street
London EC2P 2HD

30th June, 1987

United Leasing plc

has been acquired by

Inspectorate EaE Group Limited

a subsidiary of

Inspectorate International S.A.

We acted as financial advisor
to United Leasing in this transaction
and assisted in the negotiations

Merrill Lynch Capital Markets

June 1987

U.S.\$200,000,000 CONTINENTAL ILLINOIS OVERSEAS FINANCE CORPORATION N.V.

(Incorporated with limited liability in the Netherlands Antilles)
GUARANTEED FLOATING RATE SUBORDINATED
NOTES DUE 1994
Guaranteed on a Subordinated basis by

Continental Illinois Corporation
(Incorporated with limited liability in Delaware, USA)

In accordance with the provisions of the Notes and the Reference Agency Agreement between Continental Illinois Overseas Finance Corporation N.V. and Citibank, N.A., dated June 24, 1987, notice is hereby given that the Rate of Interest has been fixed at 7 1/8% p.a. and that the interest payable on the relevant Interest Payment Date, September 30, 1987, against Coupon No. 21 will be U.S.\$188.47 in respect of U.S.\$10,000 nominal amount of the Notes.

June 30, 1987, London

By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

THE NEWSPAPER INDUSTRY

The Financial Times proposes to publish
a Survey on the above on
FRIDAY JULY 24 1987

Topics proposed for discussion include:-

New Titles Local Newspapers Technology
Fleet Street The Regional Press
Typesetting Technology Free Sheets
Printing Technology The Advertising Market

For information on advertising and a full editorial
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NITA JASHNEKI

Financial Times, Bebban House, 10 Cannon St, London EC4P 4BY

Tel: 01-566 6000 Fax: 01-566 6077

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

ACCOR DIVIDEND PAYMENT



The 1986 dividend coupon of FF6.50 (FF6.75 including French tax credit) will mature as of June 30, 1987. Cash payment will be made from August 4, 1987.

The stock dividend option may be exercised from June 30 to July 23, 1987. The subscription price fixed by the annual meeting of shareholders on May 28, 1987 is FF474 per share.

NATIONAL BANK OF ESTROIT U.S.\$100,000,000 Floating Rate Subordinated Capital Notes due 1996

Notice is hereby given that in respect of the Interest Period from June 30, 1987 to September 30, 1987 the Notes will carry an interest rate of 7 1/8% per annum. The coupon amount payable on September 30, 1987 will be US\$186.88 per US\$10,000 Note.

June 30, 1987

The Chase Manhattan Bank, N.A.
London, Agent Bank

The Republic of Italy U.S.\$500,000,000 Floating Rate Notes due 2005

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from 30 June, 1987, to 31 July, 1987, the Notes will carry an interest rate of 7 1/8% per annum. The interest payable on the relevant interest payment date, 31 July, 1987 will be US\$61.89 per US\$10,000 nominal amount in Bearer form (Coupon No. 23) or Registered form and US\$1,347.31 per US\$250,000 denomination in Bearer form (Coupon No. 23).

30 June, 1987

The Chase Manhattan Bank, N.A.
London, Agent Bank.

CITIBANK

Banco Nacional do Desenvolvimento Economico

U.S.\$50,000,000
Floating Rate Notes 1989

Notice is hereby given pursuant to the Terms and Conditions of the Notes that for the three months from 30th June 1987 to 30th September 1987 the Notes will carry an interest rate of 7 1/8% per annum. On 30th September 1987 interest of U.S.\$19.01 will be due per U.S.\$1,000 Note and U.S.\$190.07 due per U.S.\$10,000 Note for Coupon No. 33.

EBC Amro Bank Limited
(Agent Bank)

30th June 1987.

U.S. \$75,000,000 Comerica Incorporated Floating Rate Subordinated Capital Notes Due 1997

Interest Rate 7 1/8% per annum
Interest Period 30th June 1987
30th September 1987
Interest Amount per
U.S.\$50,000 Note due
30th September 1987 U.S. \$934.38

Credit Suisse First Boston Limited
Agent Bank

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Financial Times
Publicity Department
Bracken House

10 Cannon Street, London EC4P 4BY

INTL. COMPANIES & FINANCE

Andrew Fisher on the German chemical group's latest French buy Henkel follows formula for growth

WITHOUT FUSS or flamboyance Henkel, the West German chemical group, has been buying companies, forming tie-ups, and taking strategic shareholdings all over the world in the past few years.

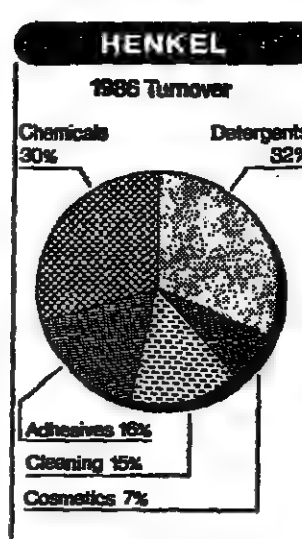
It has been a gradual process, but the latest move looks like the Duesseidorf company's biggest and costliest yet. Henkel plans to hand over some FF2.2bn (\$327m) for Lesieur-Cotelle, the French washing products and detergents company, in a deal which awaits approval from the Finance Ministry in Paris.

France is already the biggest market overall outside Germany for Henkel, with activities from washing powders and heavy cleaning agents to cosmetics and adhesives. Out of turnover of nearly DM 9bn (two-thirds abroad) last year, the French activities accounted for some DM 470m. Total net profits rose by 28 per cent to DM 228m.

Henkel is best known for Persil washing powder, launched 80 years ago. Ironically, France is one of the countries where Henkel does not have the Persil rights. These are owned by Unilever, the Anglo-Dutch group.

Still, that has not stopped Henkel from forging ahead. In 1971, it bought Lesieur's washing powder plant in Rheims, and last year took over Union Generale de Savonnerie (UGS), a soap and detergent company. In January, it bought Solitaire, a maker of household cleaning products. These last two purchases have a combined turnover of some DM 2bn.

Henkel is third in the French



detergent market behind Unilever and Procter & Gamble of the US. Unilever, with Colgate-Palmolive, was also interested in Lesieur-Cotelle, whose new parent, St Louis Bouchon, intends to concentrate on the food industry.

Completion of the deal will still leave Henkel behind its two big rivals, which both have more than 20 per cent of the French market. Henkel currently has at least 10 per cent. The Lesieur deal will add FF1.3bn (nearly DM 400m) of sales to Henkel's French business, of which DM 360m, is in washing and cleaning products.

Thus the purchase will double the French sales of Henkel in this division. For the extra market strength, Henkel is paying almost as much for

Lesieur-Cotelle, which makes up 15 per cent of total Lesieur business, as St Louis Bouchon paid for the whole group last year.

Clearly, Henkel thinks the greater market penetration is worth the extra cost. The fact that other companies were interested must also have pushed up the price. Financing should be no problem. The group has a strong balance sheet and cash-flow was DM 720m in 1986.

"It would cost a lot for Henkel to move deeper into the French market on its own," said Mr Werner Wanke, head of research at Metzler, the Frankfurt-based private bank. "And it could take years."

"Strategically, it looks very good," he added. "But at first sight, the price does seem expensive." Henkel will be paying nearly 40 times Lesieur-Cotelle's 1986 profits of FF1.53m and one and a half times its turnover. Among its products are liquid detergents — now becoming more popular in Europe — household cleaners, and soap.

While eager to take on the big detergent groups in Europe, Henkel has shied away from competing with them worldwide, mainly because it would cost too much. "We have decided we can't fight the established US and British companies outside Europe with any chance of success," said Mr Helmut Söhler, the chairman, earlier this year. Because they are much bigger, "it would be putting our efforts in the wrong direction," he said.

Thus the group, owned by the Henkel family with preference

shares quoted on the bourse, has moved via partnerships and strategic share stakes instead. It owns 25 per cent of Clorox, the US household cleaner and food company, and recently signed a marketing deal with Lion of Japan on hair and dental products.

Other holdings include 25 per cent in Loctite, the US adhesives company, and a minority stake in Degussa, the West German precious metals and chemicals group, from which it bought a food additives company last year. It has also added specialised chemicals companies in the US.

So the proposed French purchase, while larger than recent ones, is part of a strategy which Henkel has followed for some time. Under Mr Söhler, an Austrian who is not a Henkel family member, it has shed loss-making or sideline businesses in Brazil, South Africa, and the US while further developing its main businesses.

It has sold operations with sales of some DM 400m, while adding DM 1bn through its other deals. In 1986, detergents and household cleaners accounted for 32 per cent of turnover, specialised chemical products for 30 per cent, adhesives and technical products for 16 per cent, industrial cleaners for 15 per cent, and cosmetics 7 per cent.

Henkel's next move may well be in the latter area, where it feels under strength. Mr Söhler would like to see cosmetics accounting for up to 15 per cent of sales. "In that area, our acquisition programme is not over yet," he said.

Swedish group sells financial services unit

By Sam Webb in Stockholm

BEIJER, THE Swedish financial, trading and industrial group controlled by Mr Anders Wall, the financier, yesterday revealed plans to reorganise its financial services operations with a deal worth between SKr 250m and SKr 300m (\$25m to \$47m) in an attempt to prevent a drop in the group's capital ratios. Beijer has agreed to sell Beijer Capital (the holding company which controls Beijer's financial operations) for between SKr 250m and SKr 300m to Birka Business Development, a listed investment company in which Beijer has a 55 per cent voting and share capital stake.

Beijer Capital looks after share and options trading, financing, portfolio management, and money and capital market business. After the deal, Birka plans to change its name to Beijer Capital. Mr Wall said Beijer would probably reduce its stake in the company to less than 50 per cent to avoid having to consolidate it.

The reshuffle follows the expansion of Beijer's financial services operations. Mr Wall said a sharp rise in total assets would lead to a 10 per cent increase in the group's capital to assets ratio, and that the best way to overcome this problem would be to place the financial services operations in a separate listed company.

"Beijer's solidity is below that expected for international companies," said Mr Wall. Beijer's remaining financial operations will be closely linked to the trading and industrial manufacturing side, he said.

Swedish Handelsbanken said the deal is intended to allay the fears of international investors. Beijer's solidity is between 30 and 35 per cent at present, he said, but with the growth of the financial operations, it could have dropped to as low as 15 to 20 per cent.

Birka is paying cash for Beijer Capital but will make a share issue in August or September, according to Mr Wall.

Beijer is merging with Argentus, another Anders Wall investment company, and is being reorganised as an industrial, manufacturing and trading distribution company in order to qualify as an operating company — instead of as a pure investment company — since this has tax advantages.

Degussa plans DM275m issue

BY HAIG SHONIAN IN FRANKFURT

DEGUSSA, THE West German precious metals and chemicals group, has announced a DM 275m (\$151m) rights issue to Frankfurt Stock Exchange at DM 498 yesterday.

The one-for-five share deal, which is being arranged by Dresdner Bank, will increase Degussa's nominal capital by DM 61m.

The new shares, which have

a nominal value of DM 50, will be offered to existing shareholders at DM 225.

Degussa shares closed on the Frankfurt Stock Exchange at DM 498 yesterday.

Separately, Degussa is increasing its nominal capital by DM 20m in a transaction linked to its planned takeover of Laboratoires Sarget, a French medical group based in Merignac near Bordeaux.

Laboratoires Sarget sells extensively in France, Belgium, the Netherlands, Spain, Portugal and Italy. Degussa said that Sarget's turnover for 1986 had totalled FF1 730m (\$120m).

Degussa refused to reveal how much it would pay for Sarget.

Together, the two latest capital increases will raise its nominal capital to DM 365m.

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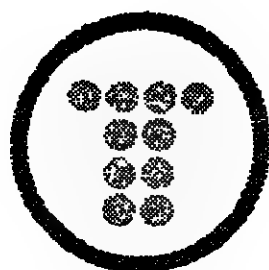
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INTERNATIONAL COMPANIES and FINANCE

Yoko Shibata on the problems facing an over-regulated industry
Shake-out for Japan's oil refiners

A SHAKE-OUT is about to get under way in Japan's oil refining industry following the government's recent decision to withdraw its so-called "administrative guidance" in the sector.

The industry has been highly protected and regulated up to now, with the result that there is too much refining capacity and far too many petrol stations in the country.

Industry executives are under no illusions about what will happen when the Ministry of International Trade and Industry (MITI) gives free rein to market forces next year.

"Deregulation will drive oil refiners into a bloodletting fight, competing viciously for their survival," said Mr. Yasuoki Takeuchi, president of Nippon Oil, Japan's largest oil products distributor and president of the Japan Petroleum Industry Association (JPIA).

The blood could start flowing fairly soon. Japan's oil distributors are in surprisingly poor shape for a fight.

In spite of the unprecedented favourable business climate they have enjoyed in the past year — low crude prices, low interest rates, foreign currency gains — all the big refiners, such as Nippon Oil, Kyodo Oil and Idemitsu Oil, reported setbacks in sales and profits in the year to March 1987.

The ten top refiners' gross margins averaged only 0.92 per cent, about half the average

for companies listed on the Tokyo Stock Exchange in the year to March 1987.

MITI's heavy handed regulation is the cause. As in other sectors, it has applied the notorious "conveyor system" of administrative guidance to the industry with a view to allowing the weakest companies to survive. For example, petrol

benefit from the fall of crude oil prices last year amounted to ¥4,500bn (\$30bn), yet the refiners' income from product sales was cut by ¥5,000bn. The result was that 48.3 per cent of the nation's 89,000 petrol stations finished the year in loss. MITI developed a "scrap and build" policy on petrol stations, on the principle that nobody

The report urged the government to abolish the guidelines for petrol production, ease the approval system on construction of refining facilities and liberalise the construction of petrol stations over a period of five years.

It acknowledged that the removal of the guidance would probably cause a temporary increase in the number of outlets, but eventually loss-making petrol stations would be closed, and the industry streamlined. It was desirable that leading companies be strengthened during the period of divestment, and will remove its restrictions on the number and location of petrol stations by March of next year.

MITI now says it will move faster than the report suggests, and will remove its restrictions on the number and location of petrol stations by March of next year.

The big oil refiners, such as Nippon Oil, General Oil, Cosmo Oil and Showa Shell Oil, had already mapped out their streamlining plans, centring on cut backs in their workforces and the closure of unprofitable refineries. Nonetheless, they were startled by MITI's aggressive attitude.

Mr. Takeuchi said, "If MITI provokes a quarrel in the oil industry, the industry will have to take up that quarrel."

JAPANESE OIL REFINERS
Results for Year to March 1987

	Sales Ybn	Change %	Pre-tax profits Ybn	Change %	Net profits Ybn	Change %
Nippon Oil	1,726.3	-39.4	19.7	-12.1	10.0	-0.8
Idemitsu Kosan	1,529.2	-40.7	7.3	-41.2	0.83	+112.7
Cosmo Oil	1,394.3	-35.5	15.4	-	5.9	-
Kyodo Oil	1,355.4	-35.4	2.7	-46.3	5.7	-44.4
Mitsubishi Oil	656.2	-37.9	12.4	+53.1	3.2	-44.4
General Sekiyu	438.7	-40.5	4.5	-16.8	2.3	-77.2
Kygnus-Sekiyu	273.4	-23.8	4.8	+442.6	1.6	+14.5
Kygnus Oil	261.6	-40.9	3.8	+88.1	1.1	-18.9
Kita Oil	188.4	-55	0.3	-58	1.8	+58
Fuji Kosan	129.4	-36	0.1	-	0.2	-43

production quotas are allocated among the 11 biggest oil refiners and operated by seven consortia of distributors. The idea was that this would enhance the nation's security, in the event of supply shortages.

However, the system has led merely to excessive competition at the retail level, with each distributor trying desperately to maximise its market share. That, in turn, has weakened the industry financially.

According to the JPIA, the

should open a new outlet without shutting down an old one. But the oil companies ignored it.

MITI's increasing concern about the state of the oil industry led it to commission the Petroleum Council, its advisory body, to make recommendations for structural change. The council's report was published in mid-June, an event which, in Japanese administrative practice, means that MITI has accepted its recommendations.

BHP suffers 17% earnings setback

BY CHRIS SHERWELL IN SYDNEY

BROKEN HILL Proprietary (BHP), Australia's largest company, yesterday reported a worse-than-expected 17 per cent fall in annual profits on a 7.2 per cent rise in sales, but indicated it was looking for an improvement in the current year.

The earnings drop, shown in figures for the 12 months to May, was the steel, minerals and petroleum group's first in four years. It reflected weak oil and mineral prices, the impact of industrial troubles in the steel division and a higher corporate tax rate.

Group net profit before minority interests and extraordinary items was A\$840.2m (US\$604m) down from the previous year's A\$1,009m but still the second highest result on record. Revenue climbed from A\$8,740m to A\$9,370m.

Mr Brian Loton, chief executive, said the result was "less than we'd planned and hoped for," while directors expressed open disappointment at the outcome. Though all hope for

an improvement in the current year, no profit forecast was offered.

Some comfort was taken from the fact that net profit in the final quarter of 1986-87, at A\$221.9m, was 23 per cent above the corresponding period last year, principally due to higher petroleum production and fiercer oil prices.

A segmental breakdown of the results shows that BHP's profits are now largest from the minerals division, although, at A\$329m, they were marginally down.

The petroleum profit was down 45 per cent at A\$289m, mainly due to lower average crude oil and LPG prices and lower sales volumes. But second-half earnings were substantially better than those of the first half.

The principal disappointment came in steel, where industrial disputes knocked some A\$50m off pre-tax profits and contributed to a 21 per cent fall in net earnings to A\$200m.

Hitachi Zosen group net result shows Y6bn surplus

BY YOKO SHIBATA IN TOKYO

HITACHI ZOSEN, Japan's third largest shipbuilding group, has reported consolidated net profits of ¥6,055bn (\$41.67m), for the year to March 1987 compared with the previous year's net loss of ¥67.15bn, on turnover of ¥384.07bn, down 2.3 per cent. The results cover four subsidiaries.

The group suffered a pre-tax loss of ¥23.58bn for the year with the parent company alone registering a deficit of ¥64bn. The losses were trimmed by adding a profit of about ¥40bn mainly stemming from securities sales. Hitachi Zosen's pre-tax loss in the previous year was ¥28.87bn.

In addition to a slump in shipbuilding, the yen's appreciation, the falling workload, and the heavy burden of retirement payments for 5,000-6,000 workers following the closure and sale of five plants affected results.

When the parent company reported its pre-tax loss of ¥64bn, the largest loss registered among Japan's 1,566 listed companies, Sanwa Bank its main bank, and Hitachi Ltd, (its sister company with no capital affiliation) decided each to dispatch three directors to the shipbuilder to help the company out of its current difficulties.

Trading suspended in Evergo

BY OUR FINANCIAL STAFF

TRADING IN the shares of the Evergo group of companies was suspended by the Hong Kong stock exchange yesterday because the group is holding talks which may have a material impact on share prices. The group comprises Evergo Indus-

trial Enterprise, Chinese Estates and China Entertainment and Land Investment Co. Local brokers said Evergo is discussing the sale of China Entertainment to the Kadoorie family, which controls Hong-kong and Shanghai Hotels.

First-half rise for Shiseido

By Our Tokyo Staff

SHISEIDO, Japan's largest manufacturer of cosmetics, with a market share of 40 per cent, lifted pre-tax profits by 3.7 per cent to ¥17.15bn (\$117.4m) in the half year to end-May 1987.

The company ascribed the steady earnings growth to an improved financial balance which led to a 7.1 per cent increase in non-operating profits. Half-year sales were 2.4 per cent higher at ¥188.19bn.

Sales of cosmetics increased by only 0.3 per cent to ¥138bn, to account for 80 per cent of the total. Toiletries advanced by 12 per cent and sundries and processed foods by 16 per cent.

For the full year to November 1987, the company projects sales of ¥353bn, up 3 per cent and pre-tax profits of ¥38.6bn. Both sales and pre-tax profits will rise for the 13th consecutive year.

Keen competition knocks Gulf Air into the red

BY OUR FINANCIAL STAFF

GULF AIR sustained a \$5.5m loss for 1986 as a result of keen competition and economic recession. The airline is jointly owned by Bahrain, Qatar, Oman and Abu Dhabi.

The loss followed a fall in earnings to \$36.2m from \$50.8m in 1985. Bahrain's Minister of Development and Industry, Mr Youssef Al-Shirawi, said all economic forces "have been against us but we are not at the bottom."

He blamed the airline's problems on the downward trend of the gulf economy and severe competition among airlines flying in the region.

The four Gulf states that own Gulf Air, along with Saudi Arabia and Kuwait, are grouped in a regional economic and security alliance known as

the Gulf Co-operation Council. Competition from Emirates Air, a rival airline formed in 1985 by Dubai, has been especially tough for Gulf Air, airline officials concede.

Set up in 1974, Gulf Air made high profits in the oil-boom years. But the region has been suffering from the glut on the world oil market, as well as the repercussions of the Iraq-Iran war.

Competition and a slump in the air industry put strains on the airline, which has had to resort to a substantial cut in the number of employees in order to rationalise expenditure.

Gulf Air has a fleet of 30 aircraft flying to major cities in the Middle East, the Far East and Europe.

Dainippon Ink profits up 54%

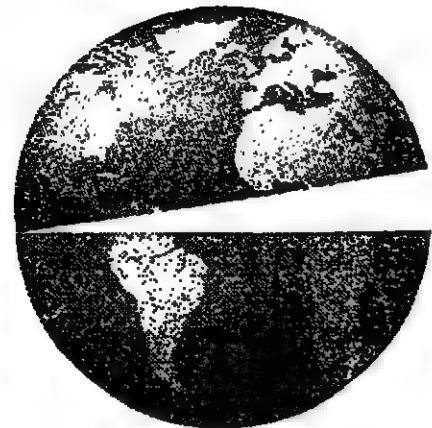
By Our Tokyo Staff

DAINIPPON INK, Japan's major independent producer of printing ink, reports consolidated net profits of ¥6.47bn (\$44.3m) for the year to March 1987, up 54.2 per cent from the previous year.

Consolidated net earnings per share came out at ¥10.68, compared with ¥7.00 in the previous year. They are 1.18 times higher than parent company earnings per share.

The parent company has turned in a favourable performance. In addition Polychrome, the US ink and printing plate make acquired after a bitter bid battle in 1979, has managed to claw its way back to profit.

Fuji Photo Film expects group net profit to reach ¥49bn in the year ending October 1987, up 2.9 per cent. It said earnings per share are estimated at ¥172.13 against ¥168.10 in 1986-86.

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UK COMPANY NEWS

Dowty hits £56m despite jump in redundancy costs

BY DAVID WALLER

Dowty Group weathered sharply increased redundancy costs to reveal an £8.1m increase in pre-tax profits for the year to March 31.

The diversified engineering conglomerate achieved profits of £55.71m, an increase of 17 per cent against the previous year. The figures were slightly ahead of brokers' forecasts of £54m-£55m, and the shares rose 10p to close at 284p.

Growth in operating profits was restrained by the £3.25m cost of making 400 employees redundant, mainly in the mining and aerospace divisions. Only £600,000 was charged in the previous year.

Operating profits were £58.28m (£46.89m) on turnover up by just over a tenth to £573.49m (£518.82m). The interest charge rose from £1.7m to £2.76m. After a tax charge of

£21.02m (£17.67m), earnings per share were 16.5p (14.4p).

The mining and aerospace divisions both experienced strong growth. Aerospace profits rose by 33 per cent to £25.64m from £19.20m on turnover of £177.1m (£154.13m). Profits from mining rose by 50 per cent to £11.57m (£7.9m) on turnover of £49.34m (£44.39m). "Difficult conditions" in UK markets helped depress profits in the industrial division to £5.94m (£7.28m).

The company reappraised its method of accounting for deferred tax liabilities, resulting in an extraordinary credit of £20.2m. This was offset by a charge of £8m to cover the costs of rationalising the company's precision casting and small transformer business.

Although the order book in the electronic systems division rose by 42 per cent, turnover during 1986-87 increased only marginally to £119.24m (£115.57m). Profits declined by

£1.14m to £8.29m, reflecting the costs of tendering for new business and unrecoverable engineering costs.

The recently established information technology division showed a profit advance of 40 per cent to £5.32m (£3.79m) on turnover of £29.34m (£24.39m). "Difficult conditions" in UK markets helped depress profits in the industrial division to £5.94m (£7.28m).

The company reappraised its method of accounting for deferred tax liabilities, resulting in an extraordinary credit of £20.2m. This was offset by a charge of £8m to cover the costs of rationalising the company's precision casting and small transformer business.

See Lex

Courtaulds in £62m US film purchase

By Martin Dickson

Courtaulds, the textiles and chemicals group, is buying Martin Processing Inc, a US manufacturer of performance (very high-quality) films, for \$95m (£61.2m).

MPI specialises in enhancing polyester film for vehicle and building windows, in order to control heat and glare. Courtaulds said this was a rapidly growing business in which MPI was the US market leader. The company also specialises in a number of advanced technology industrial applications, of which metallised film for reprographic equipment is currently the most important.

Courtaulds already has substantial interests in films, as part of its packaging interests, including an R & D facility. The MPI deal will thus take it into new film product areas and will provide an additional outlet for its research.

MPI's film sales have grown at around 15 per cent a year in real terms over the past five years and 1987-88 turnover is expected to be around \$50m.

Mr Richard Lanthorne, Courtaulds' finance director, said: "With a prospective p/e of around 24, we have bought at a price which will avoid dilution. The whole of the purchase price, which will be in cash, will be easily met from existing resources."

MPI's net income in the period to March 1988 is expected to be around £10m, compared with the £1.8m of the purchase price.

Courtaulds is buying a 51 per cent stake in the business from the family of the company's founder at \$20 a share, and is making a tender offer and merger for the remainder at the same price.

Courtaulds reorganised its top management last September and formed a task force to develop the group, with particular emphasis on its chemical and industrial products operations.

In 1986 MPI had net income of \$3.3m on sales of \$46.5m but it sold its machinery business last November and its carpet yarn business in April to concentrate on its performance films business.

Nick Bunker on the Stewart Wrightson/Willis Faber merge Size . . . a key factor for success

IT MAY have been the best piece of broking Mr David Rowland ever did in his life.

Six weeks of merger talks with Willis Faber—broken off at one point after a dispute over "fundamental issues"—culminated at 6 pm on Sunday in a meeting of Mr Rowland's fellow directors of Stewart Wrightson, the world's 12th biggest insurance broker.

It gave the green light for yesterday's announcement that Willis and Wrightson were proposing to join forces to form the world's fifth biggest broker.

Long ago Mr Rowland, Wrightson's chairman, had seen the logic of a merger—but "the catalyst was price," he said yesterday. "I had to believe that we were getting the full value for the business."

How good a deal Willis, Wrightson and their shareholders have actually got remains to be seen, though the difficult trading conditions expected for brokers over the next few years will provide the key test.

One possible obstacle—resistance from New York-based Johnson & Higgins, which sends large volumes of business to London via Willis—did not materialise.

J&H was "totally aware and totally supportive" of the merger, said Mr David Palmer, chairman of Willis—who yesterday dismissed suggestions that J&H's purchase recently of a small Lloyd's firm, Carter Brito e Cunha, signified that the 88-year-old between Willis and the New York broker was weakening.



David Palmer (left), who is to become chairman of the new group, and David Rowland, who will become deputy chairman

Carter Brito breaks non-US dollar reinsurance, a field in which J&H and Willis do not work jointly, according to Mr Palmer.

One reason why J&H should take no umbrage at the Willis-Wrightson tie is that it involves a recommendation by Willis Faber of any ambitions to enter US retail broking, which would bring it into direct competition with J&H.

Willis has ruled out a foray into US retail broking because Stewart Smith, Wrightson's US subsidiary, operates in the "surplus lines" market, specialising in arranging insurance for difficult, unusual risks.

"If we ever tried to buy into US retail broking we would kill off Stewart Smith," said Mr Tony Keys, Wrightson's group development director.

In fact, that lack of a retail broking presence in the US is what will mark out the new enlarged Willis Faber from its fellows among the six biggest world brokers.

Sedgwick, for instance, is now strong in US retail via Fred S. James, which it bought in August 1985.

The Willis-Wrightson merger is a sign that both Mr Rowland and Mr Palmer see size as a key factor in determining the future success of an international broker, but not the only one.

There were explicit disclaimers by both men yesterday of any ambition to challenge "mega-brokers" like New York-based Marsh & McLennan by offering services across every class of insurance everywhere.

"If you are Marsh you do

everything for everybody all the time," said Mr Rowland. "We are trying to seek out segments and provide just what the client wants in each sector."

For instance, the new group will be the world's leading aerospace insurance broker. It will be very strong in the US surplus lines field, and Wrightson's UK retail broking for big corporate clients and the construction business will be added to Willis's ability to service multi-nationals via the "UNISON" network of brokers worldwide to which it and J & H belong.

The questions remain. First, Willis's reliance on J & H—a privately held company which is not up for sale—means that it still lacks the kind of grip over its US supply lines that Sedgwick arguably secured with its purchase of James.

Second, can the new Willis keep pace with the changing nature of the international commercial lines insurance business?

The last big capacity shortage in the US in 1985-86 saw Marsh and McLennan forced to create new forms of policyholder-owned offshore insurance companies—called ACE and XL—for big US corporations which could not get adequate cover from traditional underwriters.

Will an expanded Willis have the ability to create the ACE and XL of the 1990s to service its multinational corporate clients when the next insurance crisis hits? Only time will tell.

Blue Arrow jumps to £5.1m

Blue Arrow, the UK's largest employment agency group, yesterday announced pre-tax profits up from £2.26m to £3.11m for the six months to April 30 1987 against market expectations of around £4.5m.

The interim dividend is raised from 0.6p to 1p per share. Directors propose to sub-divide the 25p units into 5 ordinary of 5p each. It is also proposed to obtain an ADR facility in the US.

Pre-tax profit breakdown showed staff recruitment and temporary help services went up from £2.24m to £4.33m; there was a first time contribution of £370,000 from executive search and selection; an increase from £5,000 to £320,000 at building maintenance and profits up from £13,000 to £85,000 at business travel and financial services.

The directors said that the highly encouraging current trading performance throughout the operating divisions would enable the group to achieve record profits for the second half, which traditionally saw a much greater proportion of profits generated in the UK and US.

Turnover in the period rose from £27.49m to £30.79m and operating profit was £3.11m; interest amounted to £11,000 and tax took £1.78m leaving an

attributable profit of £3.32m for earnings of 8.5p per share.

● comment

Blue Arrow is already tantalising the market with the prospect of further strategic (circa £50m-£100m) acquisitions late this year, an ADR facility from July 23 and, next February, a quote on the NASDAQ (plus a placing to raise funds/boost share availability) as the group rockets on towards its target of a £1bn market capitalisation within three years. So far the US majors in the recruitment field have dismissed the threat from little Blue—but a place in the world's top three should be within reach before long. At home there has been strong organic growth thanks to the

improving permanent hire market plus a tripling of profitability at Brook Street—the latter was acquired for £19.1m and could produce almost £5m a year compared with the £1.8m warranted for 1985.

Future plans could involve financial services (insurance especially), marketing (AGB happens to be Mr Berry's initials) and may have bought the customised number plate he desires) and building maintenance. In the US, targets will be in the recruitment core. This year £20m looks almost too easy. The shares at 770p (soon to be divided in five for marketability) are on a prospective p/e of 23—not cheap but well worth buying for the medium term.

Campbell & Armstrong at £1m

Campbell & Armstrong, office and advertising company, raised 1986-87 profits to £1m pre-tax, an improvement of 39 per cent over the previous year's £730,000.

Professor Roland Smith, chairman, said the early months of the current year had seen the order load begin to build.

Turnover for the past year, to March 29, advanced from

£6.18m to £6.59m. Administration expenses rose to £935,000 (£887,000), but interest charges were cut by £52,000 to £48,000.

After tax of £358,000 (£235,000) earnings per 5p worked through at 9.9p (8.1p). A final dividend of 1.525p makes a total of 3.525p net.

The full year's results were the company's first since joining the USM a year ago.

VSEL advances to £15m

VSEL Consortium continued to progress through the second six months of 1986-87 and for the full year raised its profits from a pro-forma £11.96m to £15.01m at the pre-tax level.

The group is the largest warship builder in the UK and Britain's only submarine builder—the results were VSEL's first since it came to market last July.

Dr Rodney Leach, chief executive, said yesterday that the £300m in new facilities approaching completion in Barrow, added to advanced warship building design and construction techniques and an increasingly flexible workforce across traditional demarcations in both Barrow and Birkenhead, provided the group with a unique opportunity which it was grasping with both hands.

Dr Leach pointed out that with a solid £1bn plus order book VSEL had a real chance to act as a catalyst to assist economic regeneration and progressive industrial growth in north west England.

He added that design development and construction of the Trident submarine was a complex and exciting engineering challenge matching any in UK industrial history.

Shareholders were told that the group was well placed for success and also in better shape than for many years to seek and compete successfully for

export orders wherever opportunities exist.

The directors looked forward to another period of steady achievement in the current year.

For the past year (to March 31) pre-tax profits benefited from a £2.1m reduction in interest charges to £2.19m. Tax accounted for £1.06m (£8,000 credit) and extraordinary items for £4.18m (£4.5m). The latter provision consisted of costs incurred in acquiring the investment in Vickers Shipbuilding and Engineering and of obtaining a listing on the Stock Exchange.

Earnings per £1 share emerged at 39.5p (34.2p) and a final dividend of 8p makes an 8p net for the year.

The group also announced yesterday that Sir David Nicol would be stepping down as chairman at the September annual meeting to concentrate on other activities.

Lord Chalont, a boardroom colleague of Sir David's, will succeed him as chairman.

The 1985-86 pro-forma profit was calculated on the assumption that the capital structure of the consortium had been in place for the whole year to March 1986.

The consortium was formed to mount an employee-led buy-out of the Vickers shipbuilding

yard at Barrow-in-Furness and the Cammell Laird yard at Birkenhead. The yards were due to be privatised by end-March 1988.

● comment

Employees who backed last year's buyout must be quietly pleased to see these figures from VSEL. With at least £14m expected, they were not a surprise, but the company's showing is impressive, particularly as Trident has yet to produce profits under the company's conservative accounting policy.

An election result which ensured the future of the Trident programme, coupled with export possibilities to Saudi Arabia and Canada, and the potential of the new AS90 self-propelled howitzer currently being evaluated by the British Army, all make VSEL's prospects look good. It plans to get away from its 98 per cent dependence on MoD work, and use sub-contractors instead of the customary massive intake of new staff to even out the peak-and-trough syndrome which has been the bane of shipbuilding.

Around £17m is expected next time, which on a tax charge of 7 per cent and a share price up 10p to 534p, puts it on a prospective p/e ratio of just under 12: not a discount to the sector, but still good value.

A. Cohen more than recovers lost ground

A Cohen, manufacturer of non-ferrous metal ingots, more than recovered the ground lost last year with pre-tax profits more than doubled in 1986 from £1.25m to £2.6m. In 1984 the profit was £2.48m.

The directors said that the improvement had largely been due to a combination of an outstanding performance by the Australian subsidiary, Nonferal, and a major turnaround in the performance of UK operations. They said that as far as the 1987 year was concerned, figures which suggested that the company would have a good year.

Turnover last year was marginally higher at £49.23m (£48.51m); UK and overseas tax totalled £1.6m (£940,000). Minorities amounted to £247,721 (£191,481) and there was an extraordinary credit of £18,145 (£74,576) debit.

Earnings per share climbed from just 6.6p to 68.1p and the total dividend is increased from 10.8p to 12.1p with a final of 8.6p.

Rotaprint recovering

Rotaprint, printing equipment manufacturer, continued its improvement following reorganisation and share capital changes reporting pre-tax losses for the year to March 29 1987 down from £1.29m to £472,000.

The results were accompanied by a much stronger order book, directors said, and they expected that cost reductions and improved customer service would increase sales and improve profitability in the present year.

Sales were £13.77m (£14.91m) and losses per 5p share came out at 0.12p (0.58p).

BRITANNIA SECURITY Group has acquired Filmbond Services (London) for a maximum £1.1m. Filmbond's bonded warehouse facility is based close to Heathrow. A total 50 per cent of the consideration was paid in cash; the balance will be linked to performance over two years.

Excellent results would not believe that your Company is now more dynamic stage than at any previous in its history. The development programme is of the highest quality, values in the City and central London (comprising over 80% of the portfolio) are showing particularly massive growth, the change in the US Order, which I presaged last year, is a beneficial effect.

Richard Pesskin
Chairman

Our prospects are excellent.

So are the results.

Year to 31 March 1987		
Rents receivable	£26.39 million	+24%
Net revenue after tax	£14.00 million	+18%
Earnings per share	9.2p	+18%
Total dividend for year	7.3p	+10%

Group's property assets now well over £400 million

GREAT PORTLAND ESTATES
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For a copy of the 1987 Report & Accounts write to the Secretary, Knighton House, 56 Marlborough Street, London W1N 8BD.

THE NEWSPAPER INDUSTRY

The Financial Times proposes to publish a Survey on the above on THURSDAY JULY 23 1987

Topics proposed for discussion include:-

New Titles
Fleet Street
Typesetting Technology
Printing Technology
Local Newspapers Technology
The Regional Press
Free Sheets
The Advertising Market

For information on advertising and a full editorial synopsis, please contact:

Nina Jasinski
Financial Times, Bracken House
10 Cannon Street, London EC4A 3DF
Tel: 01-248 3000 Ext. 4611

GRANVILLE SPONSORED SECURITIES

High Low	Ass.	Company	Price	Change	Gross Yield	P/E
175	133	Ass. Brit. Ind. Ord.	175	7	4.2	10.7
170	146	Ass. Brit. Ind. CULS	170	10	5.9	—
38	34	Armitage and Rhodes	38	4	11.1	6.3
50	47	BSE Design Group (USM)	50	3	1.8	18.1
280	215	Bondage Hit Group	280	63	1.9	23.9
170	86	Bray Technologies	170	4	2.8	13.6
190	130	CCL Group Ordinary	190	13	11.5	4.1
123	98	CCL Group 11pc Conv. Pref.	123	11	15.7	12.8
146	136	Carborundum Ord.	146	5	3.7	12.7
106	87	Carborundum 7.5pc Pref.	106	8	10.7	11.8
143	119	Chale Group	143	7	3.8	2.7
137	119	Jackman Group	137	1	8.3	5.0
330	321	James Burrough	330	1	16.2	4.7
97	86	James Burrough 5pc Pref	97	11	12.9	13.3
780	610	Mulhouse NV (AmstSE)	780	51	—	—
404	381	Record Midway Ordinary	404	2	1.4	—
86	82	Record Midway 10pc Pref.	86	2	14.1	17.2
91	80	Robert Jenkins	91	—	—	—
110	82	Scruccions	110	—	—	—
180	141	Torrey and Carlisle	180	—	—	—
410	321	Torrey Holdings	410	—	—	—
108	73	Unilever Holdings (SE)	108	—	—	—
167	115	Walter Alexander	167	2	5.6	2.6
198	190	W. S. Yates	198	—	—	—
116	86	Watt Yorks Ind Hosp (USM)	116	7	6.5	11.4

Granville & Company Limited
8 Lovat Lane, London EC3R 6EP
Telephone 01-621 1212
Member of FIMBRA

Granville Davies Coleman Limited
21 Lovat Lane, London EC3R 6DT
Telephone 01-621 1212
Member of the Stock Exchange

UK COMPANY NEWS

Atlantic Computers stake sold in £55m transaction

BY STEPHEN RIDLER

THREE major shareholders in Atlantic Computers, the computer leasing group, yesterday sold a large block of the company's shares in a transaction valued at more than £55m.

The 7.5m shares, 9.3 per cent of the company's equity, were sold by closely-linked companies which have undertaken to maintain for at least three months their remaining stakes in Atlantic of 8 per cent each.

The companies are Vagos Corporation, a privately-held company advised by Mr Les Jagger, which cut its stake by 2.7m shares; Peakhurst Corporation, a Panama-registered

company advised by his son Nigel, which reduced its stake by 2.1m shares; and Canford Resources, advised by Mr Ian Skipper, which also lowered its holding by 2.7m shares.

The sales return their stakes to the level of April 1986.

The shares in Atlantic, whose market capitalisation has grown from £10m to more than £550m in four years, were placed at 735p each in about two hours yesterday morning by Salomon Brothers, the US investment bank.

Salomon had bid for the shares at an undisclosed price in a "bought deal" reminiscent

of US practice, but increasingly used in London as a method of placing large share blocks.

Placement was achieved with little immediate impact on the share price, although in later trading it dipped 21p to close at 700p.

About half the shares were placed with UK investors, and the rest mainly in Europe, but also in Japan. The company, which merged with its rival Comcap in April, is aiming to widen its shareholder base outside of the UK and intends to take a roadshow to the US next month to explain the company to investors there.

Nimslo loss above \$1m despite 3-D sale

By Philip Coggan

Nimslo International, the 3-D camera company which has been struggling since it joined the USM in 1981, yesterday reported a further pre-tax loss of \$1.14m in the year to February 3, despite an exceptional credit of \$2.83m.

The company's activities have been vastly reduced following the sale of its professional portrait operations and the sale of its rights in amateur 3-D photography to Nissei and Quantronics — the latter deal bringing in the exceptional credit. Turnover last year was only \$1.9m compared with \$33.2m the previous year.

Nimslo now hopes to earn licence income and to exploit its system in countries outside the US. Processing of film will continue to be an activity and the company has just opened a centre in Henderson, Nevada, but costs still need to be reduced.

The accounts are qualified by auditors Peat Marwick, Mitchell in respect of the valuation of intangible assets and of Nimslo's remaining stocks of 3-D cameras. No dividends have been paid or proposed for the year and the loss per share was US1.1 (US1.9 loss).

Stat-Plus shares rise by 45p

Stat-Plus, office and law stationers, saw its market capitalisation rise by more than 10 per cent yesterday after it was announced that Mr Derek Bird, the chairman, had sold 1.1m shares in the company on Friday. This reduced his holding by half to 5.3 per cent.

The shares were placed at 330p by the company's brokers, Lawrence Prust, with a selection of major institutions.

FNFC surges 68% to £22.4m

SUBSTANTIAL rises from both the commercial lending and consumer credit divisions boosted First National Finance Corporation for the six months ended April 30 1987.

On turnover, excluding banking business, down slightly at £10.75m, compared with £11.77m, pre-tax profits came through 68 per cent higher at £22.42m (£13.37m), and fulfilled company's expectations, said Mr Richard Langdon, chairman.

The first half growth was mainly because of increases in business transacted, but was also aided by a reduction in costs. Improved efficiency was

derived from maximising the use of the group's existing structure and decreases in interest payments.

Profits were divided as to property, £3.57m (£4.02m), commercial lending £4.67m (£16.00m), consumer credit £16.53m (£11.5m). First National Securities £2.34m loss (£2.58m).

The directors said that the apparent decrease in profitability of the property sector was because of the uneven spread of activity over the year in this area. Some contracts were now reaching completion, so there was every expectation that this division would show good growth over the full year.

After tax of £3.5m (£1.24m) earnings per 10p share were given as 13.1p (8.6p) basic and 11.5p (8p) fully diluted while the interim dividend is lifted to 3p (2.25p) net — last year's final was 4.14p paid from pre-tax profits of £36.43m.

comment

The market has a long memory and FNFC has still not, relative to the All-Share Index, regained the rating it had in 1973. However, in the last six months the company has shown signs of returning to favour — the share price has risen over 50 per cent and closed last night up 4p at 319p. The company's cautious approach on

lending shows it is only too aware of the lessons of the past — its bad debt provisions on consumer credit are under control and its commercial lending, vastly expanded because of the acquisition of TCB, was held back because customers were actually repaying early. Property profits were slightly disappointing in the light of the buoyant housing market but that should redress itself in the second half and pre-tax profits could top £50m. That puts the prospective p/e at only 12 which is not over-demanding considering how well the company has recovered from the dark days of 1974.

H Ingram buys CoxMoore

BY CLAY HARRIS

Harold Ingram yesterday ignored the heat and prepared to don a brand new CoxMoore sweater. The knitwear group announced plans to pay £18.8m in shares for two privately owned textile groups, Readson Group and CoxMoore Holdings.

CoxMoore, the latter's label for men's luxury knitwear, will give its name to the combined company, which has total annual sales of £53m.

Ingram accounts for less than one tenth of the total. It yesterday reported a fall in pre-tax profits from £346,000 to £324,000 on turnover sharply down from £5.26m to £3.69m in the year to April 30. An unchanged final dividend of 1.75p maintains the total at 3p.

Ingram shareholders approve the acquisition and a £5.55m placing of new shares, they will end up with less than 16 per cent of the new group, which will be valued at £31.3m at the

placing price of 140p. The shares were suspended last week at 170p.

Mr Michael Renton and Mr Martin Green, who control Readson and CoxMoore, will assume key executive roles at the new company, which they describe as a knitwear, garment and textile manufacturer of considerable size and presence. The vendors will control 60 per cent of CoxMoore.

Readson, the Midlands-based group acquired by Messrs Renton and Green in January 1986, makes and processes textiles and manufactures underwear, swimwear and other clothing. CoxMoore, taken over two months ago, makes high-quality knitwear in Derbyshire. More than half of its production is exported.

The two companies achieved pre-tax profits of £1.3m on sales of £49.3m in the year to March 31. Their net assets at that date

totalled £5.6m.

The Take-over Panel has waived the requirement that a general offer be made to Ingram shareholders. A claw-back of the shares to be placed was ruled out in order to broaden the shareholder base and widen the market in the shares.

Mr Walter Dickson, Ingram chairman, said that the 1986-87 results reflected the impact of a fire in August which destroyed the company's dyeworks and affected knitwear production.

The group had been adequately insured for the loss of profit and the costs of re-building and re-equipping the dyeworks. Construction was expected to be completed by October or November.

If the acquisitions are approved, dealing in Ingram shares is expected to resume on July 23.

Unit Group beats forecast

UNIT GROUP yesterday reported a rise in pre-tax profits from £204,346 to £604,027 exceeding the timber pallet manufacturer's forecast by £94,027.

These results are the first since the company joined the Third Market.

For the year to end-March turnover rose 31 per cent to £13.4m (£10.3m). Earnings per share were 0.49p. Dividend in the previous 15p.

Tax losses brought forward from previous years reduced the tax charge to approximately 8 per cent and the charge for 1987-88 is also expected to be significantly lower than the standard rate. This is a legacy from 1983-84 when the company slipped into losses because of a sudden rise in raw material prices.

CCA suspended

Shares in CCA Galleries — formerly Christie's Contemporary Art — were suspended at 106p yesterday. An announcement is expected on Wednesday. Shares in CCA were placed at 80p on the United Securities Market two years ago. Profits reached \$498,000 before tax in 1986.

OPTOMETRICS (USA) (optical components manufacturers): Turnover US\$2.57m (£1.69m) for year to March 31, compared with \$2.63m. Pre-tax profits \$82,000 (\$326,000 loss) and earnings per share 0.9 cents (2.8 loss). Investment income \$9,000 (\$3,000) and interest payable \$92,000 (\$132,000). Tax credit \$8,000 (\$47,000).

DIVIDENDS ANNOUNCED

	Current payment	Date payment	Corresponding dividend	Total last year	Total this year
Blue Arrowint	1	Aug 21	0.8	—	2
Boged Pelephak A	0.2	—	0.2	0.31	—
Boged Pelephak A	0.4	—	0.4	0.6	0.82
Campbell Armstrong	1.95	Aug 14	—	3.25	—
Clyde Blowersint	0.83	—	0.83	7.15	—
A. Cohen	8.4	Aug 28	7.5	12.1	10.8
Dowty	3.6	—	3.2	6.2	5.5
Eldridge, Popeint	3.5	—	3.5	7	—
FNFC	—	Aug 26	2.25	—	6.39
Harold Ingram	1.75	—	1.75	3	3
Lynton Prop	3.85	Sept 11	3	5.5	4.5
Prism Leisure	0.78	Aug 14	—	—	—
Unit Group	1.15	—	—	1.15	—
VSEL	6	—	—	6	—
Wilding Officeint	1.3	Aug 8	—	—	—

Dividends shown pence per share net except where otherwise stated. * Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ US\$ stock. § Unquoted stock. ¶ Third market. || Shares placed in December 1986.

Wells Fargo & Company

U.S. \$150,000,000

Floating Rate Subordinated Notes due 1992

In accordance with the provisions of the Notes, notice is hereby given that for the interest period 30th June, 1987 to 31st July, 1987 the Notes will carry an interest rate of 7.225% per annum. Interest payable on the relevant interest payment date 31st July, 1987 will amount to US\$62.22 per US\$100,000 Note.

Agent Bank: Morgan Guaranty Trust Company of New York, London

Wells Fargo & Company

U.S. \$100,000,000

Subordinated Floating Rate Capital Notes due September 1997

In accordance with the provisions of the Notes, notice is hereby given that for the interest period 30th June, 1987 to 30th September, 1987 the Notes will carry an interest rate of 7.4% per annum. Interest payable on the relevant interest payment date 30th September, 1987 will amount to US\$186.68 per US\$100,000 Note.

Agent Bank: Morgan Guaranty Trust Company of New York, London



Lynton

FINANCIAL SUMMARY	
INVESTMENT PROPERTIES	▲ UP £26m to £174m
REVALUATION SURPLUS	▲ UP 8% IN 8 MONTHS
NET ASSETS PER SHARE	▲ UP 10% TO 311p
PRE-TAX PROFITS	▲ UP FROM £4.95m TO £5.25m
DIVIDENDS PER SHARE	▲ UP BY 22% TO 5.5p
THE PORTFOLIO	
50% IN CENTRAL LONDON	
30% RETAIL	
98% FREEHOLD OR LEASEHOLD OVER 100 YEARS	

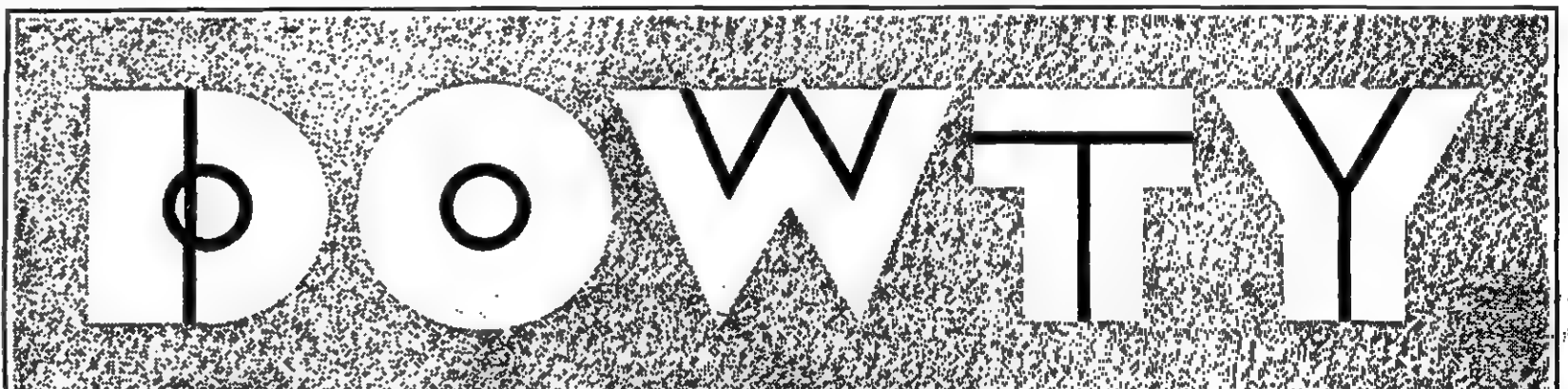
REPORT AND ACCOUNTS FOR THE YEAR TO 31st MARCH 1987 WILL BE AVAILABLE FROM THE SECRETARY

"WE HAVE SEEN A CONSIDERABLE INCREASE IN OUR ACTIVITIES SINCE THE MERGER AND I AM OPTIMISTIC FOR THE LONG-TERM FUTURE OF THE ENLARGED COMPANY."

MURIEL LAMBERT, CHAIRMAN

Lynton Property & Reversionary PLC
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Trading profit up 24% - order book up 22%

The reorganisation of the Group into five divisions was successfully implemented during the year. All divisions increased sales, but the profits increase was derived from strong performances in Aerospace, Mining and Information Technology. And with acquisitions both last year and after the year end we have increased our range of products and broadened our geographic base.

The Aerospace Division benefited from new civil programmes on Airbus A320, de Havilland Dash 8, Fokker 50 and 100 and improved product support sales. The purchase last month of HUI Inc. will give new access to the US civil and military aviation markets.

The Electronics Systems Division had continuing high levels of engineering spend for bids on new work and for product development, which led to an increase in the order book of 42%. The submarine combat system is at an early stage of development, is on schedule and progressing well.

The Information Technology Division grew well, with strong contributions from communications equipment in the US, and VDUs and modems in the UK. Turnover increased by 11% and profits by 40%.

The Mining Division had an exceptional year, benefiting from the Dowty Meco reorganisation and a good performance overseas.

The Industrial Division performed well in difficult conditions in the UK but enjoyed success overseas. The recent acquisition of Woodville Polymer Engineering, a leader in stealth technology, will enhance product range and profit potential.

RESULTS IN BRIEF

	1986/7	1985/6
Turnover	£573m	£519m
Trading Profit	£61.5m	£49.5m
Profit before tax	£55.7m	£47.6m
Order Book	£578m	£473m
Net borrowings on capital employed	9.6%	10.5%
Earnings per share	16.6p	14.4p
Dividend per share	6.2p	5.5p
Dividend cover	2.7	2.6

5 YEAR RECORD

	1987	1986	1985	1984	1983
Year ended 31st March					
Turnover	£573m	£519m	£463m	£402m	£420m
Profit before tax	£55.7m	£47.6m	£44.2m	£36.5m	£36.4m

1986/87 Report and Accounts will be available from The Secretary on Wednesday 19th August 1987.



Dowty Group PLC, Arie Court, Cheltenham, Gloucestershire, England. Telephone: Cheltenham (0242) 521411.

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange and does not constitute an invitation to any person to subscribe for or to purchase any securities. Application has been made to the Council of The Stock Exchange for all of the issued shares of the Company to be admitted to the Official List. It is expected that dealings will commence in the issued shares of Merlin on 30th June 1987.



MERLIN INTERNATIONAL PROPERTIES LIMITED
(Incorporated in the Isle of Man, registered no. 25783)

Introduction to the Official List Rights Issue

ARRANGED AND UNDERWRITTEN BY
Citicorp Investment Bank Limited

OF
6,000,000 New Ordinary Shares of 25p each
at 130p per share
AND
30,000,000 Convertible Preference Shares
of £1 each at par

Listing Particulars relating to the Company and the Rights Issue are available in the Extel Statistical Service and copies of such particulars may be obtained from the Company Announcements Office, The Stock Exchange, Throgmorton Street up to and including 2nd July 1987 and up to and including 14th July 1987 during usual business hours (Saturday and public holidays excepted) from:

Citicorp Investment Bank Limited
335 The Strand
London WC2

Scrimgeour Vickers & Co Limited
20 Copthall Avenue
London EC2R 7JS

©30th June 1987

This announcement appears as a matter of record only.

DAF Finance Company N.V.

DAF Finance Company N.V.

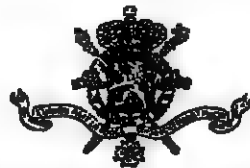
Dfls 100,000,000

Commercial Paper Programme

Arranged by
Amsterdam-Rotterdam Bank N.V.

June, 1987

U.S. \$400,000,000



The Kingdom of Belgium Floating Rate Notes Due July, 2005

In accordance with the provisions of the Notes, notice is hereby given that interest payable on 31st July, 1987 will amount to U.S.\$8,645-84 per U.S.\$250,000 Note.

Interest rates applicable are as follows:

30th Jan. 1987 to 27th Feb. 1987	6 1/4%
27th Feb. 1987 to 31st Mar. 1987	6 1/2%
31st Mar. 1987 to 30th Apr. 1987	6 3/4%
30th Apr. 1987 to 29th May 1987	7 1/4%
29th May 1987 to 30th June 1987	7 1/2%
30th June 1987 to 31st July 1987	7 3/4%

Agent Bank:

Morgan Guaranty Trust Company of New York
London



U.S. \$200,000,000
Bankers Trust Overseas Finance N.V.
(Incorporated in the Netherlands Antilles)

Guaranteed Floating Rate Subordinated Notes Due 1994

For the three months
30 June, 1987 to 30 September, 1987
the Notes will carry an interest rate of 7 1/4 per cent per annum and interest payable on the relevant interest payment date 30 September, 1987 against Coupon No. 20 will be U.S.\$18-85 per U.S.\$1,000 Note and U.S.\$188.47 per U.S.\$10,000 Note.

By Morgan Guaranty Trust Company of New York, London
Agent Bank



Ente Nazionale per l'Energia Elettrica
U.S. \$300,000,000

Floating Rate Notes Due 2005

Unconditionally guaranteed as to payment of principal and interest by

The Republic of Italy

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest has been fixed at 7.40125% for the Interest Determination Period 30th June, 1987 to 31st July, 1987. Interest accrued for this Determination Period and payable 30th November, 1987 will amount to U.S.\$63-75 per U.S.\$10,000 Note and U.S.\$1,593-73 per U.S.\$250,000 Note.

Agent Bank:

Morgan Guaranty Trust Company of New York
London



Copenhagen Handelsbank A/S
(Incorporated in the Kingdom of Denmark with limited liability)

U.S. \$100,000,000

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In accordance with the provisions of the Notes notice is hereby given that for the six months interest period from 30th June, 1987 to 30th December, 1987 the Notes will carry an Interest Rate of 7 1/4 per cent per annum. The interest payable on the relevant interest payment date, 30th December, 1987 will amount to U.S.\$378-07 per U.S.\$10,000 Note and U.S.\$9,451-82 per U.S.\$250,000 Note.

Morgan Guaranty Trust Company of New York, London
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UK COMPANY NEWS

Redfearn expands into packaging

BY DAVID WALLER

Redfearn National Glass yesterday announced a significant diversification with the £19.5m acquisition of a flexible packaging company from Buntal, the paper and plastics group.

Buntal Flexpack (BFL) made operating profits of £1.1m on turnover of £34.4m in 1986. This compares to Redfearn's pre-tax profits of £3.6m on turnover of

£58.9m for the year to the end of September.

The Yorkshire-based glass and plastics manufacturer forecast that pre-tax profits for the current year would be no less than £3.6m, excluding any contribution from BFL.

The purchase is to be financed by cash raised from the placing of 3.95m new Redfearn shares

at 520p, a 65 per cent expansion of the company's equity.

Mr Arthur Church, Redfearn's chief executive and principal architect of the company's recovery from losses in 1984, said that he had been looking for a "third leg" to the business for some time.

"At last we have found something which meets our

criteria: BFL's activities complement our existing packaging businesses, and we can bring our skills and resources to bear. We have many customers in common."

BFL has between 8 and 10 per cent of the UK market for flexible packaging and its turnover is divided equally between confectionery, biscuits and cakes, and fresh food.

It made a loss of some £3.5m three years ago. In the past eighteen months, Buntal has invested £5m on new plant and machinery. "The benefits of this have yet to feed through," said Mr David Richards, Redfearn's finance director.

The acquisition will reduce the proportion of Redfearn's turnover derived from glass from 85 per cent to around half. Reflecting this, the company is to change its name to simply Redfearn plc.

Redfearn's shares fell 34p yesterday to 544p. Buntal lost 2p to 266p.

Zetters considers bingo spin-off

BY CLAY HARRIS

Zetters Group shares rose another 15p yesterday after the football pools operator said it was considering spinning off its bingo clubs into a new company with a separate listing.

Closing at a record 395p yesterday, Zetters' shares have risen by 50 per cent since the beginning of June. The company has a market value of nearly £26m.

The possible demerger would not involve the raising of any

new capital, Mr Paul Zetter, chairman, said yesterday. Zetter's shareholders would receive shares in the bingo offshoot.

The move would give the Zetter family, which controls the company, a means of keeping the pools operation even if the bingo business was subsequently taken over.

Zetters operates 28 bingo clubs in the Midlands, west of England and south coast. They

contributed nearly 54 per cent of Zetters' £1.67m operating profit in the year to March 1986 on only 29 per cent of the £28m turnover.

The company intends to announce further details in August, with its 1986-87 results. N. M. Rothschild and Wood Mackenzie are advising Zetters. Apart from the proposed demerger, Zetters said it knew of no other reason for the recent surge in its share price.

C.E. Heath £5.5m sale to cut borrowings

BY NICK BUNKER

C. E. Heath, the insurance broker, is selling its 50 per cent stake in a French underwriting agent for FF£54m (£5.5m) in cash in a move that will release money to repay some of Heath's borrowings and help finance expansion of the group's broking activities.

Heath said it had agreed to sell its holding in Groupe Sprinks SA to SIS Holdings, a privately-owned Swiss financial services group formed recently by three former employees of the Swiss Reinsurance group. The deal is conditional on

approval from the French Finance Ministry.

Groupe Sprinks acts as an underwriting agent for various insurers which include its wholly-owned subsidiary Compagnie Française d'Assurances Europeennes SA.

The net book value of Heath's 50 per cent of Groupe Sprinks is FF£50m, and the company made a pre-tax profit of FF£1.1m in 1986.

Mr Peter Presland, Heath's group finance director, said Heath's strategy was now much more towards broking rather than underwriting and the disposal fitted in with that.

He added, Groupe Sprinks was also mainly active in French industrial fire insurance, a class of business which had produced flat results recently.

Trading continued to be encouraging and the board remained confident that the company would continue its expansion. They viewed the future with considerable confidence.

Mr Terry Wilding, the chairman, said sales had been very good over the first half as expected and with the company's strong management and marketing policy he had every confidence that the pace would continue throughout the second half.

An interim dividend of 1.3p has been declared.

JOHN REALES (underwear manufacturer and supplier of refrigeration equipment) has acquired State Refrigeration & Air Conditioning, Uno Shopping and Caem UK for a consideration of about £300,000 to be satisfied by the issue of 297,642 ordinary shares plus a later cash adjustment not exceeding £100,000.

Enlarged Lynton shows 10% asset improvement

Lynton Property and Reversionary yesterday declared pre-tax profits for the year to last March of £5.2m compared with a restated £4.9m for the previous year.

The figures are the first since Lynton Holdings and Property and Reversionary Investments merged in January. As such they provoked little surprise on the market and the shares of the merged group firmed 2p to 367p.

The final dividend at 3.85p raised total payment for the year to 5.5p, compared with joint dividends for 1985-86 of 4.5p. A 22 per cent increase in dividend payments had been forecast at the time of the merger announcement.

Earnings per share on the weighted average of shares in issue during the year were 7.5p compared with 7p for the previous year.

Net assets per share at 31st were 10p per cent higher than they would have been a year before. The total gross assets of the combined group are nearly £200m and the property portfolio is strongly weighted towards central London and the south east, with nearly a third of it in the retail sector.

Over the next two years the group plans to spend £25m on the existing portfolio to enhance the possibility of higher revenue in addition to that which would come from rent reviews. Many of the group properties are let at historically low rents, Mr

Maurice Lambert, the chairman, noted.

Lynton Property and Reversionary intends to step up its trading activities at least in part to counteract any revenue losses from the refurbishment or redevelopment of properties in the portfolio.

Mr Lambert warned shareholders that gearing would increase from its present low level "to provide the funds necessary for future growth."

Shareholders' funds total £150.5m, while liabilities to creditors, falling due after more than one year, total £11.5m.

H. YOUNG HOLDINGS has entered into a conditional agreement to acquire Toolrange of Reading for £1.85m, to be satisfied by the issue of 1,256,504 new ordinary shares.

Arrangements have been made to place the new shares together with a further 132,937 new ordinary shares being issued for cash to raise approximately £195,000 for Young, with institutional and other investors at 147p per share. Under terms of an open offer ordinary shares can apply for the new shares on the basis of two new ordinary for every nine held at 147p per share. Toolrange made pre-tax profits of £326,000 in the year to October 1986, including non-recurring income of £135,000. Net assets were £502,000.

Theme surges to £0.27m midway

Boosted by the Leisure Development acquisition and a surplus from the sale of the leasehold premises of Peppermint Park, taxable profits of Theme Holdings, the leisure concern which operates Fatsa's Pasta Joints and Langan's Bars & Grills, surged from £51,000 to £368,000 for the six months ended April 30 1987.

In their first interim results since joining the Third Market last January, the directors also reveal an 88 per cent rise in turnover to £3.06m (£1.65m). After tax of £93,000 (£19,000) earnings per 2p shares jumped from 0.3p to 1.6p.

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WPP lifts rights funding to £213m

By Nikki Tait

WPP, the small UK marketing services company which last week won the backing of JWT Group, the New York-based advertising agency and PR combine, for an ambitious \$566m bid, is to finance its increased offer via a larger rights issue rather than through increased borrowing.

WPP announced yesterday that it would raise the rights funding from £177m to £213m, and change the terms from a five-for-three issue to a two-for-one. The rights issue price is unchanged at 87p.

The balance of the cash offer will then be met from loan facilities of up to £260m, provided by Citibank and Samuel Montagu—the same figure originally proposed. The bankers will also provide a working capital facility of up to \$50m for JWT.

The increased rights issue is conditional on the bid succeeding. WPP will now tender for JWT shares at \$56.50, compared with the \$45 proposed three weeks ago, with its offer due to close on July 13. Although a new player could theoretically arrive, the bulk of JWT's shares have been switched to subordinated debt, making this little more than a formality.

Nevertheless, the increased rights issue has been underwritten on the same initial conditional cash call. These offer institutions 1 per cent if issue falls and 2 1/2 per cent (for the first 30 days) if it succeeds.

BET extends share issue

BET, the diversified services group, is to issue up to 25.8m shares—3.9 per cent of its authorised share capital—to support American depositary receipt listings in the US and Canada. At yesterday's price of 291p, the new issue would be worth £7.5m.

Plans for a US listing were announced in February and the company has prior shareholders' consent to issue up to 44m shares (or 5 per cent of authorised capital). Since then, says BET, Canadian investors have shown a "substantial interest."

Accordingly, there will be a US offer of 16m shares, managed by Merrill Lynch and Goldman Sachs; a further 8.4m share issue in Canada, handled by Merrill Lynch with Wood Gundy and Levesque Beaudin; and another 3.4m shares to cover over-allotment.

ISSUE NEWS

Martin Shelton set for USM placing

BY PHILIP COGGAN

Martin Shelton, a diary and calendar manufacturer and betting office stationery supplier, is joining the United Securities Market via a placing which values the company at £3.15m.

Shelton is trying to build up direct sales of its diaries and promotional gifts, after group sales grew only 3.5 per cent in the year to March 31, 1987. Direct sales offer higher margins and the company thinks a USM quote will raise the group's profile with potential customers.

The company's business is highly seasonal and it is impossible for it, at this stage of a financial year, to assess the

success of its direct sales strategy or for it to make a profits forecast. Pre-tax profits last year were £329,000 (£289,000) on turnover of £1.88m (£1.8m).

Schaverien is placing 1.6m shares, 35 per cent of the enlarged equity, at 63p each to raise just over £1m, with 1m shares being new and the rest being sold by Mrs Betty Martin, mother of Mr Paul Martin, the chairman, and Mr Roger Martin, the sales director.

The historic p/e at the placing price is 14.4 and the directors expect to pay a net dividend of 1.7p, giving a gross yield of 3.8 per cent.

Far East £2m placing

Far East Resources, a company which owns the right to explore for oil and gas in part of the Philippines, is joining the Third Market in one of its largest placings so far.

The company is raising just over £2m, via the issue of 3m shares, 30 per cent of the equity, at 80p each, valuing the group at £6m.

The proceeds will be used to explore and drill on North Cebu island where engineers estimate

that there are 1m proven stock tank barrels, 0.8m probable barrels and 67.3m possible barrels attributable to the group. Drilling is expected to begin in early 1988.

Far East intends to acquire a widespread portfolio of exploration and production acreage and has already identified potential investments in France and North America. Brokers to the issue are T. C. Coombs.

This advertisement is issued in compliance with the regulations of the Council of The Stock Exchange. Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the whole of the issued share capital of Martin Shelton Group PLC in the United Securities Market. It is emphasised that no application has been made for these securities to be admitted to listing.



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30th June 1987

UK COMPANY NEWS

Clay Harris on Brent Walker's purchase of Lonrho casinos Right time to cash in the chips

LONRHO IS cashing in its chips after 10 years at the gaming table.

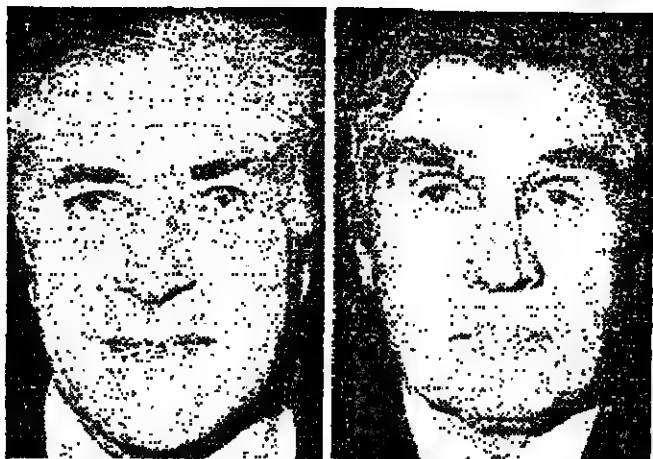
The approach from Brent Walker, which led to the £128m sale of eight UK casinos, could not have come at a better time for the international trading group.

The £83m profit on the book value of the assets would more than offset any extraordinary loss arising if Lonrho sold its stake in today, although talks with Mr Robert Maxwell apparently ended yesterday.

It should also make the Lonrho balance sheet less vulnerable to critics such as the al-Fayed brothers, owners of the House of Fraser stores group which includes Harrods. The al-Fayeds and Mr Tiny Rowlands, Lonrho chief executive, have been locked in a fierce verbal and legal battle for more than two years.

With the casinos contributing pre-tax profits of less than £5m last year, the proceeds of the sale will also feed through immediately to Lonrho's profits, providing an estimated interest income of £12m.

"It was a little bit of opportunism that got them in and it's a little bit of opportunism that got them out," one City



Tiny Rowland (left), chief executive of Lonrho, and George Walker, his opposite number at Brent Walker.

analyst said yesterday.

Lonrho got its first casino almost by chance in 1977 when it bought the three Metropole hotels from AVP Industries.

The hotel in Brighton included a small casino. It was this casino, ironically, which first attracted the attention of Mr George Walker, chairman and chief executive of Brent

Walker, who wanted to move it into the company's Brighton Marina development.

Of its subsequent purchases, Lonrho improved the position of several London casinos, moving Crookford's from Carlton House Terrace, St James's, to Curzon Street, Mayfair, and the Golden Horseshoe from Soho to Bayswater.

Most significantly, however, Lonrho brought gaming back to the Park Lane premises formerly occupied by the ill-starred Playboy Club by moving the International Sporting Club from Berkeley Square.

The sale announced yesterday includes the freehold of 45, Park Lane and four other casinos, as well as three long leasehold properties. Crookford's lease is the shortest at 14 years with right of renewal after a rent review.

The Park Lane building also includes 11 luxury flats which alone have been valued at £20m, according to Mr Walker. His company will get them with vacant possession.

After the acquisition, Brent Walker initially will rely on casinos for 40 to 50 per cent of its profits. Mr Walker expects this to fall to 20 per cent by 1990, as the company's ambitious property developments increase their contributions.

Mr Walker and his family will not take up their full entitlement of the convertible preference shares to be issued to fund the acquisition. Their stake will fall from 20 per cent to 15 per cent.

Lord King in confident mood at BA's first annual meeting

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

British Airways has begun its new financial year well, with traffic since April 1 up on the comparable period of last year, Lord King, chairman, told the airline's first annual meeting since privatisation yesterday.

Although the airline had optimistically taken the Royal Albert Hall in London as the venue for the meeting, in the event it was barely half full—but that still meant well over 2,000 shareholders, including both staff and general public shareholders, attending.

They were treated to a performance by the airline's own band, and a self-adulatory video about the airline, before Lord King and his board arrived on the platform to loud applause.

Lord King was in good humour making it clear from the start that if there was going to be any trouble, he held £2.8m proxies in favour of all the resolutions, and would use them if he had to.

But few were inclined to be difficult. The meeting was over in less than an hour, and was enjoyed by most of those attending, the less satisfied probably being only a few questioners who were courteously answered, but firmly put down by the chairman when their questions veered away from the subject of the meeting—approving the report and accounts.

Questions as to why BA continued to fly to apartheid-dominated South Africa and why there were no female members of the board were swiftly despatched.



Lord King, chairman of British Airways

To loud applause, Lord King declared that BA's business "is to fly people, and not to take political positions. There are many places we fly to, or would like to fly to, where one could say the same thing. We are operating within the laws of both the UK and South Africa in flying between those two countries, and will continue to do so."

There was equally as much approval of his further statement about women board members, when he replied that appointments were made solely on the usefulness of such individuals to BA, and that applied to both sexes—clearly indicating that although there were no ladies on the platform at that moment the door was

open in future for women of the calibre required.

One questioner wanted to know whether media stories were true in suggesting that Miss Joan Collins, whose differences of view with BA about over-booking have already been well publicised, actually travelled free. He was assured that the lady was a valued customer of BA, and would continue to be so: she travelled often and bought all her tickets.

Lord King was loudly applauded when he concluded "the company is going along well, traffic is good, and business is good. This trend will be reflected in the first-quarter's statement to shareholders which will be published in early August."

Sims Catering suspended

By Clay Harris

Sims Catering Butchers shares were suspended yesterday as the USM-quoted meat processor unveiled talks which could lead to the acquisition of several companies controlled by its new majority shareholder.

Mr Ron Randall appears to be trying to repeat his success with Meadow Farm Produce, the meat processor valued at £5.9m when it came to market in March 1984.

Since leaving Hilldown in March, Mr Randall and associates have taken control of several private companies in the meat business. Earlier this month, he bought 57 per cent of Sims for 165p.

Since then, the Randall touch has lifted Sims shares to yesterday's suspension price of 322p, where the company has a market value of £12m.

Mr Randall and Sims were keeping a lid yesterday on details of negotiations, declining even to name the companies involved. In aggregate, however, the companies are believed to have turnover of about £12m.

Sims has been sensitive about acquisitions since March when it announced plans to take over Ken Read and Son, a Lincolnshire meat processor and cold store operator, only to be gobbled up by Global Meats two weeks later.

Mr Terry Finn, Sims managing director and moving force behind its coming to market in 1985, subsequently sold his majority stake to Mr Randall, although he has kept his executive position.

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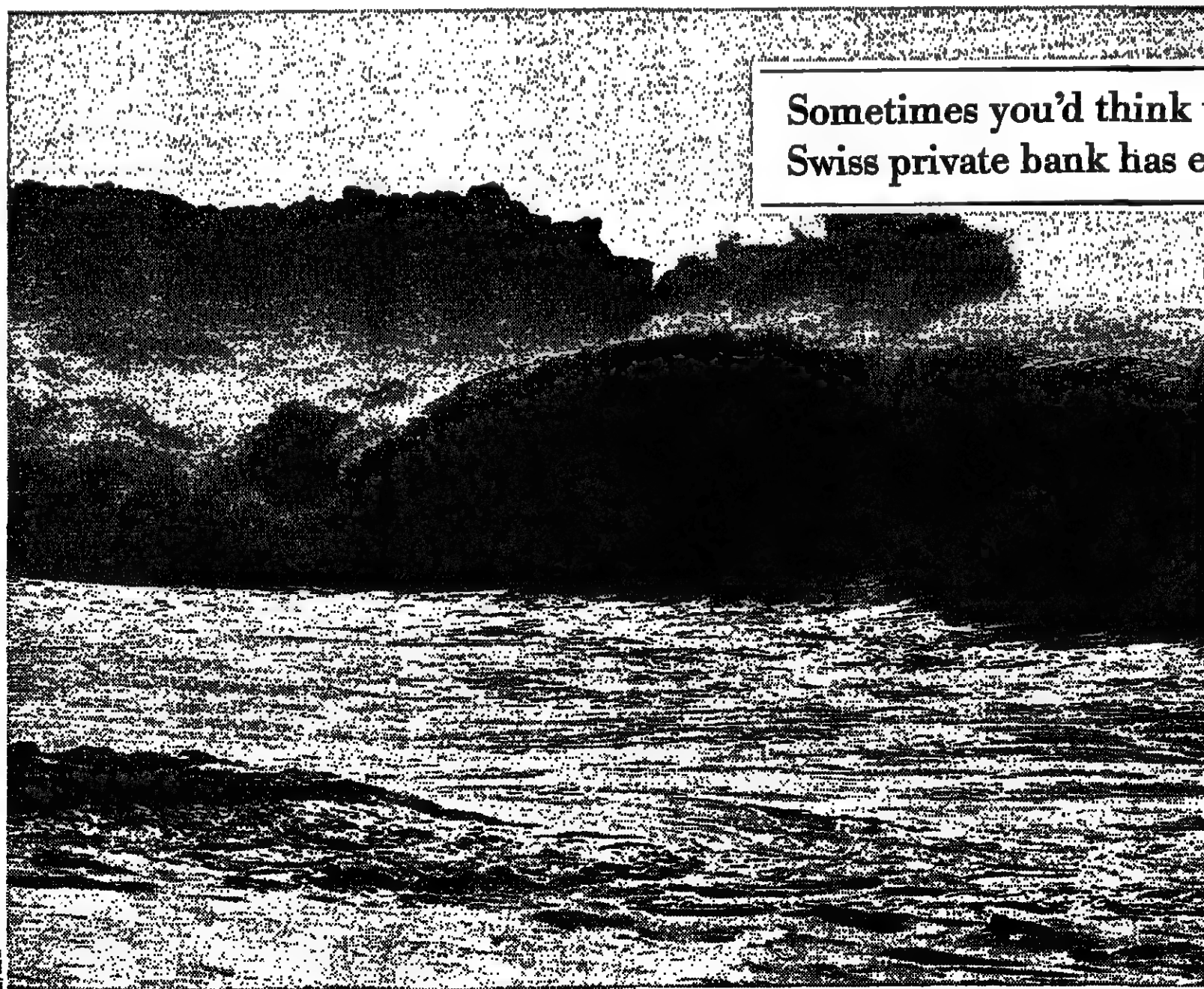
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COMMODITIES AND AGRICULTURE

Opec accord brings general relief

BY MAX WILKINSON, RESOURCES EDITOR

THE SUCCESS of the Organisation of Petroleum Exporting Countries in agreeing new and tighter production limits this weekend was received with almost audible relief by oil companies and even governments.

Traders and analysts were less restrained in their approval after the three-day meeting in Vienna. The price of Brent crude for July delivery rose 30 cents at one stage yesterday, before falling back.

In London, Mr Mehdi Vaziri, oil analyst for Kleinworth Greaves, summed up the general mood of optimism when he said: "Opec has gained its second wind."

Only a few years ago it would have seemed incredible that the Western oil interests could become such enthusiastic supporters of the cartel's efforts to fix prices above their free market levels.

Still less would anyone have believed that consuming countries would find themselves cheering on a belligerent Iran in its ritual struggle with the moderate producers led by Saudi Arabia.

Saudi Arabia and its allies on the Gulf Co-operation Council had wanted the self-imposed ceiling on Opec output to rise from 15.8m barrels a day to 18.3m by the last quarter of the year.

But Iran, which with Libya and Algeria has consistently pressed for tighter restrictions and a higher fixed price, succeeded in persuading the conservative producers to adopt a ceiling of 16.6m b/d for the rest of the year.

Oil companies would almost all welcome a higher crude price to boost the earnings of their upstream operations. The lesson from the last 18 months is that the move to profits in refining and marketing from falling crude prices was

short-lived because of competitive pressures, and the effect of over-capacity in the refining industry.

It is less obvious why governments of the major industrial countries should give Opec's recent efforts their silent blessing. The main reason is that they fear low prices could create a longer term strategic danger

for the West, which could outweigh the economic benefits of cheaper oil now.

A consensus emerged at last month's ministerial meeting of the International Energy Agency in Paris that low oil prices could drive up demand and depress supply outside the Gulf region to an extent which could once again put Opec militants back in control, even if a return of the 1979 oil crisis seemed unlikely.

The relationship between price and demand for oil is also crucial for Opec's own calculations. In 1986, when the average price of crude imported by industrial countries was \$14.9 per barrel, oil consumption rose by an underlying 2.7

per cent. This was a decisive reversal of the trend between 1979 and 1985, when oil consumption in the industrial countries fell by almost a fifth, or 7.7m b/d.

This fall in demand, induced by Opec's artificially high prices, created the strains which led to last year's price collapse. This year, with the

in demand, Saudi Arabia and Kuwait, with large reserves relative to their populations, have emphasised demand growth; in Iran, where production is held back by war damage, the emphasis is on price and revenue.

The fact that they managed to agree relatively easily this weekend suggests that the price is now somewhere near its political equilibrium. The combination of Saudi Arabia's economic weight and Iran's political force is generally expected to keep the cartel together at least until the end of the year.

Moreover, Mr Hisham Naser, the Saudi oil minister has so far proved an effective persuader, flying between Opec capitals earlier this year to keep "cheating" within bounds. The combined strategy now is to keep Opec supplies tight enough to push world spot prices above their official selling prices of around \$18.

The tight target will also leave a little room for "unavoidable" cheating. Oil companies are already thinking about long-term contracts to assure their supplies, especially as Opec prices begin to look attractive.

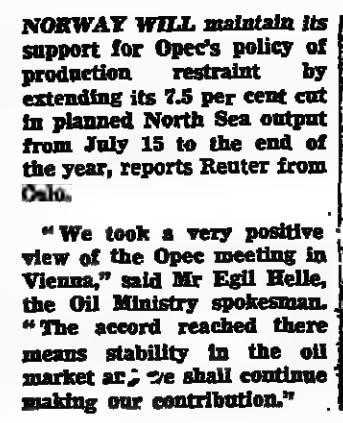
If this strategy lasts, as expected, through the autumn Iran will doubtless press for a higher official price of \$20, the world is then accustomed to spot prices at that level, there may not be much resistance, especially as Saudi Arabia has its own budgetary difficulties, as a result of the very low levels of its output earlier this year.

But this like the problem of Iraq's increasing capacity to export by pipeline, is a problem for another day, and one which most observers agreed could well be postponed until the next scheduled meeting in December.

cost of imported crudes rising slowly from about \$16 per barrel in January to \$18 now. Western demand has been expected to rise by less than 1 per cent (about 470,000 b/d) for the year as a whole.

Although the picture is still obscured by changes in stock patterns, it seems that at a price of about \$20 per barrel, world demand for oil will be fairly stable, while some incentive would remain to explore and develop oil fields in expensive areas like the North Sea and Alaska.

Opec's strategy, therefore, has to be balanced between the desire to maximise revenues and the fear of stifling growth



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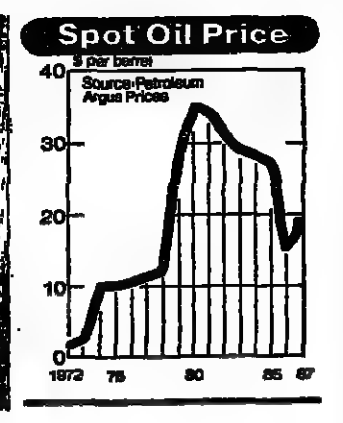
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cost of imported crudes rising slowly from about \$16 per barrel in January to \$18 now. Western demand has been expected to rise by less than 1 per cent (about 470,000 b/d) for the year as a whole.

Although the picture is still obscured by changes in stock patterns, it seems that at a price of about \$20 per barrel, world demand for oil will be fairly stable, while some incentive would remain to explore and develop oil fields in expensive areas like the North Sea and Alaska.

Opec's strategy, therefore, has to be balanced between the desire to maximise revenues and the fear of stifling growth



for the West, which could outweigh the economic benefits of cheaper oil now.

A consensus emerged at last month's ministerial meeting of the International Energy Agency in Paris that low oil prices could drive up demand and depress supply outside the Gulf region to an extent which could once again put Opec militants back in control, even if a return of the 1979 oil crisis seemed unlikely.

The relationship between price and demand for oil is also crucial for Opec's own calculations. In 1986, when the average price of crude imported by industrial countries was \$14.9 per barrel, oil consumption rose by an underlying 2.7

per cent. This was a decisive reversal of the trend between 1979 and 1985, when oil consumption in the industrial countries fell by almost a fifth, or 7.7m b/d.

This fall in demand, induced by Opec's artificially high prices, created the strains which led to last year's price collapse. This year, with the

in demand, Saudi Arabia and Kuwait, with large reserves relative to their populations, have emphasised demand growth; in Iran, where production is held back by war damage, the emphasis is on price and revenue.

The fact that they managed to agree relatively easily this weekend suggests that the price is now somewhere near its political equilibrium. The combination of Saudi Arabia's economic weight and Iran's political force is generally expected to keep the cartel together at least until the end of the year.

Moreover, Mr Hisham Naser, the Saudi oil minister has so far proved an effective persuader, flying between Opec capitals earlier this year to keep "cheating" within bounds. The combined strategy now is to keep Opec supplies tight enough to push world spot prices above their official selling prices of around \$18.

The tight target will also leave a little room for "unavoidable" cheating. Oil companies are already thinking about long-term contracts to assure their supplies, especially as Opec prices begin to look attractive.

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LONDON MARKETS

STERLING's weakness against the dollar helped to lift prices on London's cocoa and coffee futures markets yesterday. Cocoa's rise, which took the September position up \$18 to \$1,323.50 a tonne, was also influenced by the appearance of bullish chart patterns which gave further encouragement to speculative buyers. Dealers said concern over dry weather in Brazil and West Africa remained a supporting factor.

The September coffee futures price ended the day \$19 higher at \$1,276.50 a tonne, mainly on currency considerations. Colombia's announcement at the weekend that it plans to take an active part in the futures market for the first time was a further encouragement to buying, although a Colombian official insisted that there was no question of his country speculating on the price of coffee beans. He said the intention was to "play a part in guaranteeing stability of rates."

Legislation to enable the Colombian Coffee Federation and private exporters to deal in futures was being drawn up, the official said. But he did not know when it would be passed. Prices supplied by Amalgamated Metal Trading, which took effect,

Aluminium: 99.99% Unofficial + or - High/Low (purity) (close p.m.) 5 per tonne

Cash: 1547.4 - 1548.4
Official closing (am): Cash 1547.4 (1547.4-1548.4); three months 1547.4 (1547.4-1548.4); six months 1547.4 (1547.4-1548.4); Ring Turnover 1547.4

99.99% Unofficial + or - High/Low (purity) (close p.m.) 5 per tonne

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CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

Sterling falls despite Opec

STERLING SUFFERED some surprising downward pressure on the foreign exchange yesterday. Dealers suggested this illustrated the vulnerability of the pound to any increased demand for the dollar.

The main factors appeared to be in favour of sterling, with ministers from the Organisation of Petroleum Exporting Countries, meeting in Vienna, agreeing to an oil productivity ceiling of 16.6m barrels a day, to hold prices at around \$18 per barrel. North Sea oil prices rose above \$19.

A forecast by the London Business School, of steady growth in the British economy and inflation falling below 4 per cent, was also encouraging, but failed to boost the pound.

Sterling fell below \$1.60 in the Far East, on suggestions that traders in Singapore were sceptical about Opec keeping to its production agreement, and fell to a low of \$1.5970 in early London trading. The pound soon recovered to around \$1.60, and remained about that level for the rest of the day, closing 1 cent lower on the day at \$1.6015.

Sterling also fell to DM 2.8305 from DM 2.8425 to FF 9.7775 from FF 9.8150, to SF 2.4325 from SF 2.44, and to Y235 from Y235.60.

On Bank of England figures, the pound's exchange rate index opened 0.4 lower, and closed at that level, after touching a low of 71.7.

The dollar finished in Europe around its highest levels of the day, but remained within a narrow trading range, on lack of new factors. US unemployment figures

will be published on Thursday, ahead of the long holiday weekend in the US for Independence Day, but are not expected to have a strong impact on the dollar.

The next major test may not be until publication of the US May trade figures on July 15.

JAPANESE YEN—Trading rose from DM 1.8350 to SF 2.4325 from SF 2.44; and to Y235.60 from Y235.

According to the Bank of England the dollar's exchange rate index rose to 102.4 from 102.2.

D-MARK—Trading range against the dollar in 1987 is 1.9385 to 1.7890. May average 1.7887. Exchange rate index 146.9 against 144.7 six months ago.

The D-Mark was a little weaker against the dollar in Frankfurt, with much of the trading technical. Dealers were uncertain about the immediate direction of the US currency, or when it would break out of its present narrow trading range.

The dollar rose to DM 1.8350 from DM 1.8355 in Frankfurt, after being fixed at DM 1.8350, compared with DM 1.8357 on Friday.

The West German Bundesbank intended to hold oil prices around \$18 a barrel.

did not intervene at the fixing. There was no reaction to news that West Germany's current account surplus widened in May to a provisional DM7.5bn from an upwards revised DM6.1bn in April. The trade surplus rose to DM16.6bn in May from DM8.9bn the previous month.

JAPANESE YEN—Trading rose against the dollar in 1987 is 159.45 to 138.25. May average 140.55. Exchange rate index 218.3 against 207.1 six months ago.

The yen was slightly weaker against the dollar in quiet Tokyo trading. The dollar in quiet Tokyo trading.

There were no new factors to influence the market. Dealers expected the dollar to stay in a narrow trading range, until the release of US trade data around the middle of next month.

Attention tended to switch to sterling, which fell to \$1.5980 at the Tokyo close. There was some suggestion of unwinding long sterling positions against the D-Mark, and selling of the pound out of Singapore, on doubts Opec would maintain its production ceiling.

Intended to hold oil prices around \$18 a barrel.

FINANCIAL FUTURES

Pound depresses gilts

GILT PRICES recovered from a weaker start but were still down on opening levels. Sentiment was influenced by sterling's weaker trend. The pound's fall came despite an encouraging report in the UK economy by the London Business School which tended to suggest low inflation and continued growth in industrial production.

However, speculators were influenced by sterling's weaker opening and although it showed little change on the day, confidence was sufficiently dented to

leave the September gilt price down at 122.13 at the close down from 122.27 at the opening and 123.06 on Friday. News from Opec that production levels would be maintained was also good news, but this failed to turn the market around.

Three-month sterling deposits acted in much the same way with the September price opening at 90.77 down from 90.84 on Friday and trading in a narrow range before closing at 90.78.

US Treasury bonds finished lower on the day in quiet trading.

The loss of volume was directly related to the lack of incentive in the market. The US dollar showed a modest overall gain but sentiment suggested that the improvement was only likely to be a short-term move. Bearing economic fundamentals were seen as likely to pull the dollar weaker in the mid-term.

The September price opened at 91.10 down from 91.25 on Friday and slipped to a low of 90.25 before coming back to close at 90.19, down from 91.25 on Friday.

Series	Contract	Price	Change	Settle	Open	High	Low	Prev. Day
12M	12M	122.13	-0.14	122.27	122.27	122.27	122.27	122.27
3M	3M	90.78	-0.06	90.84	90.84	90.84	90.84	90.84

Estimated volume total, 1,904 Puts 2,996
Previous day's open: Cals 24,817 Puts 15,884

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Series	Contract	Price	Change	Settle	Open	High	Low	Prev. Day
12M	12M	122.13	-0.14	122.27	122.27	122.27	122.27	122.27
3M	3M	90.78	-0.06	90.84	90.84	90.84	90.84	90.84

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WORLD MARKETS

FT-ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	FRIDAY JUNE 26 1987				THURSDAY JUNE 25 1987				DOLLAR INDEX			
	US Dollar Index	Day's Change	Pound Sterling Index	Local Currency Index	US Dollar Index	Day's Change	Pound Sterling Index	Local Currency Index	1987 High	1987 Low	Year Ago	(approx)
Australia (94)	132.40	+0.1	122.85	122.45	132.29	+0.1	122.85	122.45	140.95	99.92	82.84	
Austria (16)	85.94	+0.0	79.09	81.43	85.92	+0.0	79.09	81.43	101.62	85.71	85.61	
Belgium (47)	121.39	+0.3	111.71	113.45	121.39	+0.3	111.71	113.45	123.62	96.19	79.85	
Canada (127)	127.86	+0.3	117.87	123.37	127.86	+0.3	117.87	123.37	136.17	100.00	98.55	
Denmark (97)	118.29	+0.6	108.86	110.84	118.29	+0.6	108.86	110.84	124.10	98.18	95.92	
France (122)	106.33	+1.4	97.85	101.61	106.33	+1.4	97.85	101.61	120.35	98.39	92.40	
Germany (90)	97.21	+0.6	89.46	92.28	97.21	+0.6	89.46	92.28	100.33	84.00	82.75	
Hong Kong (45)	119.88	+0.1	110.32	120.16	119.88	+0.1	110.32	120.16	121.30	96.89	71.25	
Ireland (14)	130.44	+0.5	120.04	126.21	130.44	+0.5	120.04	126.21	137.86	99.50	87.82	
Italy (76)	99.39	+0.1	91.46	96.20	99.39	+0.1	91.46	96.20	112.11	96.76	80.82	
Japan (458)	147.21	+0.2	135.48	140.29	147.21	+0.2	135.48	140.29	161.28	100.00	80.38	
Malaysia (26)	171.50	+0.1	157.65	166.21	171.50	+0.1	157.65	166.21	172.55	98.24	87.25	
Mexico (14)	280.85	+0.6	264.56	284.56	280.85	+0.6	264.56	284.56	292.71	99.72	91.34	
Netherlands (38)	121.88	+0.6	112.17	114.20	121.88	+0.6	112.17	114.20	121.88	99.65	90.07	
New Zealand (27)	98.47	+0.2	90.62	98.29	98.47	+0.2	90.62	98.29	100.00	83.93	75.59	
Norway (24)	157.53	+0.2	146.57	154.84	157.53	+0.2	146.57	154.84	160.05	100.00	100.73	
Sweden (27)	145.88	+0.2	134.25	142.52	145.88	+0.2	134.25	142.52	145.88	99.29	78.18	
South Africa (61)	157.12	+0.2	144.59	156.45	157.12	+0.2	144.59	156.45	166.74	100.00	78.04	
Spain (43)	122.96	+1.2	113.25	117.60	122.96	+1.2	113.25	117.60	122.96	100.00	87.66	
Switzerland (53)	113.74	+0.4	104.67	107.26	113.74	+0.4	104.67	107.26	124.68	90.85	89.59	
Taiwan (12)	99.28	+0.3	91.37	95.22	99.28	+0.3	91.37	95.22	104.06	92.01	84.02	
United Kingdom (335)	148.20	+0.6	136.39	136.39	148.20	+0.6	136.39	136.39	151.46	99.65	100.86	
USA (592)	125.70	+0.5	115.68	125.70	125.70	+0.5	115.68	125.70	126.68	100.00	104.31	
Europe (928)	121.59	+0.6	111.89	114.09	121.59	+0.6	111.89	114.09	121.71	99.78	90.01	
Pacific Basin (687)	145.62	+0.1	134.01	134.91	145.62	+0.1	134.01	134.91	158.64	100.00	80.24	
Asia-Pacific (613)	136.06	+0.1	125.21	126.60	136.06	+0.1	125.21	126.60	145.34	100.00	84.10	
North America (719)	125.82	+0.5	115.79	125.60	125.82	+0.5	115.79	125.60	126.70	100.00	104.01	
World Ex. US (1817)	136.06	+0.1	125.22	126.61	136.06	+0.1	125.22	126.61	145.34	100.00	84.10	
World Ex. UK (2074)	130.44	+0.5	120.04	126.21	130.44	+0.5	120.04	126.21	137.86	99.50	87.82	
World Ex. SA (2248)	131.83	+0.2	121.82	126.42	131.83	+0.2	121.82	126.42	131.83	99.65	90.07	
World Ex. Japan (1951)	124.76	+0.1	114.81	121.53	124.76	+0.1	114.81	121.53	124.76	100.00	97.95	
The World Index (2409)	131.99	+0.1	121.47	126.37	131.99	+0.1	121.47	126.37	134.97	100.00	92.27	

Base values: Dec 31, 1986 = 100
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CONSTITUTION CHANGE: Ryan Homes has been delisted (US)
Latest prices available for this edition.

EUROPEAN OPTIONS EXCHANGE

Series		Aug 87		Nov 87		Feb 88		Stock
		Vol.	Last	Vol.	Last	Vol.	Last	
200L C	\$440	121	20.50	87	34	—	—	\$450
200L C	\$450	130	20.50	93	34	—	—	"
200L C	\$420	68	3.50	25	8.50	65	10	"
200L P	\$440	68	8.50	177	14.50	—	—	"
Sep 87								
SILVER C	\$700	20	3	10	100	—	—	\$715
SILVER C	\$900	30	40	10	70	—	—	"
Aug 87								
SPL C	PL195	9	10.40	—	—	—	—	PL204.05
SPL C	PL200	7	12.00	—	—	—	—	"
SPL C	PL205	19	2.10	30	3	1222	1.40	"
SPL C	PL210	—	—	2470	1.30	17	4.50	"
SPL C	PL215	3	1.70	202	1.30	—	4.50	"
Dec 87								
SPL C	PL190	—	—	1690	16.20	—	—	PL200.05
SPL C	PL200	—	8.50	—	—	—	—	"
SPL C	PL205	12	—	58	7.20	—	—	"
SPL C	PL210	—	3.90	—	—	—	—	"
SPL C	PL215	—	—	—	3.60	—	—	"
SPL C	PL195	—	—	—	6.50	—	—	"
SPL C	PL200	—	4.80	—	4.50	—	—	"
SPL C	PL205	2480	7.80	—	—	—	—	"

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contd. on next Page

Financial Times Tuesday June 30 1987

[illegible]

BRITISH FUNDS—Contd					FO
Yield	1987		Price	+ or -	Yield
					1987

[illegible][illegible]

LONDON SHARE SERVICE

AMERICANS—Continued

1987	Stock	Price	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	596	595	594	593	592	591	590	589	588	587	586	585	584	583</
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MINES—Continued[illegible]

Whitman Minn 20c	66	+5		
Whitman Minn 50c	104	+2	0247.6	3.7 1.2
Whitman Minn 1.00	28			
Whitman Minn 2.00	48	+1		
Whitman Minn 2.50	28			
Whitman Minn 3.00	28			
Whitman Minn 3.50	28			
Whitman Minn 4.00	28			
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Whitman Minn 5.00	28			
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Whitman Minn 39.00	28			
Whitman Minn 39.50	28			
Whitman Minn 40.00	28			
Whitman Minn 40.50	28			
Whitman Minn 41.00	28			
Whitman Minn 41.50	28			
Whitman Minn 42.00	28			
Whitman Minn 42.50	28			
Whitman Minn 43.00	28			
Whitman Minn 43.50	28			

[illegible][illegible]

Earnings (incl. inv.)	225	—	—
Equation D-I S.p.	225	—	—
Warrants	782	—	—
Potential Mktg.S.p.	782	—	—
Total Warrants	65	+3	—
ACT	106	—	—
	R.O.I.	9.9	4.7
		2.9	0.8

(A) (B)

NOTES

* Prices indicated, prices net dividends are in cents and we are 25¢. Estimated price/revenue ratios and cover are based on our experts' estimates of future earnings and next-year's figures. P/E's are based on "true" distribution; gross per share being compared on profit after tax and on ACT where applicable. Imputed figures indicate 10% per share difference if calculated on "gross" distribution. Covers are estimated distributions; this compares gross dividend cost to revenue, excluding exceptional preferential payments or other non-representative ACT. Models are based on model price, placed in ACT at 27 cent and allow for value of declared

Dividends Dividends are paid quarterly at the discretion of the Board of Directors. Dividend payments may be suspended or reduced if the Company determines it is in the best interests of the Company to do so.

[illegible][illegible]

3-month call rates		
40	NEI	12
20	Nat West Bk	65
20	P & O Bld.	65
45	Pierces	22
17	Polly Plect	28
20	Ramall Elect	34
19	RHM	30
52	Rank Grd Ord	70
50	Rego Indm	45
50	SIR	49
25	Seas	15
50	TI	34
35	TISB	16
35	Tesco	55
35	Thorn EMI	24
22	Treac Morris	24
40	Turner Newall	28
40	Unilever	300
45	Vickers	20
30	Wellcome	42
95	Prospect	

200	Land Securities	45
175	WPC	43
175	Pensney	43
90		43
30	Oils	
15	Brit Petroleum	32
50	British	32
125	Wessex Oil	32
52	Charterhall	6
40	Premier	11
32	Shell	110
50	Tractrol	11
45	Ultramar	24
62	Miners	
22	Cong Gold	95
50	Gold	26
35	Rio T Zinc	90

Selection of Options traded is given on the London Stock Exchange Report Page.

12 Month										12 Month										12 Month										12 Month									
Stock	Vol	High	Low	Open	Close	High	Low	Open	Close	Stock	Vol	High	Low	Open	Close	Stock	Vol	High	Low	Open	Close	Stock	Vol	High	Low	Open	Close	Stock	Vol	High	Low	Open	Close	Stock	Vol	High	Low	Open	Close
AAR	10	15.25	15.25	15.25	15.25	15.25	15.25	15.25	15.25	AAE	10	15.25	15.25	15.25	15.25	AAI	10	15.25	15.25	15.25	15.25	AAJ	10	15.25	15.25	15.25	15.25	AAK	10	15.25	15.25	15.25	15.25	AAK	10	15.25	15.25	15.25	15.25
AAT	10	15.25	15.25	15.25	15.25	15.25	15.25	15.25	15.25	AAG	10	15.25	15.25	15.25	15.25	AAL	10	15.25	15.25	15.25	15.25	AAM	10	15.25	15.25	15.25	15.25	AAN	10	15.25	15.25	15.25	15.25	AAP	10	15.25	15.25	15.25	15.25
AAX	10	15.25	15.25	15.25	15.25	15.25	15.25	15.25	15.25	AAY	10	15.25	15.25	15.25	15.25	AAZ	10	15.25	15.25	15.25	15.25	ABA	10	15.25	15.25	15.25	15.25	ABB	10	15.25	15.25	15.25	15.25	ABC	10	15.25	15.25	15.25	15.25
ABD	10	15.25	15.25	15.25	15.25	15.25	15.25	15.25	15.25	ABE	10	15.25	15.25	15.25	15.25	ABF	10	15.25	15.25	15.25	15.25	ABG	10	15.25	15.25	15.25	15.25	ABH	10	15.25	15.25	15.25	15.25	ABI	10	15.25	15.25	15.25	15.25
ABJ	10	15.25	15.25	15.25	15.25	15.25	15.25	15.25	15.25	ABK	10	15.25	15.25	15.25	15.25	ABL	10	15.25	15.25	15.25	15.25	ABM	10	15.25	15.25	15.25	15.25	ABN	10	15.25	15.25	15.25	15.25	ABO	10	15.25	15.25	15.25	15.25
ABP	10	15.25	15.25	15.25	15.25	15.25	15.25	15.25	15.25	ABQ	10	15.25	15.25	15.25	15.25	ABR	10	15.25	15.25	15.25	15.25	ABS	10	15.25	15.25	15.25	15.25	ABT	10	15.25	15.25	15.25	15.25	ABU	10	15.25	15.25	15.25	15.25
ABV	10	15.25	15.25	15.25	15.25	15.25	15.25	15.25	15.25	ABW	10	15.25	15.25	15.25	15.25	ABX	10	15.25	15.25	15.25	15.25	ABY	10	15.25	15.25	15.25	15.25	ABZ	10	15.25	15.25	15.25	15.25	ABA	10	15.25	15.25	15.25	15.25
ABA	10	15.25	15.25	15.25	15.25	15.25	15.25	15.25	15.25	ABB	10	15.25	15.25	15.25	15.25	ABC	10	15.25	15.25	15.25	15.25	ABD	10	15.25	15.25	15.25	15.25	ABE	10	15.25	15.25	15.25	15.25	ABF	10	15.25	15.25	15.25	15.25
ABG	10	15.25	15.25	15.25	15.25	15.25	15.25	15.25	15.25	ABH	10	15.25	15.25	15.25	15.25	ABI	10	15.25	15.25	15.25	15.25	ABJ	10	15.25	15.25	15.25	15.25	ABK	10	15.25	15.25	15.25	15.25	ABL	10	15.25	15.25	15.25	15.25
ABL	10	15.25	15.25	15.25	15.25	15.25	15.25	15.25	15.25	ABM	10	15.25	15.25	15.25																									

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Continued on Page 43

FINANCIAL TIMES

WORLD STOCK MARKETS

AMERICA

Strong oils lead to small gains as bonds ease

STRONG oils helped Wall Street share prices edge ahead on moderate trading yesterday in the face of a weak bond market, writes Rodrick Oram in New York.

Bond prices were as much as half a point lower at the outset after poor market conditions and the prospect of higher oil prices pushed them down overnight. They recovered late in the day to slim gains.

The Dow Jones industrial average closed up 10.05 points at 2,446.91, near its high for the day with the rise coming in the last hour. The broad market followed suit taking the Standard & Poor's 500 closing up 0.73 to 307.88 and the New York Stock Exchange composite index up 0.31 to 172.98.

But the enthusiasm for oils failed to spill over into other stocks in the first session of a holiday-shortened week. The markets will be closed on Friday for Independence Day celebrations.

NYSE trading volume was light at 142.5m with the number of shares declining outpacing those rising by a margin of eight-to-seven.

News that Opec had reached a production sharing agreement boosted oil prices and oil company stocks. Exxon jumped \$24 to \$89 3/4, Mobil gained \$14 to \$51 1/4, Atlantic Richfield added \$14 to \$56 1/4, Amoco up \$24 to \$88 1/4 and Chevron was up \$14 to \$61 1/4.

Texas rose \$14 to \$59 1/4. The Securities and Exchange Commission said it would ask a Texas court to reconsider its judgment on the Texas-Pennzoil suit in light of federal laws. Pennzoil fell \$4 to \$78 1/4 on moderate volume.

Oil users, particularly airlines, were hurt by the prospect of higher oil prices. AMR slipped \$4 to \$81 1/4, Texas Air down \$4 to \$38 1/4, and Trans World dropped \$4 to \$29 1/4, although USAir gained \$1 to \$48 1/4.

Korea Fund soared \$104 to \$704 1/2 on heavy volume. The closed-end fund which invests in Korean stocks was boosted by news that the chairman of South Korea's ruling party urged President Chun to accept direct presidential elections.

Marine Corp. jumped \$174 to \$584 and Marshall & Isley slipped \$4 to \$30 in the over-the-counter market. Marine received a \$24 1/4 share takeover offer from its fellow Wisconsin bank holding company.

Di Giorgio gained \$3 to \$30. The food packer and distributor received an unsolicited suggestion for a recapitalisation which would give shareholders \$30 a share in cash plus other securities. The suggestion came from Gabelli, a New York investment firm, which said it and its associates held a 28.5 per cent stake in Di Giorgio.

Among other takeover stocks, Dayton Hudson was unchanged at \$51 1/4 following tougher anti-takeover laws in its home state, and Gillette was off \$4 to \$39 after it affirmed its rejection of an offer from Revlon.

Allis-Chalmers fell \$4 to \$24. The struggling Milwaukee-based engineering company filed for Chapter 11 protection in the bankruptcy courts.

Todd Shipyards fell \$14 to \$89 1/4. The group, which recently failed to win a big warship order from the Pentagon, said cash flow problems would force it to defer interest payments over the next few months.

Lorimar-Telepictures fell \$4 to \$15 1/4. As the television and film producer forecast last week, it turned in a net loss of \$82.3m or \$1.37 a share for the fourth quarter because of restructuring charges.

Wall Street's credit markets opened about 1/4 of a point lower as bond prices caught up with falls overnight abroad. They recovered by late afternoon to leave the 7 1/2 per cent Treasury long bond up 1/4 of a point at 102 1/4, yielding 8.48 per cent.

The drop came despite a stable dollar. One negative factor was the jump in oil prices following Opec's production agreement which carries a small threat of higher inflation and thus interest rates.

Overall, though, the problem appeared to be market conditions and psychology. Dealers have large inventories after little retail buying interest materialised for the \$24.2m of notes the Treasury auctioned last week. Moreover, the dollar has failed to rise further, perhaps because of central bank intervention.

In addition, markets are turning more attention to Washington because of an increase in political and economic news. Congress is about to resume the Iran-Contra investigation, trade bill hearings and debate on the federal Government's debt ceiling.

A number of important economic statistics are due for release this week including May's index of leading economic indicators. A rise of about 0.5 per cent is expected.

CANADA

STRONG advances by oil issues following Opec's agreement setting oil production restrictions helped Toronto share prices to modest gains.

Among advancing oils, Imperial Oil class A rose \$14 to \$37 1/4, Shell Canada was up \$31 to \$34 1/4 and Texaco Canada gained \$2 to \$33 1/4.

Precious metal shares strengthened as world bullion prices climbed higher, supported by the improved oil prices. Eco Bay rose \$24 to \$248 1/4, Placer gained \$24 to \$248 1/4, and Campbell Red Lake put on \$24 to \$248 1/4.

Bank shares showed little direction. Bank of Montreal, which is considering legal action to force Dome Petroleum to solicit other takeover bids, eased \$24 to \$248 1/4. Dome firming one cent to \$21 1/4. Canadian Imperial Bank of Commerce slipped \$24 to \$21 1/4, while Toronto-Dominion Bank rose \$24 to \$21 1/4.

Bank of Montreal, which is considering legal action to force Dome Petroleum to solicit other takeover bids, eased \$24 to \$248 1/4. Dome firming one cent to \$21 1/4. Canadian Imperial Bank of Commerce slipped \$24 to \$21 1/4, while Toronto-Dominion Bank rose \$24 to \$21 1/4.

Maggie Ford reports on the share index's record daily rise

Vote call boosts Seoul bourse

INVESTORS in the Seoul stock market showed their strong approval of democratic proposals put forward by the South Korean ruling party yesterday, pushing the index up by a record daily rise of 16.85 points through the 400 mark to close at 404.18.

The market has been reacting to political factors ever since the demonstrations in favour of democratic change in South Korea started on June 10. Last week the index fell eight points on Wednesday after opposition leaders described a meeting with President Chun Doo Hwan as a failure.

The market indicator remained flat on Thursday and Friday as concerns mounted in adv-

ance of Friday's major demonstration, but it gained more than five points in Saturday's half-day trading as the march turned out to be large but relatively non-violent.

Yesterday's surge takes the index over the 400 mark for the first time since March, when enthusiasm over the economy and an inflow of speculative buyers boosted confidence.

In April, the South Korean Ministry of Finance decided that this enthusiasm should be dampened and directed securities firms to sell a substantial part of their stocks. That procedure has almost been completed, analysts say, and volume continues to be light.

Turnover on Monday rose to won 43.9m against won 30.8m for Saturday's half-day session.

Among the leading price rises, Samsung Electronics rose 1,300 won to 31,300 won, Yuhong added 1,300 won to 32,200 won and Hyundai Motor climbed 1,000 won to 24,900 won. Cheil Sugar was 1,300 won up at 33,300 won.

In addition to the stock market's rise, premiums also rose on the Korea Fund and the Korea European Fund, which are both open to overseas investors.

The Korea Fund yesterday reached 67% after closing on Friday at 60%, while the European Fund traded at 24-26 against 22-24 on Friday.

EUROPE

Publishers spur fresh peak in Amsterdam

EUROPEAN BOURSES, anticipating the coming summer holidays, were mainly quiet. The notable exception was Amsterdam.

Amsterdam's long-term all-share price index reached a record 308.8 yesterday, having risen 10 per cent from May 29, when it stood at 277.5.

Share analysts point to a more stable dollar, and a hostile takeover battle among publishing firms, which has stimulated share interest, as the prime reasons for the surge.

The publishing battle involves Elsevier, which on June 3 announced it would bid for rival publisher, Kluwer. Kluwer responded, on June 15 by stating that it and Wolters Samson would accelerate existing merger plans. Then, Mr Robert Massow, head of Britain's RPOC expressed interest in Kluwer. This spurred intense share activity.

Between May 29 and June 26, Royal Dutch/Shell rose 45 per cent to a high of Ft 265.00, KLM Royal Dutch Airlines rose 54 per cent to a high of Ft 53 on June 25, and Unilever went up 48.2 per cent to Ft 601 on June 22.

Elsevier dropped Ft 1.80 to Ft 53.50 and Kluwer was down Ft 7.00 to Ft 387.

Profit-taking was seen in some sectors but Royal Dutch/Shell, which said it was setting up a joint venture in South Korea, closed Ft 5.40 up at Ft 269.80.

Frankfurt gave way to a more sluggish trading pace and closed mainly lower after last week's high turnover. The FAZ closing index was down slightly, 0.33 to 624.68 while the Commerzbank index of 90 leading shares, calculated at mid-

LONDON

STERLING's weak response to the latest Opec agreement depressed most London equities, although oils posted strong gains.

The FT-SE 100 index closed down 2.8 at 2,282.3 and the FT Ordinary index fell 6.1 at 1,784.6.

Government bonds ended with net losses of 1/4 of a point after light selling spurred by sterling's weakness. Details Page 42.

session, edged 0.6 points up to 1,822.2.

Automobiles and banks led other sectors down. Volkswagen slipped 80 p to DM 311.00 and Porsche eased DM 7 to DM 1,017.

Deutsche Bank fell DM 3 to DM 636, Dresdner slipped DM 3 to DM 333 and Commerzbank was down DM 2.50 to DM 272.

Brussels saw thin trading, but it remained heavy in Reserve, the stock of leading holding company Societe Generale. Reserve, which advanced strongly on buying from France last week, ended unchanged at Bfr 3,900.

Utilities were firmer, with both Unag and Tractebel putting on Bfr 20 to finish at Bfr 3,250 and Bfr 7,200, respectively. Among industrials, engineer Asea, depressed by concern over its order book, continued its slide, losing Bfr 18 to Bfr 900.

The stock index closed at 4,800.76, up on Friday's close of 4,793.82.

Zurich closed steady, with moderate trading. A stable dollar and slightly lower short-term interest

SOUTH AFRICA

A STRONG bullion price helped gold shares to close mostly firmer in quiet trading in Johannesburg. However, the trend was distorted by some ex-dividend situations, according to dealers.

Randfontein led the gains, up R10 at R418. Welkom rose R1.50 to R35. But Venters and Kloof, both trading

Why shift back and forth among their paper currencies, when you can secure your assets in gold?



World leaders are constantly talking up or talking down their currencies. It is no wonder. Better than anyone else, politicians know that all currencies, even the 'strongest' ones, in reality are merely pieces of paper. Their 'value' is no more - or less - than what people think about them at any given moment. Much of this 'value' is psychological, which is why they can be talked up and down.

Not so gold. True, gold does sometimes surge or fall back. But for centuries, even millennia, the overall trend has always been up. And always will be.

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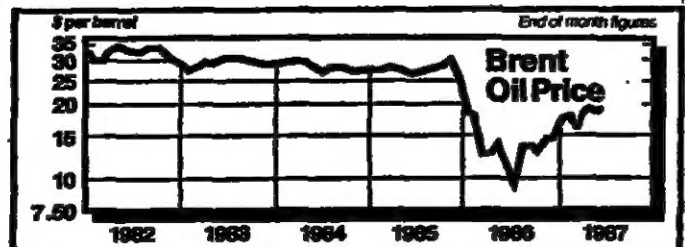
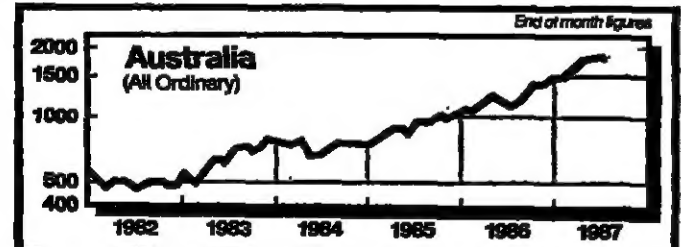
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KEY MARKET MONITORS



STOCK MARKET INDICES			
	June 29	Prev	Year ago
NEW YORK			
DJ Industrials	2,446.91	2,436.96	1,885.28
DJ Transport	1,022.5	1,022.70	777.50
DJ Utilities	207.22	207.11	198.78
S&P Comp.	307.30	307.20	249.80
LONDON FT			
Ord	1,784.6	1,790.7	1,367.1
SE 100	2,282.3	2,291.3	1,638.10
A All-shares	1,153.43	1,151.76	815.70
A 500	1,277.98	1,277.27	898.48
Gold mines	380.7	375.3	302.5
A Long gr	9.21	9.18	7.91
World Ind. Ind	131.59	132.17	92.27
(June 29)			
TOKYO			
Nikkei	24,004.1	25,040.8	17,500.4
Tokyo SE	2,076.91	2,136.04	1,520.14
AUSTRALIA			
All Ord.	1,761.9	1,748.5	1,183.8
Minerals & Mins.	1,033.1	1,006.6	504.8
AUSTRIA			
Credit Aldis	-	182.25	241.17
BELGIUM SE			
	4,800.70	4,793.82	3,880.92
CANADA			
Toronto	2,763.4	2,780.7	2,068.0
Composite	3,733.5	3,727.2	3,070.2
Blue-chip	1,894.84	1,890.12	1,562.18
PORTUGAL			
SE	208.64	209.24	215.02
FRANCE			
CAC 40	101.70	100.80	93.10
Ind. Tendence	101.70	100.80	93.10

CURRENCIES (London)				US BONDS				
	US DOLLAR		STERLING		Treasury		Price	
	June 29	Previous	June 29	Previous		Price	Yield	Prev
\$	1.5306	1.5250	1.8010	1.8110	7 1/8	100 1/8	9.75	100 1/8
£	1.5306	1.5250	2.9325	2.9425	7 1/8	98 1/8	9.75	98 1/8
¥	146.75	146.25	235	236.5	7 1/8	100 1/8	9.75	100 1/8
FF	6.1075	6.0925	9.7775	9.815	7 1/8	98 1/8	9.75	98 1/8
DM	1.5250	1.5140	2.825	2.84	7 1/8	100 1/8	9.75	100 1/8
₹	1.2050	1.2050	3.20	3.21	7 1/8	100 1/8	9.75	100 1/8
₪	1.268	1.269	8.123	8.131	7 1/8	100 1/8	9.75	100 1/8
₱	1.275	1.275	91.6	91.6	7 1/8	100 1/8	9.75	100 1/8
₱	1.2535	1.2535	2.1250	2.1485	7 1/8	100 1/8	9.75	100 1/8
INTEREST RATES				Treasury Index				
	June 29	Prev	June 29	Prev		June 29	Yield	Prev
3-month US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
6-month US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
1-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
2-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
3-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
4-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
5-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
10-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
30-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
FINANCIAL FUTURES				Corporate				
	June 29	Prev	June 29	Prev		June 29	Yield	Prev
3-month US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
6-month US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
1-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
2-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
3-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
4-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
5-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
10-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
30-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
FINANCIAL FUTURES				Corporate				
	June 29	Prev	June 29	Prev		June 29	Yield	Prev
3-month US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
6-month US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
1-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
2-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
3-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
4-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
5-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
10-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
30-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
FINANCIAL FUTURES				Corporate				
	June 29	Prev	June 29	Prev		June 29	Yield	Prev
3-month US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
6-month US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
1-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
2-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
3-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
4-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
5-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
10-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
30-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
FINANCIAL FUTURES				Corporate				
	June 29	Prev	June 29	Prev		June 29	Yield	Prev
3-month US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
6-month US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
1-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
2-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
3-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
4-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
5-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
10-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
30-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
FINANCIAL FUTURES				Corporate				
	June 29	Prev	June 29	Prev		June 29	Yield	Prev
3-month US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
6-month US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
1-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
2-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
3-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
4-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
5-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
10-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
30-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
FINANCIAL FUTURES				Corporate				
	June 29	Prev	June 29	Prev		June 29	Yield	Prev
3-month US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
6-month US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
1-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
2-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
3-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
4-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
5-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
10-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
30-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
FINANCIAL FUTURES				Corporate				
	June 29	Prev	June 29	Prev		June 29	Yield	Prev
3-month US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
6-month US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
1-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
2-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
3-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
4-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
5-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
10-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
30-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
FINANCIAL FUTURES				Corporate				
	June 29	Prev	June 29	Prev		June 29	Yield	Prev
3-month US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
6-month US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
1-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
2-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
3-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
4-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
5-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
10-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
30-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
FINANCIAL FUTURES				Corporate				
	June 29	Prev	June 29	Prev		June 29	Yield	Prev
3-month US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
6-month US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
1-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
2-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
3-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
4-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
5-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
10-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
30-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
FINANCIAL FUTURES				Corporate				
	June 29	Prev	June 29	Prev		June 29	Yield	Prev
3-month US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
6-month US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
1-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
2-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
3-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
4-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
5-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
10-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
30-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
FINANCIAL FUTURES				Corporate				
	June 29	Prev	June 29	Prev		June 29	Yield	Prev
3-month US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
6-month US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
1-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
2-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/8
3-year US Govt	5 1/8	5 1/8	5 1/8	5 1/8	100 1/8	100 1/8	9.75	100 1/